

# Background and Previous Council Direction

## Background

This report presents a proposed shareholder resolution appointment process to ensure timely appointment of City Council representatives to the boards of directors for The City's wholly-owned subsidiaries. It also presents members of Administration for appointment to the boards of selected wholly-owned subsidiaries. A similar report has been brought forward since 2019, with the most recent report's approved recommendations listed below.

## Previous Council Direction

DATE	REPORT NUMBER	DIRECTION/DESCRIPTION
2024 October 22	C2024-0885	<p><b>Wholly-Owned Subsidiary Appointments Report</b></p> <p>That Council: 1. Confirm and approve Council member nominations for appointment to the boards of directors of The City's wholly-owned subsidiaries, as follows, for terms to expire at the 2025 Organizational Meeting of Council, unless otherwise indicated below: Attainable Homes Calgary Corporation- Mayor Gondek; Councillor Walcott. Calgary Arts Development Authority Ltd.; Councillor Walcott. Calgary Economic Development Ltd.- The Mayor and the Member of Council appointed to the Calgary Economic Development Ltd. Board of Directors also serve on the Board of Directors for Opportunity Calgary Investment Fund Ltd. David Duckworth, Chief Administrative Officer; Councillor Chabot. Calgary Housing Company - For a term to expire at the 2027 Organizational Meeting of Council- Councillor Spencer; Councillor Walcott; Councillor Wong. Calgary Municipal Land Corporation Ltd. - Mayor Gondek; Councillor Mian; Councillor Walcott. 2. Confirm and approve members of Administration nominated for appointment to the boards of directors of The City's wholly-owned subsidiaries; 3. Authorize the Mayor, or in the Mayor's absence, the Deputy Mayor, to execute a resolution on behalf of the shareholder of each of The City's wholly-owned subsidiaries appointing the Council and Administration nominees for the terms specified to the respective board of directors; and 4. Direct that Confidential Attachment 2 remain confidential pursuant to Sections 17 (Disclosure harmful to personal privacy) and 19 (Confidential evaluations) of the Freedom of Information and Protection of Privacy Act.</p>

2017 February 13	CPS2017-0094	<b>Investing in Partnerships Policy</b> 1. Approve the Investing in Partnerships Policy (Attachment 1); and 2. Approve that the following policies be rescinded: Autonomous Bodies Policy and Framework (CSPS035) (Attachment 2), Civic Partners Review Reserve – Terms of Reference Policy (CSPS005) (Attachment 3), and Federation of Calgary Communities (CSPS009) (Attachment 4).
2013 December 16	C2013-2842	<b>Corporate Secretariat- Phase 2 Model Documents and Workplan</b> Included Recommendations 2 as follows: Adopt Attachment 3, Model Governance Documents, Phase 2 as a tool for developing and enhancing governance relationships with The City of Calgary's subsidiaries.
2013 September 16	C2013-0685	<b>Model Documents for Governance Relationships</b> Included Recommendations 2 as follows: Adopt Attachment 3, Model Governance Documents, Phase 2 as a tool for developing and enhancing governance relationships with The City of Calgary's subsidiaries.
2012 May 28	C2012-0302	<b>Governance Relationships Review (Confidential)</b> Received for information including an overview of leading practices and a proposed framework for establishing governance relationships between The City of Calgary and its wholly-owned subsidiaries.

## Bylaws, Regulations, Council Policies

### Council Policies

Governance and Appointments to Boards, Commissions and Committees Policy (CP2016-03)

Investing in Partnerships Policy (CP2017-01)