The Disaster Risk Assessment is reviewed annually to account for changes that may alter the assessment of risk year-over-year and to identify new emerging risks.

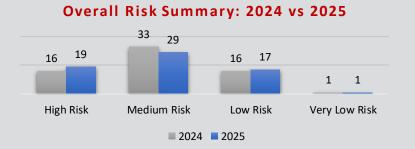
What are the highest risk hazards and threats in Calgary?

The following hazards and threats are assessed as High Risk and represent the highest disaster management priority.

| Natural | Extreme Cold Extreme Heat Flood (Bow River 1:100) Flood (Bow River > 1:200) Flood (Elbow River >1:200) | Heavy Rainfall Pandemic Tornado Winter Storm |
|---------------|--|---|
| Technological | Critical Infrastructure Failure Dam Breach (Bow River) Dam Breach (Elbow River) | Rail Incident Water Distribution Infrastructure Failure |
| Human-induced | Active Assailant Cyber Attack (Critical Services/Infrastructure) Mass Attack | Mass Gathering Incident Protest or Demonstration (Illegal) |

What has changed since last year?

There are now 19 High Risks and 66 total risks. Flood (Elbow River 1:100) was downgraded from High to Low as events of this magnitude are significantly reduced with the Springbank Reservoir. Extreme Heat and Water Distribution Infrastructure Failure were upgraded to High due to increasing risk trends. Extreme Hydrological Drought was downgraded from High to Medium based on a reassessment of likelihood. Flood (Bow River >1:200) and Flood (Elbow River >1:200) are new risks added to account for larger magnitude events beyond current mitigation. Refer to Appendix 1 for a complete summary.



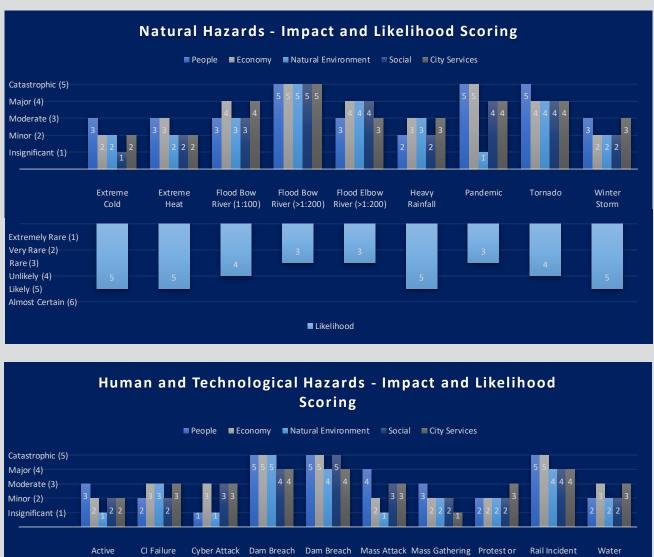
What else are we monitoring?

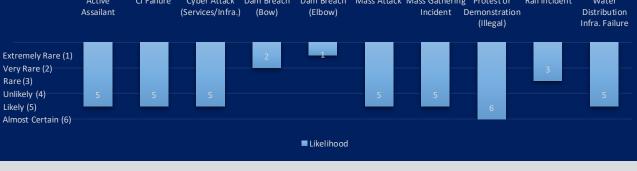
Medium Risks that are currently trending upwards are monitored as they have the potential to become more severe in the future and may require pre-emptive risk treatment strategies to manage their risk.

| Natural | Basement Seepage Flooding Extreme Hydrological Drought | Slope Failure/Landslide Stormwater Backup Flooding |
|---------------|--|---|
| | Extreme Solar Storm Major Solar Storm Poor Air Quality | Wildland/Urban Interface Fire Windstorm |
| Technological | Sanitary Failure (Lift Station) Supply Chain Interruption | Water Contamination (Distribution) |
| Human-induced | Cybercrime - Data Fraud/Theft | |

Analysis of the 19 High Risks

The following charts summarize the impact and likelihood scores for the 19 High Risks. Impacts are scored across five dimensions: People; Economy; Natural Environment; Social Environment; and City Services. Likelihood is scored across six frequencies: Almost Certain, Likely, Unlikely, Rare, Very Rare, and Extremely Rare.





