

Revised Work Plan

1.VISION	2.Government Relations		3. COC/ IOC WORK		4. Analysis and Recommendation		5. NEW - Bid Development
	Key Stakeholders	Government Processes	COC/IOC	Financials	CITY RISK	ANALYSIS	
The vision and rationale for proceeding with bidding and hosting is developed and supported by key stakeholders.	Key stakeholders are engaged in the Invitation Phase and support Council's decision to proceed with a bid or not.	All orders of government have determined their ability to support a bid in principle.	Better understand the Host City Contract, financial requirements and potential opportunities.	The financial viability of bidding and hosting the 2026 OPWG is refined from a City perspective.	The key risks for the invitation phase are managed, with consideration for potential risks in ensuing phases.	Review all finding throughout the Invitation phase which includes the work related to the five Principles to determine whether to proceed to the bid phase.	NEW – Develop the IOC bid book and complete all related activities to be assumed by a bid corporation until one is in place and mobilised.
1. Vision 2. Investigate 2a. Tourism Strategy 2b. Economic Strategy 2c. Invitation/Bid Phase, return on investment 3. Public Engagement	1. Federal Government 2.Province 3.Indigenous and Metis 4. Bow Valley	1. Federal Government (Sport Canada) process i.e. Approval in Principle 2. Provincial Government process i.e. Approval in Principle 3. Develop a funding formula	1. COC dialogue/ opportunities 2. IOC dialogue/ opportunities	1. Review CBEC's proposed capital and operating costs with the IOC	1. Legal 1a. Review bid requirements, including bid board structures 2.Financial 2a. City's fiscal capacity 3.Reputational	1. Review findings/ information against the five principles (C2017-0616 Att.4) 2. Review conditions from other orders of government. 3. Review Calgary's chance of winning 4. Key considerations include financial viability, risk management, stakeholders support and commitment and IOC requirements.	1. Refine and update CBEC from a City perspective. 2. Develop the bid book with key stakeholders. • Event overview • Athlete, delegate and participant experience • Venues concept • Transportation, Security, Accommodation, Essential Services, Work force planning 3. Develop the BidCo.
	Principles #1 and #2 are covered here		Principles #3 and #5 are covered here		Principles #4 is covered here		