

Calgary



Update on U.S. Tariffs and The City's Supply Chain

EC2025-0779

8 September 2025



Previous Council Direction

Verbal Report C2025-0253:

- Update Council Executive Committee on tariffs, supply chain disruptions or any other proposed regulatory changes that would have a significant negative impact on The City of Calgary's supply chain and/or financial position.



Recommendation

That Executive Committee recommends that Council receive this presentation for the corporate record.

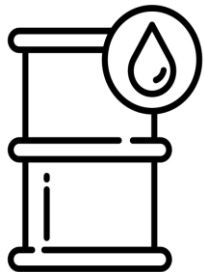


Tariff situation as of today

Tariffs still in effect since March 4, 2025



Canada retaliatory measures on U.S. goods estimated at \$59 billion + limited automotive



U.S. imposed 10% tariff on energy exports*

**carve outs and exceptions for CUSMA compliant goods*



U.S. expanded tariffs with 25% on foreign-made passenger vehicles and auto parts*

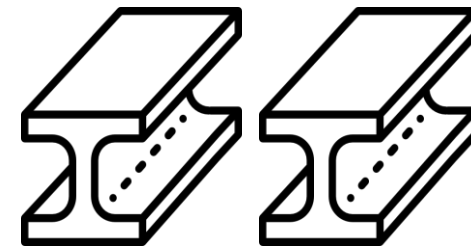


Tariffs update started August 1, 2025



U.S. imposed 35% tariffs on all Canadian goods **NOT** covered under the Canada-United States-Mexico Agreement (CUSMA)

Steel & Aluminum increased June 4, 2025



U.S. doubled duty tariffs from 25% → 50% on all steel and aluminum





Impact on The City's contracts



In **July and August**, **169** contracts were awarded, with **99.6%** of the value going to Canadian suppliers.

Since **March 4**, we've awarded **686** contracts, with **99.5%** of the value to Canadian suppliers.



Since March 4, direct tariff impacts to The City have totalled to **~\$310K**.



Since **March 31**, procurement enhancements went live, **\$241M** of City contracts had 10% Social Procurement Weighting. █

Status of Canada and U.S. Trade Deal



Closing and Recommendation

Executive Committee recommends that Council receive this presentation for the corporate record.