REPORT RECOMMENDATION, AFTER AMENDMENT¹

That with respect to Report C2024-1097, the following be adopted, after amendment:

That Council:

- 1. Approve the plan and budget adjustments as articulated in the following:
 - a. REVISED Attachment 3 Recommended Investments
 - b. **REVISED** Attachment 5 Capital Budget Adjustments
 - c. Attachment 6 Operating Budget Adjustments with No Net Budget Impact
 - d. Attachment 7 Carry Forward of One-Time Operating Budget
 - e. Attachment 10 Technical Performance Measure Adjustments
- 2. Approve the list of Council priority metrics in Attachment 9 Priority Metrics and Advancing Measurement and Reporting;
- 3. For the user fee and rate adjustments in Attachment 4:
 - a. Approve the user fee adjustments in Attachments 4A-4C; and
 - b. Give three readings to Proposed Bylaws 37M2024, 38M2024, 41M2024, 39M2024 and 40M2024.
- 4. For the borrowing bylaws in Attachment 15:
 - a. Give three readings to Proposed Bylaws 8B2024 and 9B2024;
 - b. Give first reading to Proposed Bylaws 10B2024 and 11B2024; and
 - c. Direct Administration to advertise Proposed Bylaws 10B2024 and 11B2024 as set out in the *Municipal Government Act*, RSA 2000, c. M-26, and return to Council for second and third readings once the advertising requirements have been met.

CITY OF CALGARY

RECEIVED
IN COUNCIL CHAMBER

NOV 2 1 2024

ITEM: 9.3.1 C2024-1097

DISTRIB- DOWNER 7
CITY CLERK'S DEPARTMENT

ISC: UNRESTRICTED 2024 November 21, 9:42 AM

¹ At its 2022 November 8 Regular Meeting, Council adopted the following recommendation: "That Council: 6. Direct Administration to return in Q4 of 2023, 2024 and 2025 with adjustments to the 2023-2026 Service Plans and Budgets, and direct that these annual adjustments shall not be deemed to be a reconsideration of the decisions made at the 2022 November 8 Regular Meeting of Council with respect to the approval and adoption of the 2023-2026 Service Plans and Budgets."

Seconder		MAIN	MOTION AN	MENDMEI	NTS		
Walcott /	That with respe adopted:	ct to Report	C2024-1097	, the follo	wing am	endmen	t be
	That Recomme 1. Deleting Attachn and 2. Inserting	g the words " nent 4C, subj g the followir That the tabl "\$7.00" per s for Street Us replacing it w	be amended 4C; and", an ject to the fol og sub-bullet e titled "Stree quare foot co e Permits — vith "\$0.00" for	d inserting the lowing character and the under Re ets" be an harge properties of the second or Street U	g the wor anges:" i commen nended b posed fo Cafes/Pa	in their p dation 3 by deletir r 2025 a atios, an	lace; .a: ng the nd 202 d
Wong / Chabot	That with respe				wing am	endment	s be
	accordingly: Approve		fee schedul	e set out i	n Distrib	ution	
	i. (Cover the rest base; and Exempt the p 4I from being CP2024-02)	sulting loss of parking fee s g guided by to and Calgary	chedule ir he User F	n Distribu ee Policy	ition Atta y (Counc	ichmei il Polic
	i. I	Cover the rest base; and Exempt the part of the part o	parking fee s g guided by t and Calgary	chedule ir he User F Parking F	n Distribu ee Policy Policies (ition Atta y (Counc Council I	ichmei il Polic Policy
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	i. ii. Fee Category Residential Parking	Cover the rest base; and Exempt the passe; a	parking fee s g guided by the and Calgary	chedule ir he User F Parking F 2025 (Арргочед) (n Distribu ee Policy Policies (2025 Revised) 1/	y (Council Council Co	ichme cil Polic Policy Policy 2026 Revised)
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	Fee Catagory Residential Parking Permit Residential Parking Permit Residential Parking Permit	Cover the rest base; and Exempt the pase; and Exempt the passe; an	parking fee s g guided by ti and Calgary 2024 2024 2024 2024 2024 2024 2024 20	chedule ir he User F Parking F 2025 (Approved) (30,00	Distribute Policies (2025 Revised) 1/2 0.00	vition Atta y (Counci Council 2025 Approved) (30.00	2026 Revised) 0.00

