



# Update on The City's 10-Year Capital Investment Plan

IP2025-0685

2025 September 3



## Previous Council direction

**2025 May 27** - Notice of Motion directing Administration to formalize a rolling 10-year capital plan with the goal of improving the long-term planning and visibility of capital needs and funding.

Administration was directed to bring a preliminary 10-year capital plan prior to the 2026 November Adjustments reflecting the highest capital needs to be considered by Council.



# Recommendation

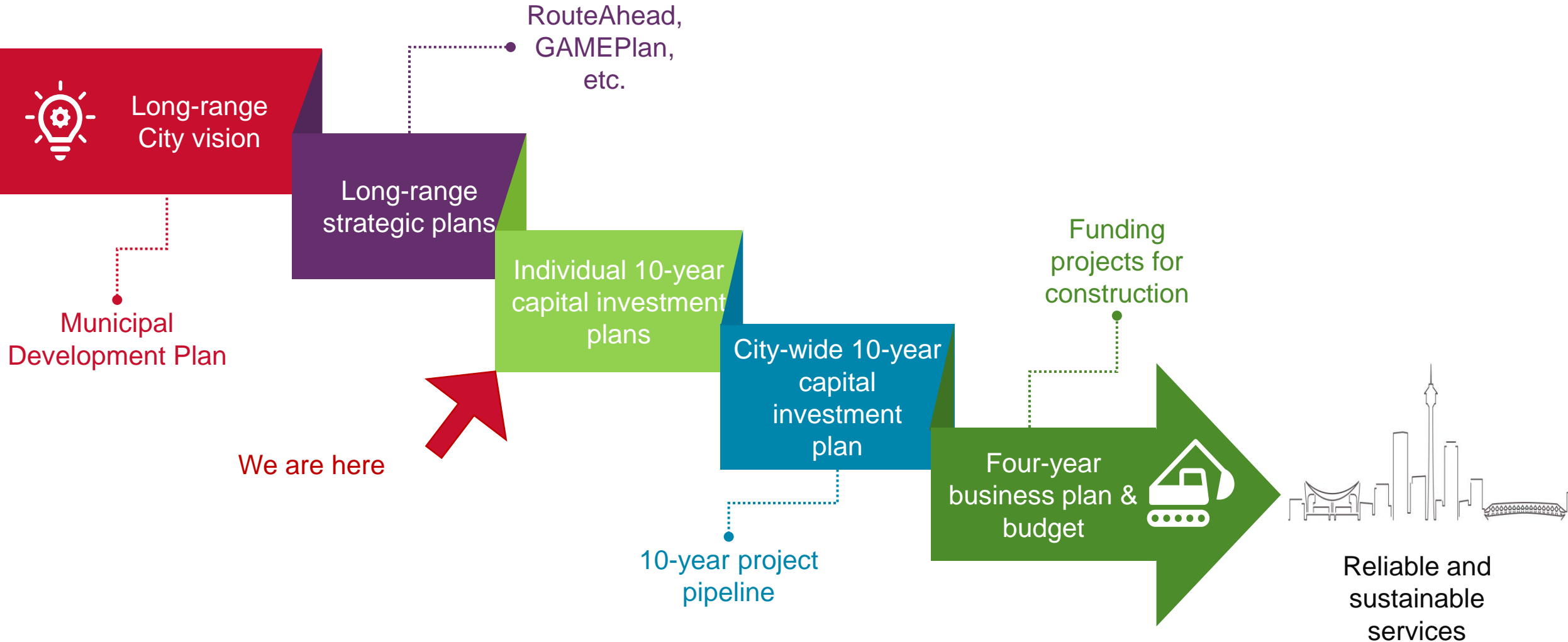
That Infrastructure and Planning Committee recommend that Council receive this report for the Corporate Record.



