

Progress Update on the 2023 Industrial Action Plan

This attachment outlines the progress of priority actions of the 2023 Industrial Action Plan since it was directed by Council on 2023 June 6. Five actions are completed, and three are in progress and will carry over into the updated Industrial Action Plan.

Actions	Status	Achievements / Results
A. Development Enabling Regulatory Improvements		
1. Review the Nose Creek Area Structure Plan to explore a mix of uses without compromising its industrial importance	Ongoing	Provided researched based perspective into the project's visions, goals and core principles. Provided advocacy for industrial in the development of the draft land use concept, while recognizing landowners' desire to pursue near term residential development.
2. Modernize, update and remove potential development restrictive policies by undertaking City-initiated surgical text and map amendments to the six industrial Area Structure Plans. These amendments will be very specific and limited. This is not intended to be a full overhaul: <ul style="list-style-type: none"> • Revised Stoney Industrial Area Structure Plan (2005) • Northeast Industrial Area Structure Plan (2007) • Saddle Ridge Area Structure Plan (1984) • Southeast Industrial Area Structure Plan (1996) • Southeast 68 Street Industrial Area Structure Plan (2010) • Sheppard Industrial Area Structure Plan (2009) 	Complete	Five of the six existing industrial ASPs had modernizing amendments identified in support of modern trends in industrial development. These amendments were approved by Council on 2024 July 16. (IP2024-0587).
B. Public Realm, Infrastructure and Servicing Investments		
3. Explore and evaluate alternative funding and financing tools for key unfunded transportation upgrades in strategic industrial areas	Ongoing	Enabling infrastructure is identified based on the pace of industrial land development. Funding is sought through annual Service Plans and Budgets.
C. Cost		
4. Evaluate potential incentive opportunities to support the industrial sector including incentive for existing and new construction	Ongoing	Incentive tools have been articulated in collaboration with the Industrial Strategy Working Group and funding is being pursued to implement them.

D. Business Environment		
5. Collaborate with Rocky View County on a joint economic development framework for an industrial growth corridor along Calgary's southeast boundary	Complete	Statutory Plan Amendments for the Prairie Economic Gateway was approved by both Rocky View County and the City of Calgary in 2024 September (IP2024-0866).
E. Climate		
6. Develop and refine climate-lens tools for supporting industrial applications (e.g., green buildings)	Complete	Application reviews have made minor improvements to landscaping and parking stalls for electric vehicles.

The following action items were not included in the Council approved 2023 Industrial Action Plan. However, in response to emerging challenges in industrial land development, and with the agreement of the Industrial Strategy Working Group, they were added to support a better understanding of current market conditions and guide the review of industrial land conversions.

Actions	Status	Achievements / Results
F. Land Supply Update		
7. Update the 2023 June Industrial Area Growth Strategy Consulting Report on the current market conditions of serviced lands for industrial development in Calgary	Complete	An analysis was completed in 2024 September to refine the market ready land supply to better represent the status of Calgary's market.
G. Land Conversion Review		
8. To inform a strategy on industrial land conversions, review citywide land use conversion requests and identify the holistic impacts, risks and benefits they may have on Calgary's industrial land supply and sector	Complete	Administration conducted an analysis in 2024 December on citywide land use conversion requests to understand the impacts on the City's industrial land supply and to inform a position on conversion requests.