



# Progress Update on The City's 10-Year Capital Infrastructure Plan

IP2026-0009

2026 March 11

# Previous Council direction

## 2025 February 06:

Council adopted GamePLAN, establishing Making Waves as the service level for public recreation facilities and amenities in Calgary and directed Administration to return to Council with a Capital Project Prioritization list, including recommendations for the next budget cycle. Recreation's 10-year Infrastructure Needs Assessment includes a prioritized capital project list for Wave 1 investments which are proposed for inclusion in the 2027-2030 budget.

## 2025 May 27:

Council directed Administration to:

*“formalize a rolling 10-year capital plan with the goal of improving the long-term planning and visibility of capital needs and funding.” (EC2025-0509)*

This direction aligned and supported work that Administration had already initiated on an integrated city-wide 10-year Capital Infrastructure Plan.



# Recommendation

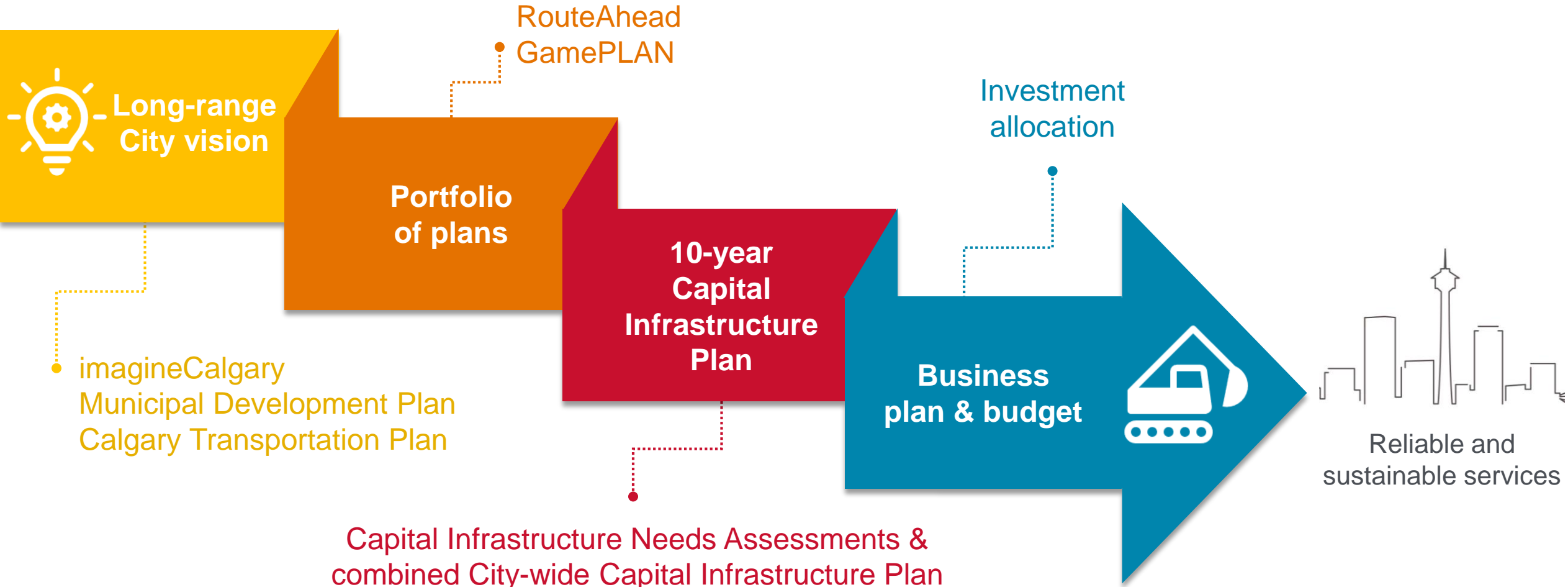
That Infrastructure and Planning Committee recommend that Council receive this report for the Corporate Record.

# Benefits of a City-wide 10-year Capital Infrastructure Plan

- Improved city building outcomes
- Reliable and sustainable services
- One comprehensive plan
- Implementation readiness
- Direct connection to budget
- Cost-effective and transparent
- Advocacy and communication to partners, governments



