



Community Services Prevention Investment Framework Terms of Reference

Background

In 2017 November, City Council directed Administration to develop a strategy for the use of "...\$3 million in one-time funding from the Fiscal Stability Reserve to safe communities, youth and low-income programs and crime prevention...". Council's direction recognizes that investment in prevention yields significant social returns and reduces the need for more costly programs in the future.

The Community Services Prevention Investment Framework intentionally links the prevention work across Community Services and Calgary Police Service. It is built on a solid foundation of the following nationally recognized prevention-focused strategies:

The Calgary Police Service Crime Prevention and Reduction Continuum, a set of strategies to address education, prevention, early intervention, treatment and enforcement;

The Crime Prevention through Environmental Design principles and strategies used to create safer communities and improve quality of life;

The Crime Prevention through Social Development approach which guides the investments made through The City's *Crime Prevention Investment Plan* by focusing on the early identification and mitigation of the root causes of crime;

The Social Sustainability Framework and supporting research briefs that guide the prevention investments made through *Family and Community Support Services* (FCSS) to prevent social isolation and neighbourhood decline, two precursors to a wide-range of social issues;

The Canadian Municipal Network on Crime Prevention, a community of practice which aims to increase investment in effective, evidence-based and collaborative crime prevention strategies in municipalities.

Purpose

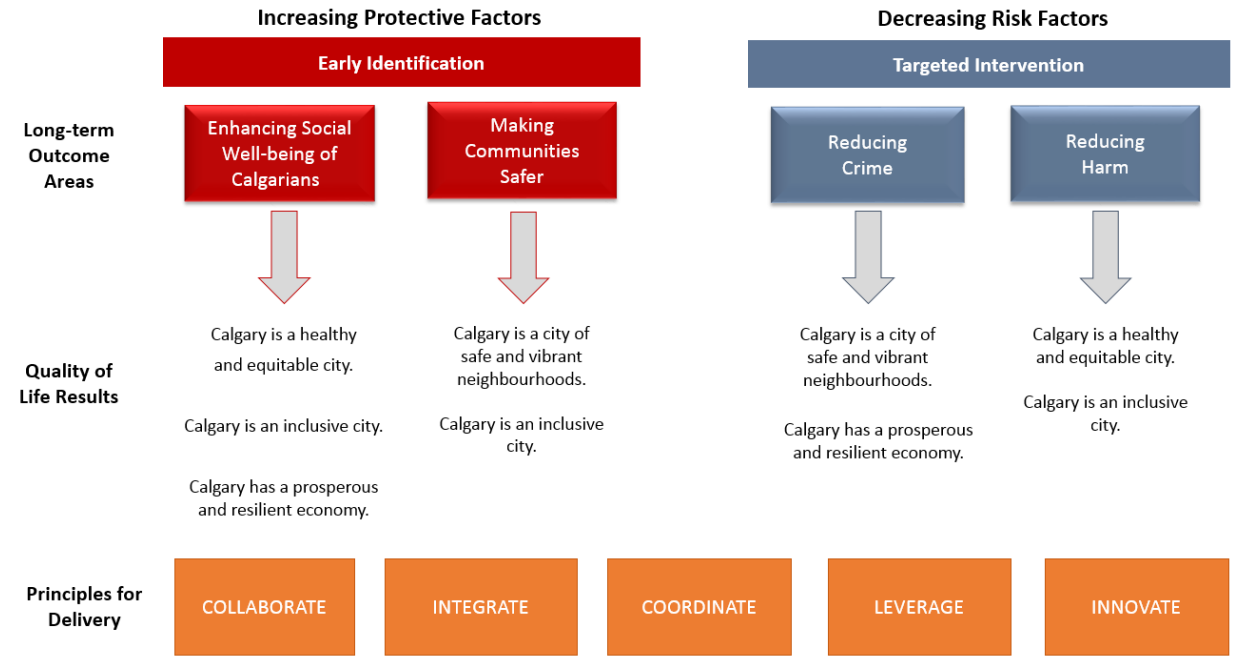
The purpose of the Community Services Prevention Investment Framework is to guide decision-making for investments into preventive programs and services. The Framework builds on the existing network of preventive programs and services that increase protective factors and reduce risk factors for Calgarians who, due to a variety of circumstances, find themselves at-risk of harm. It aims to (1) enhance resources to high-impact programs to optimize their reach, (2) address gaps in preventive programs and services and (3) invest in spaces to maximize the value of community to support the Framework's outcomes.

