



Overview

- Bylaw 48M2012
 - The Audit Committee may not remove items from the City Auditor's work plan but may direct items to be added to the plan
- Two Year Plan
 - Increase audit resource efficiency
 - Increase transparency and intent
- Audits Proposed
 - 24 audits: compliance audits, follow-up audits, IT audits, operational audits, plus contingency for emerging risks

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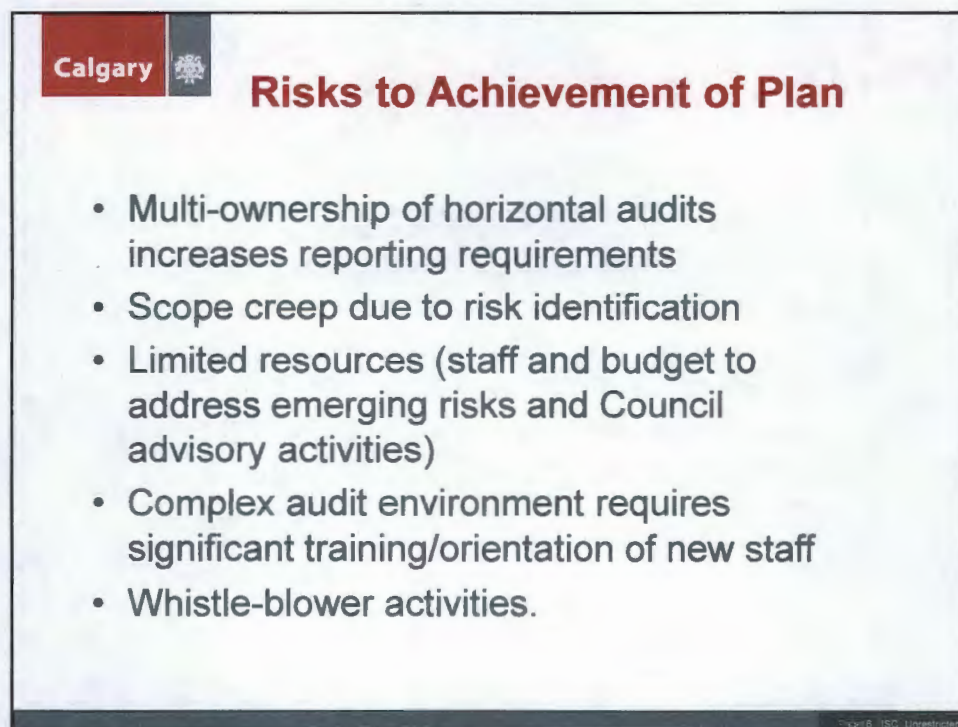
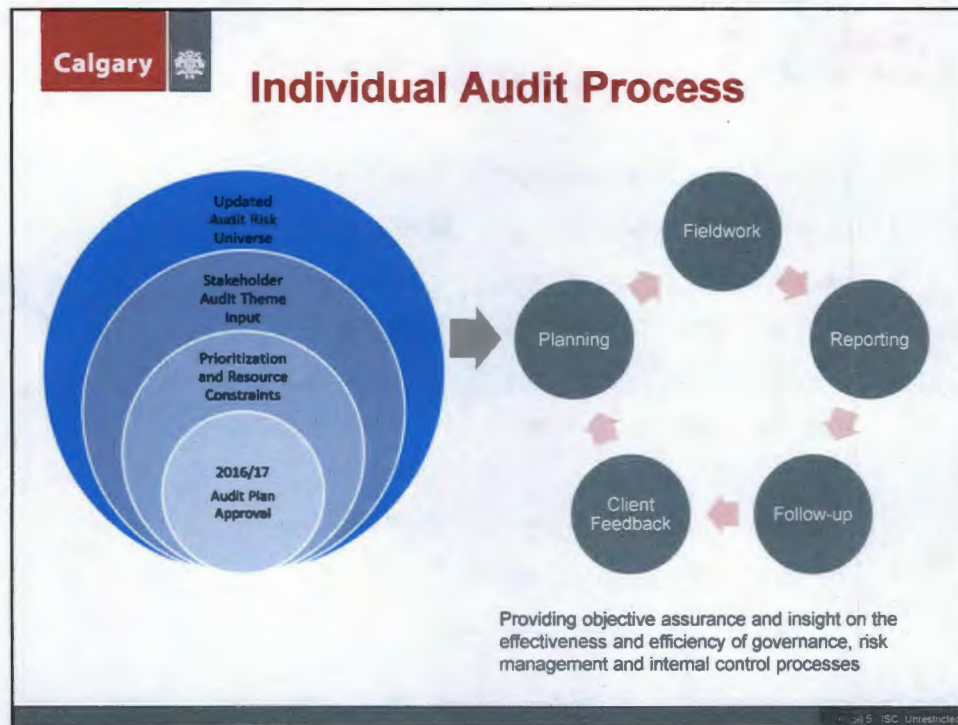


Annual Planning Process

- Assess organization structure, expenditures, turnover, criticality of systems
- Council priorities, strategic plans, IRM, theme input
- Resource requirements and availability



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Success Factors

- Average staff retention > 3 years
- Increased experience of audit staff
- Two experienced Deputy City Auditors to support training and development
- Increased automation of audit software and defined recommendation follow-up tracking in place
- Positive audit survey responses
- Defined KPIs and tracking.

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Recommendations

1. That Audit Committee approve the City Auditor's Office 2016/17 Annual Audit Plan and forward to Council for information; and
2. That Audit Committee recommend to Council that the City Auditor present the City Auditor's Office 2016/17 Annual Audit Plan to Council.

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Calgary



Questions



Our mission: Provide independent and objective assurance, advisory and investigative services to add value to The City of Calgary and enhance public trust.

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