Hazard and Threat Correlation Matrix

The worst catastrophes are combinations of events where a primary trigger event causes secondary cascading effects - resulting in the consequences being worse than if they had happened independently. The potential for one hazard or threat to trigger or exacerbate the effects of another is captured in this matrix. The darker areas (3 and 4) are the most critical as they have the highest potential to induce cascading events. The scoring is based on historical events, expert feedback, and an analysis of plausible future scenarios.

Analysis

The correlation matrix illustrates the significant impact local hazards have on critical infrastructure and its importance to effective risk reduction. Critical infrastructure is the backbone of modern urban centres. Effective disaster response and recovery must be centred on building resilience into these systems, facilities, and services.

Secondary Cascading Impacts

| | | | | | | anni | THOM | | | * | 4 | inter | | | | | | | | in |
|-----------------------|--------------------------------------|----------|-------------------|-----------|-------------|------------|------------|--------------|---------------|---------|---------|---------------------------|------------------|---------|---------------------|---------|---------------|------------|----------|----------------|
| | | Roive As | Sallan Ci Failure | Cyber Att | adt sintral | oth Ban Be | ach (Ebow) | Joid Extrane | Heat Flood BC | N River | W River | Son Pives 2001 Heavy P | aintail Nass Att | NRES GE | pandering Pandering | Protest | legal pailnot | ent Tonado | Water Di | shiono, shines |
| | Active Assailant | 1 | 2 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 0 | 1 | 1 | 1 | 0 | 0 |
| | CI Failure | 0 | 4 | 1 | 2 | 2 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 0 | 1 | 0 | 2 | 1 | 3 | 1 |
| | Cyber Attack (Services/Infra.) | 0 | 4 | 4 | 4 | 4 | 1 | 1 | 1 | 1 | 1 | 0 | 1 | 1 | 1 | 1 | 0 | 0 | 0 | 0 |
| | Dam Breach (Bow) | 0 | 3 | 1 | 4 | 1 | 0 | 0 | 3 | 3 | 3 | 1 | 1 | 1 | 0 | 1 | 3 | 1 | 3 | 0 |
| | Dam Breach (Elbow) | 0 | 3 | 1 | 1 | 4 | 0 | 0 | 3 | 3 | 3 | 1 | 1 | 1 | 0 | 1 | 3 | 1 | 3 | 0 |
| | Extreme Cold | 0 | 3 | 0 | 1 | 1 | 0 | 0 | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 3 | 1 |
| | Extreme Heat | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Flood Bow River (1:100) | 0 | 3 | 1 | 3 | 1 | 0 | 0 | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 3 | 1 | 3 | 0 |
| | Flood Bow River (>1:200) | 0 | 3 | 1 | 3 | 1 | 0 | 0 | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 3 | 1 | 3 | 0 |
| Primary gger Event | Flood Elbow River (>1:200) | 0 | 3 | 1 | 1 | 3 | 0 | 0 | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 3 | 1 | 3 | 0 |
| | Heavy Rainfall | 0 | 3 | 0 | 3 | 3 | 0 | 0 | 3 | 3 | 3 | 0 | 0 | 0 | 0 | 0 | 3 | 0 | 1 | 0 |
| | Mass Attack | 1 | 3 | 1 | 1 | 1 | 0 | 0 | 1 | 1 | 1 | 0 | 4 | 1 | 0 | 1 | 1 | 1 | 2 | 0 |
| | Mass Gathering | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 0 | 1 | 0 | 0 | 0 | 0 |
| | Pandemic | 0 | 3 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 0 | 1 | 2 | 1 | 2 | 1 | 1 | 0 | 0 |
| | Protest (Illegal) | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 1 | 0 | 1 | 1 | 1 | 0 | 0 |
| | Rail Incident | 1 | 3 | 0 | 2 | 2 | 0 | 0 | 1 | 1 | 1 | 0 | 1 | 1 | 0 | 1 | 4 | 1 | 0 | 0 |
| | Tornado | 0 | 3 | 0 | 1 | 1 | 0 | 0 | 1 | 1 | 1 | 0 | 1 | 1 | 0 | 1 | 3 | 1 | 0 | 0 |
| | Water Distribution Infra. Failure | 0 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 |
| | Winter Storm | 1 | 3 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 0 | 1 | 3 | 0 | 1 | 1 |