# Benefits of a City-wide 10-year capital investment plan

- Improved city building outcomes
- Reliable and sustainable services
- One comprehensive plan
- Implementation readiness
- Direct connection to budget
- Cost-effective and transparent
- Advocacy and communication to partners, governments

# Delivering on the City's long-range vision



# Comprehensive 10-year capital investment plans

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Service Overview

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Strategic Alignment

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Asset Overview

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Service Objectives

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Economic Forecasts and Assumptions

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Financial and funding information

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Prioritization Scheme

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Proposed Capital Investments

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Performance Forecast

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Dependencies and coordination opportunities

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Capital Delivery Strategy

# Supporting tradeoffs and decision-making



Maintenance/  
Replacement

- State of Good Repair

Service  
Enhancement

- New Assets, increased service levels

Growth

- Population growth, development, demographic changes

Transformative

- City-shaping investments; world-class city



# Capital investment classifications

## Maintenance/Replacement



Maintaining Transit Operations

### Key Investments:

- Public safety, security and accessibility
- Vehicle procurement/refurbishment
- Rail Systems
- Maintenance & Storage Facilities
- Technologies, Equipment & Tools
- Transit / Bus Stations, Buildings

## Service Enhancement



Improving Transit Service

### Key Investments:

- BRT
- Transit / Bus Stations, Buildings
- Employee Health and Safety
- Service Expansion
- Maintenance & Storage Facilities
- LRT Connection / Extension

## Growth



Growing Transit Network

### Key Investments:

- LRT/BRT extensions
- Maintenance & Storage Facilities
- Service Expansion
- Transit/Bus Stations, Buildings
- Technologies, Equipment & Tools
- Transit Vehicle Procurement