# From vision to budget





# Supporting decision-making



**Maintenance/  
Replacement**

**Keep what we have in  
good shape**



**Service  
enhancements**

**Improve service levels**



**Growth**

**Expand to serve new and  
growing communities**

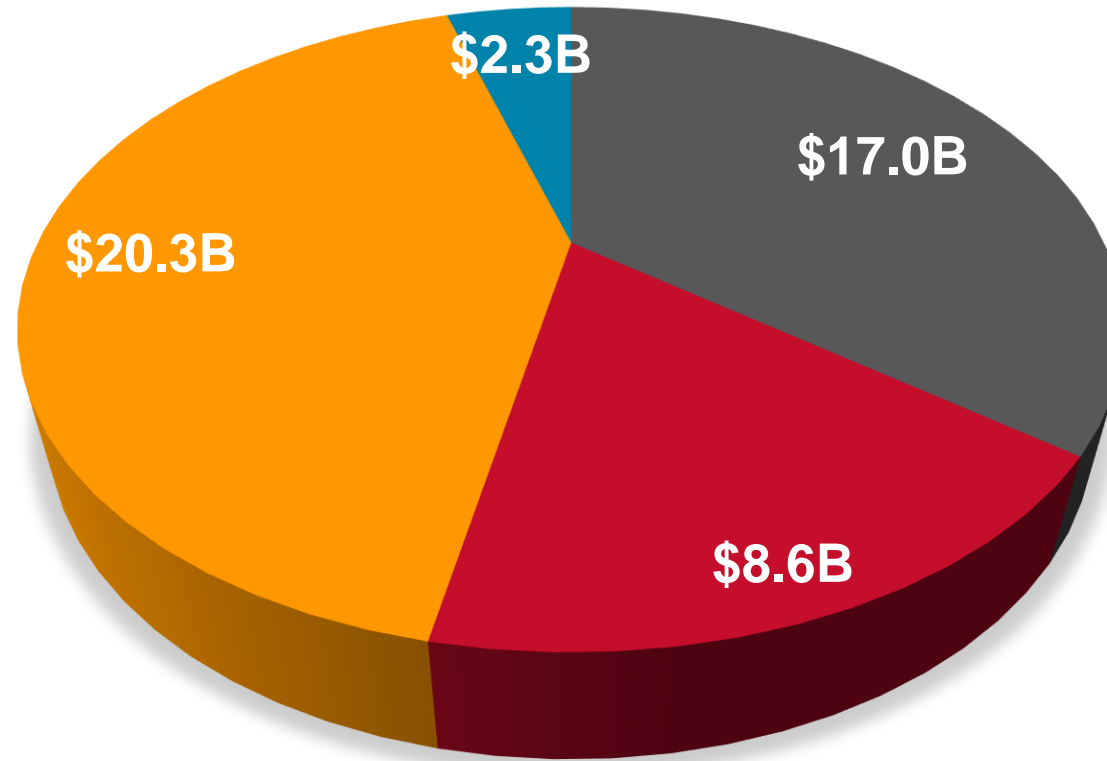


**Transformative**

**City-shaping, major  
projects**



# 10-year capital needs by investment category



■ Maintenance / Replacement

■ Service Enhancement

■ Growth

■ Transformative



# Maintaining critical assets

Severe Consequence of Failure Assets	High Consequence of Failure Assets
Water Treatment Plants	Pavements
Water Transmission Mains	Streetlights
Wastewater River Crossings	Bridges
Reclaimed Wastewater service to ENMAX Shepard Energy Centre	Transit
Stormwater Dams/Glenmore Dam	Facilities
	Plus 15s