| 4 | Cascading potential: an event of this type can potentially trigger other sub-category hazards/threats within the same category (i.e. human-induced, natural, technological). |
|---|--|
| 3 | Strong potential: an event of this type can potentially directly trigger an event of the second type. |
| 2 | Weak potential: there is some potential for an event to contribute to the causal mechanisms that would trigger the occurrence of an event of the second type. |
| | Indirect potential: no mechanism to cause an event of the second type but the impact of the second event would be worse due to resources already deployed and abilities to respond reduced. |
| | No potential: the two event types are uncorrelated and if they occurred coincidentally their consequences would be broadly the same as if they occurred independently. |

Source: based on work from the University of Cambridge

Appendix 1: Risk Assessment Results

Assessed risk for all 66 hazards and threats analyzed in the current Disaster Risk Assessment.

| High Risk | Active Assailant | Heavy Rainfall |
|---------------|--|--|
| THE THE | Critical Infrastructure Failure | Mass Attack |
| | Cyber Attack - Critical Services or Infrastructure | Mass Gathering Incident |
| | Dam Breach (Bow River) | Pandemic |
| | Dam Breach (Elbow River) | Protest or Demonstration (Illegal) |
| | Extreme Cold | Rail Incident |
| | Extreme Heat | Tornado |
| | Flood (Bow River 1:100) | Water Distribution Infrastructure Failure |
| | Flood (Bow River > 1:200) | Winter Storm |
| | Flood (Elbow River > 1:200) | Winter Storm |
| Medium Risk | Basement Seepage Flooding | Sanitary Forcemain Failure (Lift Station) |
| in culum hisk | Bridge Failure/Interruption | Security Incident at City Facility |
| | Cybercrime - Data Fraud/Theft | Slope Failure/Landslide |
| | Electric Power Blackout | Stormwater Backup Flooding |
| | Extreme Hydrological Drought | Structure Fire |
| | Extreme Solar Storm | Supply Chain Interruption |
| | Hailstorm | Supply Emergency (Natural Gas) |
| | Hazmat Incident | Telecommunications Failure |
| | Industrial Accident | Thunderstorm |
| | Lightning Storm | Transit Rail Incident |
| | Loss of Major Transportation Corridor | Water Contamination (Distribution) |
| | Major Solar Storm | Water Contamination (Downstream of Reservoirs) |
| | Poor Air Quality | Wildland / Urban Interface Fire |
| | Riot | Windstorm |
| | Road Accident | Windstoffi |
| Low Risk | Aircraft Incident | Ice Accumulation |
| | Earthquake (Magnitude 4.0+) | Labour Action |
| | Flood (Elbow River 1:100) | Moderate Pandemic |
| | Flood (Ice Jam) | Pipeline Incident (AER lines) |
| | Fog | Pipeline Incident (TNPL to YYC) |
| | Forcemain Failure (Purple Pipe) | Sanitary Failure (Water Body) |
| | Forcemain Failure (Sludge) | Water Contamination (Spills) |
| | Gas Main Break | Water Contamination (Spills Upstream Glenmore) |
| | Hostage Incident | |
| Very Low Risk | Treated Effluent Pump Station Failure | |
| | | |