



Dashboard Legend

Health & Safety	<ul style="list-style-type: none"> Zero Loss Time Incidents or, Scheduled monthly site inspections completed with < 2 missed or, Joint Occupational Health and Safety committee meetings and inspections on track or, all mandatory training complete 	<ul style="list-style-type: none"> One Loss Time Incident or, ≤5 scheduled site inspection not completed or, missed a Joint Occupational Health and Safety committee meeting or inspection or, <90% mandatory training completed 	<ul style="list-style-type: none"> More than one Loss Time Incident or, >5 scheduled site inspections not completed or, multiple Joint Occupational Health and Safety committee meetings or inspection not completed or, less than 75% mandatory training complete
Schedule	<ul style="list-style-type: none"> No delay to critical activities or critical milestones 	<ul style="list-style-type: none"> Delay to intermediate milestones by less than two weeks 	<ul style="list-style-type: none"> Delay to critical activities
Environmental	<ul style="list-style-type: none"> Environmental requirements and permits are progressing and adhere to Municipal/Provincial/Federal Obligations. Quality of life impacts (noise, vibration, dust, light) resulting in minimal complaints from stakeholders or elected officials. 	<ul style="list-style-type: none"> Specific Environmental permits or requirements are in progress; reliance on approving authorities timelines may cause temporary delays. Delays not expected to impact critical path. Quality of life impacts (noise, vibration, dust, light) resulting in moderate complaints from stakeholders or elected officials. 	<ul style="list-style-type: none"> Contract requirements conflict or falling to meet the Municipal/Provincial/Federal obligations. Risk to schedule critical path or budgets. Quality of life impacts (noise, vibration, dust, light) resulting in significant public complaints from stakeholders or elected officials.
Public Affairs	<ul style="list-style-type: none"> Minimal risk of reputational damage or, Localized stakeholder issues 	<ul style="list-style-type: none"> Moderate risk of reputational damage or, Multiple stakeholder issues that require urgent action 	<ul style="list-style-type: none"> Severe risk of reputational damage or, Major risk with funding partners
Funding	<ul style="list-style-type: none"> Costs forecast within the budget 	<ul style="list-style-type: none"> Costs forecast to be over budget by less than 35% of retained contingency 	<ul style="list-style-type: none"> Cost forecast to be over budget by more than 35% of retained contingency
Risk	<ul style="list-style-type: none"> Contingency adequate or exceeds for known risks 	<ul style="list-style-type: none"> Forecasted contingency for known risks exceeds available reserve by less than 35% 	<ul style="list-style-type: none"> Forecasted contingency for known risks exceeds available reserve by more than 35%



Phase 1 – Monthly Dashboard

CITY OF CALGARY
RECEIVED
 IN COUNCIL CHAMBER
 DEC 15 2025
 ITEM: 11.7 EC2025-0997
 Distrib-Attach 3
 CITY CLERK'S DEPARTMENT

EC2025-0997
 ATTACHMENT 2

		Oct 2025	Nov 2025	Dec 2026
Safety	Southeast Project	●	●	
	Downtown Segment	●	●	
Schedule	Southeast Project	●	●	
	Downtown Segment	●	●	
Cost to Complete	Southeast Project	●	●	
	Downtown Segment	●	●	