



Calgary Inner City Builders Association

TO: City of Calgary – Infrastructure and Planning Committee

**RE: Support for Infrastructure Readiness for Residential Grade-Oriented Infill (R-CG) —
Report IP2025-1000**

DATE: December 1, 2025

Letter of Support

Dear Members of the Infrastructure and Planning Committee,

On behalf of the Calgary Inner-City Builders Association (CICBA), we are writing to express our strong support for the report: Infrastructure Readiness for Residential Grade-Oriented Infill (R-CG) (IP2025-1000). We commend Administration for producing a clear, data-driven, and evidence-based analysis that accurately reflects the realities of redevelopment in Calgary’s established communities.

This report provides an excellent, factual foundation for understanding how growth is occurring and where it can be best supported. The findings — including that less than 1% of R-CG applications trigger off-site infrastructure upgrades and that the cumulative impact on water, wastewater, roads, and parks remains negligible — are consistent with what our members experience on the ground every day. This type of transparency and factual clarity is invaluable for guiding responsible growth, reducing misconceptions, and reinforcing that established neighbourhoods are well positioned to accommodate moderate, ground-oriented housing.

We also want to highlight the importance of the City’s pilot programs and cost-sharing tools that assist when infrastructure upgrades are triggered through a Development Permit. Programs such as the Established Area Linear Levy Pilot, On-Site Stormwater Storage Pilot, Storm Extension Pilot, and Sidewalk Incentive Pilot play a critical role in offsetting unexpected costs. By doing so, these programs help ensure that any required servicing upgrades do not negatively affect affordability of new housing stock entering the market. This directly improves project predictability, supports builder confidence, and strengthens Calgary’s competitiveness as a place to build attainable housing.

Without these tools — and without the predictability affirmed in this report — redevelopment in established areas becomes less viable. Uncertainty or disproportionate infrastructure costs can quickly become a barrier to new housing supply, affordability, and the City’s broader housing goals. The continuation and expansion of these programs are essential to unlocking more missing-middle housing and ensuring that established communities continue to evolve in a balanced and resilient manner.

CICBA acknowledges and appreciates the City’s continued collaboration with industry, and we look forward to our shared, ongoing efforts to deliver the essential housing Calgarians need.

Sincerely,
Calgary Inner-City Builders Association (CICBA)