

FREEDOM OF INFORMATION AND PROTECTION OF PRIVACY ACT

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Please note that your name and comments will be made publicly available in the Council or Council Committee agenda and minutes. Your e-mail address will not be included in the public record.

ENDORSEMENT STATEMENT ON TRUTH AND RECONCILIATION, ANTI-RACISM, EQUITY, DIVERSITY, INCLUSION AND BELONGING

The purpose of The City of Calgary is to make life better every day. To fully realize our purpose, we are committed to addressing racism and other forms of discrimination within our programs, policies, and services and eliminating barriers that impact the lives of Indigenous, Racialized, and other marginalized people. It is expected that participants will behave respectfully and treat everyone with dignity and respect to allow for conversations free from bias and prejudice.

First name [required]	Brad
Last name [required]	Parry
How do you wish to attend?	
You may bring a support person should you require language or translator services. Do you plan on bringing a support person?	
What meeting do you wish to comment on? [required]	Standing Policy Committee on Infrastructure and Planning
Date of meeting [required]	Jun 4, 2025
What agenda item do you wish to comment on? (Refer to the Council or Committee agenda published <a href="#">here</a> .)	
[required] - max 75 characters	Industrial Action Plan
Are you in favour or opposition of the issue? [required]	In favour



ATTACHMENT\_01\_FILENAME CED Letter - 2025 Industrial Action Plan.pdf

ATTACHMENT\_02\_FILENAME

Comments - please refrain from providing personal information in this field (maximum 2500 characters)

May 28, 2025

Dear Infrastructure and Planning Committee,

Growing cities require intentional planning to remain resilient through uncertainty and rapidly evolving economic conditions. As the city's economic development agency, we are driven by the mandate to attract companies, capital and talent to build long-term prosperity for Calgarians today and generations from now.

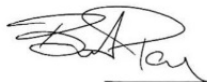
Calgary's position as Western Canada's inland port continues to make it a compelling choice for global investors. However, timely and cost-effective access to industrial land is a key factor in sustaining this appeal and momentum.

We consistently hear from industry that barriers to accessing industrial land — whether in availability, cost, timing or regulatory complexity — can tip the scale in their decision-making. Initiatives such as the 2025 Industrial Plan have the potential to reduce those barriers and better align Calgary with the needs of a modern industry.

A more agile approach to industrial land development can create the conditions for job creation, economic growth and greater regional prosperity. Without action, the city risks missing out on high-impact opportunities due to constraints in land supply and high development cost.

Tangible programs and incentives become tools to attract large scale investment and enhance prosperity for Calgary. Proactive economic development is crucial, and we need to support initiatives that make our city more competitive.

Sincerely,



Brad Parry  
President and CEO, Calgary Economic Development  
CEO, Opportunity Calgary Investment Fund