**Total 10-year need for maintaining these critical assets: \$7.5B**



# Capital Infrastructure Needs Assessments on calgary.ca



**Service Strategy**



**Asset Overview**



**Service Objectives**



**Performance Forecast**

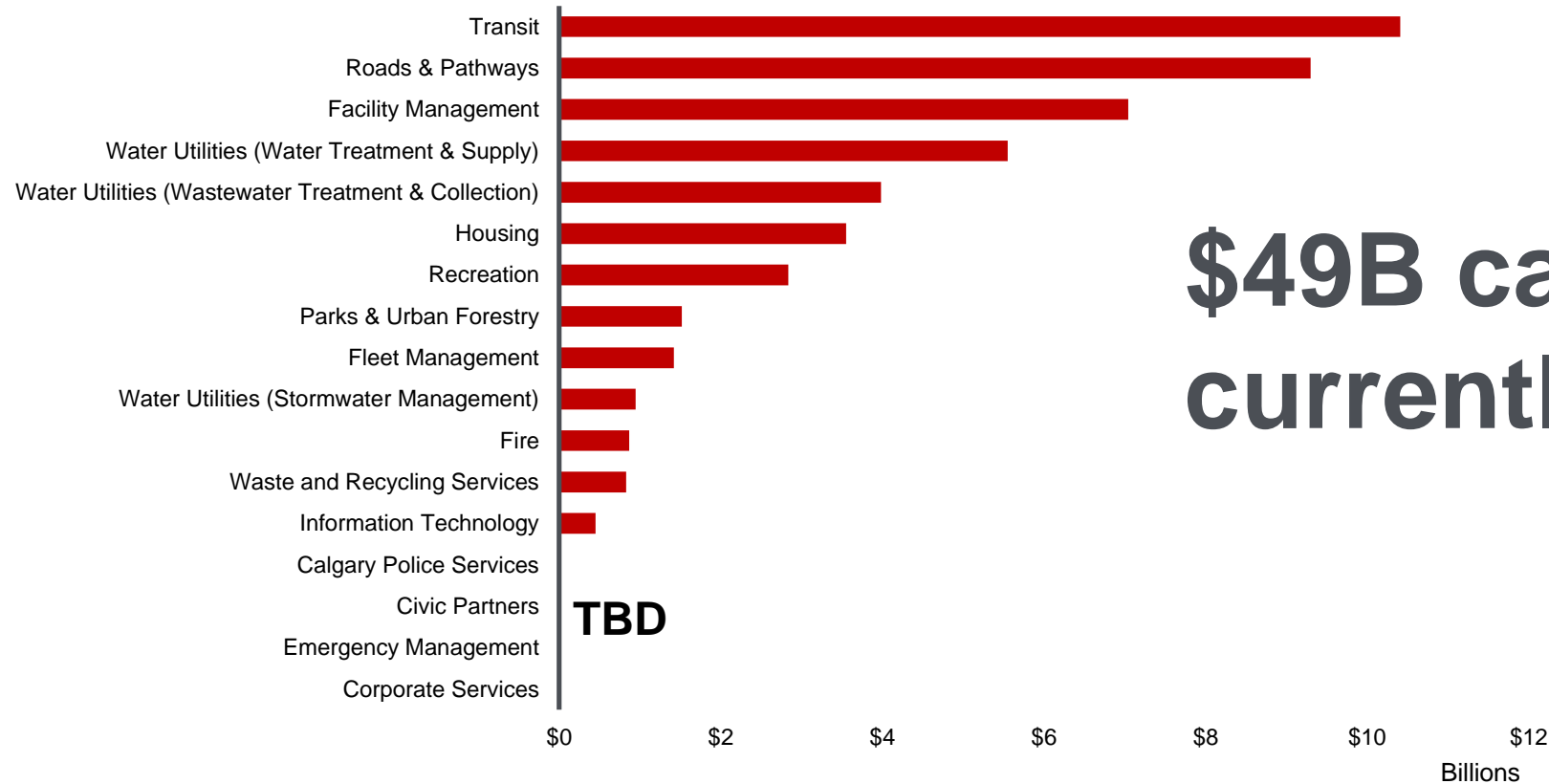


**Capital Initiatives list**

[www.calgary.ca/capitalneeds](http://www.calgary.ca/capitalneeds)



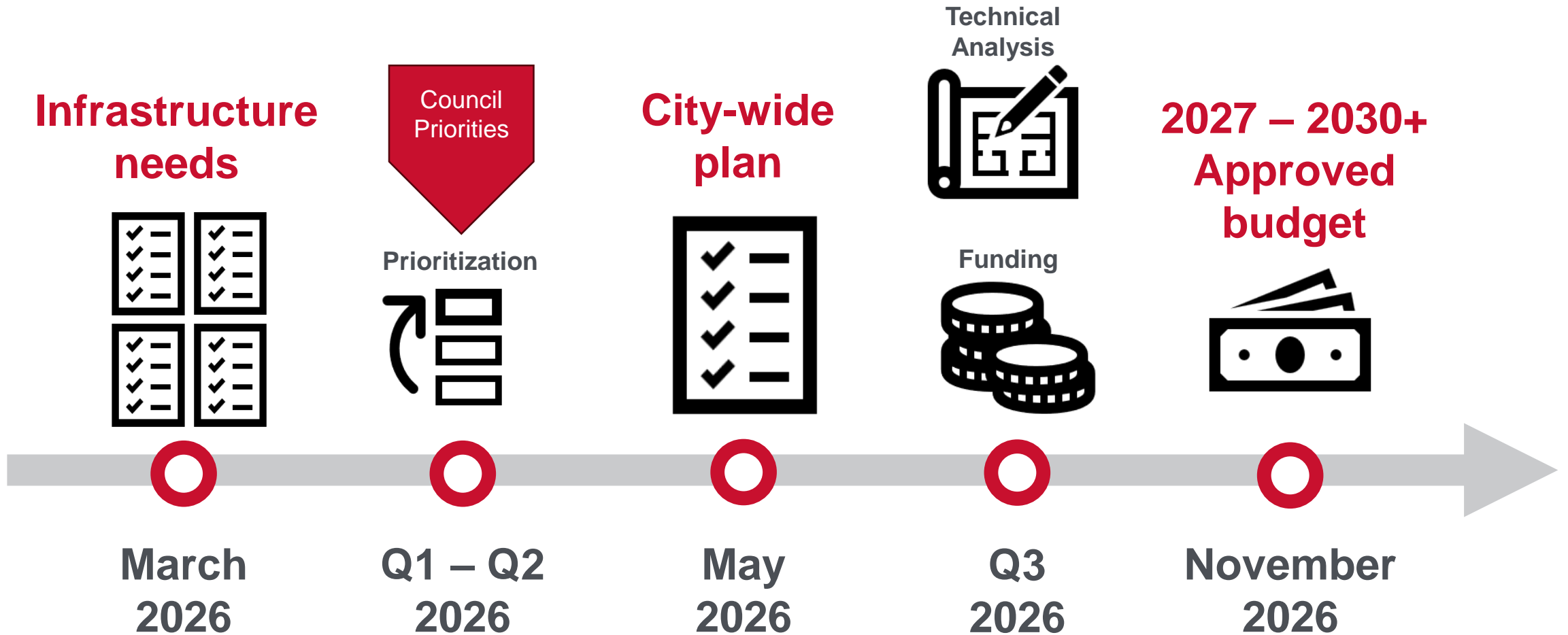
# 2027-2035 Capital infrastructure investment needs



**\$49B capital needs currently identified**



# Next steps





# Recommendations

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