

Previous Council Direction

Background

The City's Quarterly Report 2025 Q2-Q3, is a tool used by the Chief Administrative Officer (CAO) to share information with Council and Calgarians about City services and work underway within the organization to support Council's direction and advance important initiatives. The report supports a modernized government, and the delivery of Council's priorities as identified through the Shared Strategic Agenda.

This report integrates quarterly updates, with progress updates fulfilling Council's policy reporting requirement per the Multi-Year Business Planning and Budgeting Policy (CFO004) and supports the Transparency and Accountability Policy (CC039). It includes performance reporting commitments for the 2023-2026 Service Plans and Budgets cycle, which was approved in 2022 November (C2022-1051).

Starting with this edition and moving forward, the financial and economic quarterly update will also be integrated into The City's Quarterly Reports. During the 2024 Mid-Cycle Adjustments deliberations, Council directed Administration to conduct a comparative analysis of year-over-year positive year-end variances, evaluate the acceptable level of volatility and undertake quarterly assessments of projected year-end variances to identify potential funding opportunities.

Context

The City of Calgary is a large, complex organization, and it is important citizens and members of Council have line of sight into the work underway to achieve objectives outlined in the 2023-2026 Service Plan and Budgets and to advance Council's priorities. This report increases transparency into the work directed by Council to Administration and provides a single source for sharing back information.

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The City's Quarterly Report 2025 First Quarter EC2025-0448 was added to the Council agenda 2025 June 24 as item 7.15 on the Consent Agenda.

- The Consent Agenda was adopted and carried.

DATE	REPORT NUMBER	DIRECTION/DESCRIPTION
22-July-2025	EC2025-0728	Financial and Economic Update Second Quarter 2025
17-June-2025	EC2025-0448	The City's Quarterly Report 2025 First Quarter
13-May-2025	EC2025-0414	Financial and Economic Update Year-End 2024 and First Quarter 2025
25-Feb-2025	EC2025-0082	The Chief Administrative Officer's Year End Report
21-Nov-2024	C2024-1097	Notice of Motion – Mid-Cycle Adjustments Council directed Administration to conduct a quarterly assessment of projected year-end variance and allocate funds to the prioritized unfunded project list throughout the year.
04-Sept-2024	EC2024-0856	2024 Mid-Year Progress Update
16-April-2024	EC2024-0386	Chief Administrative Officer's Quarterly Report Q1 2024
16-April-2024	EC2024-0291	2023 Progress Update
06-Dec-2023	EC2023-1109	Chief Administrative Officer's Quarterly Report Q3-Q4 2023
12-Sept-2023	EC2023-0731	City Manager's Quarterly Report Q2 2023
06-Sept-2023	EC2023-0826	2023 Mid-Year Performance Report
06-June-2023	EC2023-0315	City Manager's Quarterly Report Q1 2023
22-March-2023	EC2023-0065	Delivering Results for Calgarians – 2022 Performance Report
24-Jan-2023	EC2022-1229	City Manager's Quarterly Report Q3-Q4 2022
08-Nov-2022	C2022-1051	2023-2026 Service Plans and Budgets Council approved the 2023-2026 Service Plans and Budgets, including community indicators and performance measures to regularly monitor and report on.
05-July-2022	C2022-0791	City Manager's Quarterly Report Q2, 2022
12-April-2022	C2022-0393	City Manager's Quarterly Report Q1, 2022
12-April-2022	C2022-0472	2023-2026 Service Plans and Budgets – Moving Forward Together
15-March-2022	EC2022-0073	2021 Year-End Accountability Report
20-Dec-2021	C2021-1573	City Manager's Quarterly Report Q3/Q4 2021
13-Sept-2021	C2021-1056	City Manager's Quarterly Report Q2 2021

07-Sept-2021	PFC-2021-1209	2021 Mid-Year Accountability Report
27-April-2021	PFC-2021-0221	2020 Year-End Accountability Report
12-April-2021	C2021-0446	City Manager's Quarterly Report Q1 2021
29-June-2020	C2020-0699	Administration's Rethink to Thrive Strategy
10-March-2020	PFC2020-0158	2019 Year-End Accountability Report
2019 April 29	PFC2019-0401	Multi-Year Business Planning and Budgeting Policy Council approved the updated Multi-Year Business Planning and Budgeting Policy (CFO004) and the Transparency and Accountability Policy (CC039) directing Administration to provide mid-year and year-end reports on the status and progress of The City's performance relative to business plans, budgets and performance measures.