The diagrams below indicate the desired short- to long-term outcomes, sample projects/initiatives that will contribute to these outcomes and the principles that will guide the overall implementation of Prevention Investment Framework.

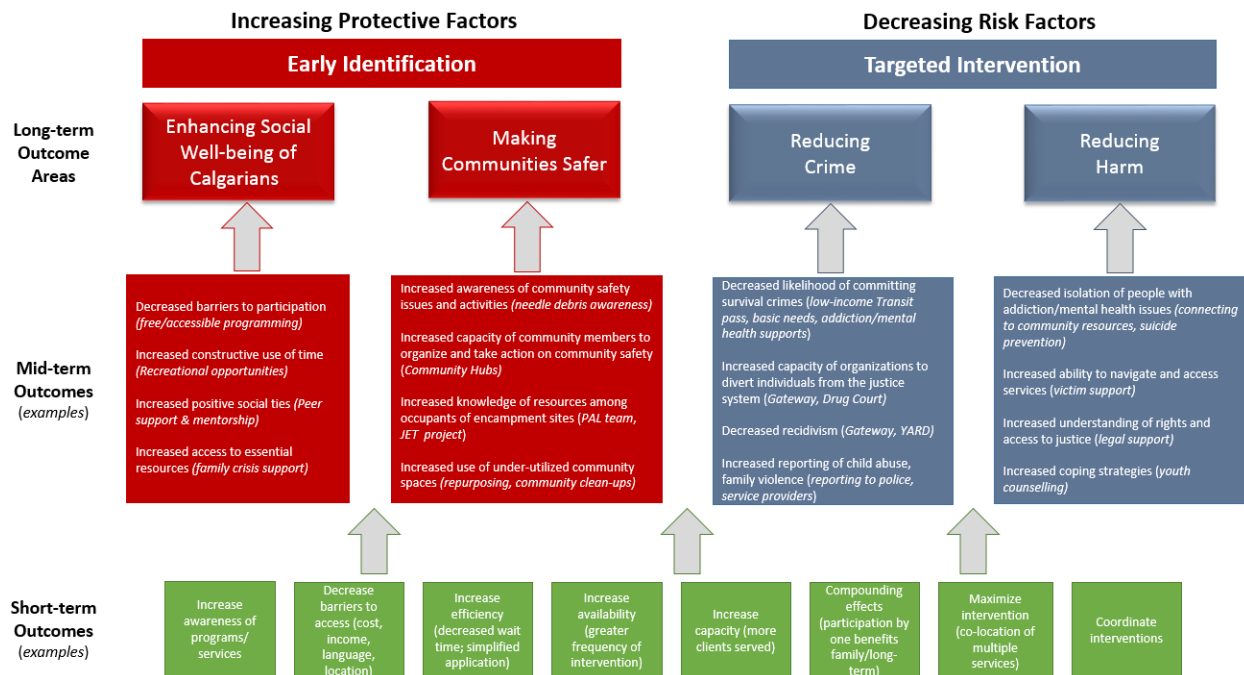


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Community Services Prevention Investment Framework



Community Services Prevention Investment Evaluation





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Guiding Principles for Delivery

The Community Services Prevention Investment Framework will be guided by the following action-oriented principles:

- **Collaborate** across business units, the Corporation and community
- **Integrate** service delivery for the greatest impact
- **Coordinate** for maximum effectiveness and efficiency
- **Leverage** existing partnerships, services and resources
- **Innovate** to achieve what has not been achieved to date

Eligibility Requirements

Funds may be accessed by all business units within Community Services for projects that advance one or more of the four long-term outcomes. Business cases must demonstrate how projects will achieve:

- Enhancing social wellbeing of Calgarians
- Making Communities Safer
- Reducing Crime
- Reducing Harm

The outcomes contribute to efforts to turn the curve on quality of life results for Calgarians.

Governance & Investment Decisions

Community Services Strategic Services Managers will form an evaluation panel and will review business cases for funding from across the department. This panel will conduct a peer review of all business cases using a collaborative assessment process. The panel will make investment recommendations to the Community Services Directors and Chiefs for final approval.

Business cases submitted will indicate which outcomes the proposed project aims to achieve, and an overall funding request. Each investment will be evaluated as part of regular Corporate performance reporting in the context of the Community Services Prevention Investment Evaluation above.