## Transformative



Transforming Calgary with Transit

### Key Investments:

- Green Line
- Airport Connection

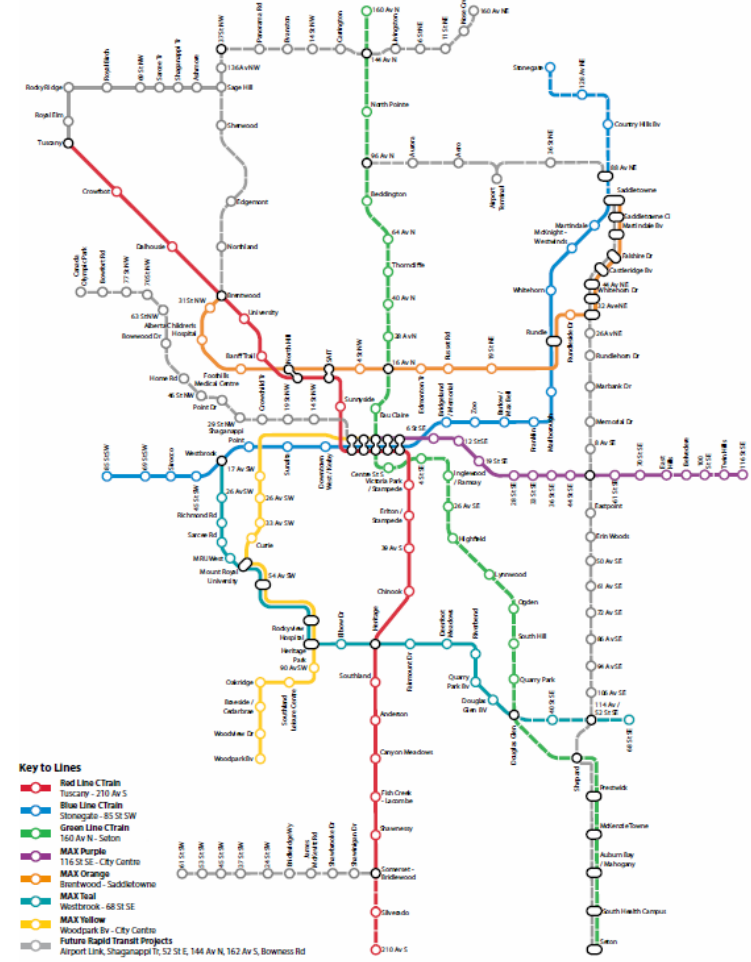


# Public Transit capital investment needs map

## Primary Transit Network Capital Projects Today



## 30-Year Primary Transit Network Capital Projects



# The 10-year investment plan supports Transit outcomes

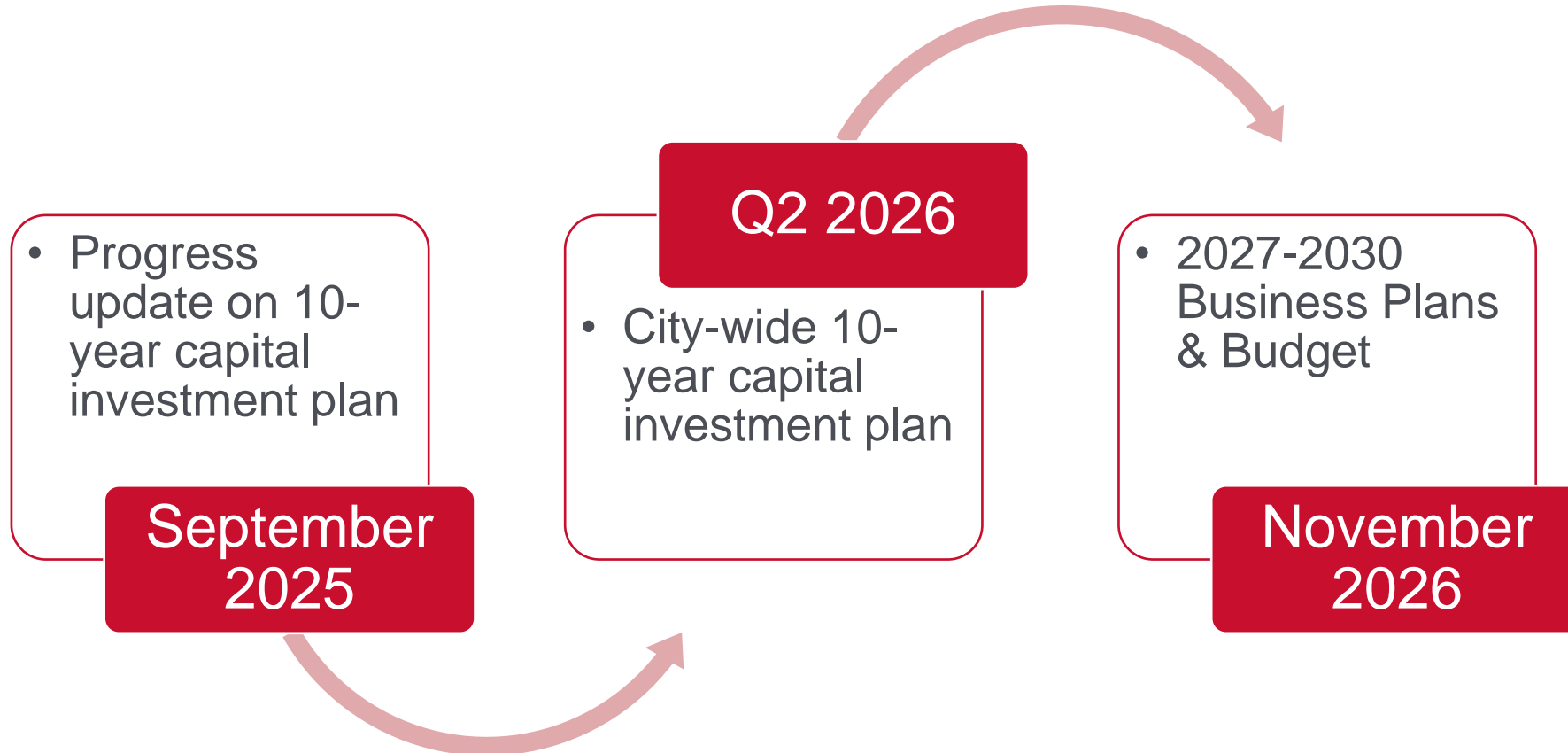


Investments in transit will support the following:

- A **prosperous economy** locally, provincially and nationally
- More people the opportunity to live an **affordable lifestyle**
- A modern transit system, that will **conveniently and reliably** serve Calgarians now and in the future



# Touchpoints with Council





# Recommendations

That Infrastructure and Planning Committee recommend that Council receive this report for the Corporate Record.