ISC: UNRESTRICTED

Member of Council Mover / Seconder	MAIN MOTION AMENDMENTS
Walcott /	That with respect to Report C2024-1097, the following amendment be adopted:
	That a new Recommendation be inserted, as follows, and that all Recommendations be renumbered accordingly if necessary:
	With respect to the Calgary Police Service:
	a. Reduce the 2025 and 2026 base expenditures and net budget for the Calgary Police Service by \$4,000,000 representative of the operating variance, as identified by Calgary Police Commission in Attachment 3 of Report C2024-0859 from September 16th, 2024 for the Community Safety Investment Framework, and increase the 2025 and 2026 base expenditures and net budget for the Community Strategies service by \$4,000,000, to support the Community Safety Investment Framework, an oversubscribed program that receives \$39,000,000 in requests with only \$8,000,000 to distribute; and
	b. To revise the proposal of Calgary Police Commission, found in Distribution 2 of Report C2024-1097, and replace \$9,500,000 in funding from the Community Safety Investment Framework for the Firearms Range identified on page 8 of Distribution 2 with \$9,500,000 from the Fiscal Stability Reserve and approve the adjustments on pages 7 through 10 of Distribution 2.
Wong /	That with respect to Report C2024-1097, the following amendments be adopted:
	That a new Recommendation be inserted, as follows, and that all Recommendations be renumbered accordingly if necessary:
	Approve amendments to the Calgary Police Service ('Service') 2025 budget as submitted by the Calgary Police Commission ('Commission') or 2024 November 5 th (Distribution 2) and direct Acting Chief Financial Office (CFO) Tochor to:
	 a. Adjust the Service's Full-time Equivalent numbers to reflect new positions funded by provincial grants and municipal partnerships; b. Adjust the overall Calgary Police Service base budget starting in 2025 to reflect new provincial grants provided for 50 more police officers and to help better address gun violence and
	organized crime; c. Withdraw from the Service's capital reserves to replace vehicles and equipment; d. Errors from the 2023-2026 Budget Process be corrected by approving a one-time increase of \$1,600,000 to the Service's
	 2025 operating budget; e. Approve a \$13,000,000 increase to the capital budget to cover the cost escalation of building a new indoor firearms range through:
	i. One-time withdraw and reallocation of \$2,500,000 from the Calgary Police Service Capital Reserve (specificall from Red Light Cameras) to the new indoor firearms
	range capital project; ii. Allocation of \$10,500,000 from the Fiscal Stability Reserve to the new indoor firearms range capital
	project; and iii. Allocation of \$1,000,000 from the year end Calgary Police Service 2024 and 2025 operating surplus to the Fiscal Stability Reserve.

Member of Council Mover / Seconder	MAIN MOTION AMENDMENTS
Carra /	That with respect to Report C2024-1097, the following amendment be adopted:
	That a new Recommendation be inserted, as follows, and that all Recommendations be renumbered accordingly if necessary:
	Direct Administration to initiate a two-year pilot to better understand base budget requirements for property tax cancellation of historic resource properties by:
	a. Allocating \$600,000 in 2025 and \$700,000 in 2026, for a total of \$1,300,000, towards "Designated Historical Resource Property Tax Cancellation and Subclass" in Distribution 1, to be funded from Fiscal Stability Reserve (FSR) which is scheduled to receive an estimated \$38 million favourable year-end variance; and
	 Use the actual amounts from the 2025 and 2026 pilot to inform the addition of base funding for ongoing property tax cancellation of historic resource properties in the 2027-2030 budget cycle.
Demong /	That with respect to Report C2024-1097, the following amendment be adopted:
	That Recommendation 1.b be amended as follows: 1. Inserting the words ", subject to the following changes:" after the words "Capital Budget Adjustments"; and 2. Inserting the following sub-bullet under Recommendation 1.b: Allocating \$20,000,000 in one-time funding in 2025 towards improved pavement maintenance and repairs, to be funded from Fiscal Stability Reserve (FSR) which is scheduled to receive an estimated \$38 million favourable year-end variance.
Penner /	That with respect to Report C2024-1097, the following amendment be adopted:
	That a new Recommendation be inserted, as follows, and that all Recommendations be renumbered accordingly if necessary:
	Allocate \$65,000 in one-time operating budget in 2025 towards "HMCS Calgary 30th Anniversary and Ongoing Calgary Salutes Support" in Distribution 1, to be funded from Fiscal Stability Reserve (FSR) which is scheduled to receive an estimated \$38 million favourable year-end variance.
Mian /	That with respect to Report C2024-1097, the following amendment be adopted:
	That Recommendation 1.b be amended as follows: 1. Inserting the words ", subject to the following change:" after the words "Capital Budget Adjustments"; and 2. Inserting the following sub-bullet under Recommendation 1.b:
	Allocating \$7,500,000 in one-time funding in 2025 and \$7,500,000 in one-time funding in 2026 towards identified and presently unfunded recreation projects that require initiation, repair and/or maintenance, to be funded from Fiscal Stability Reserve (FSR) which is scheduled to receive an estimated \$38 million favourable year-end variance.

Member of Council Mover / Seconder	MAIN MOTION AMENDMENTS
Mian /	That with respect to Report C2024-1097, the following amendment be adopted:
	That Recommendation 1.a be amended as follows: 1. Inserting the words ", subject to the following changes:" after the words "Recommended Investments"; and 2. Inserting the following sub-bullet under Recommendation 1.a:
	With respect to the Grey Cup Committee and the Quebéc-Calgary Committee ("Carnaval Committee"):
	 Allocate \$25,000 in one-time funding in 2025 and \$25,000 in one-time funding in 2026 towards existing Grey Cup Committee budget for their annual event, to be funded from Fiscal Stability Reserve (FSR) which is scheduled to receive an estimated \$38 million favourable year-end variance; Allocate \$25,000 in one-time funding in 2025 and \$25,000 in one-time funding in 2026 towards existing Carnaval Committee budget for their annual event, to be funded from Fiscal Stability Reserve (FSR) which is scheduled to receive an estimated \$38 million favourable year-end variance; and Use the actual expenditure amounts from 2025 and 2026 to inform the addition of base funding for ongoing funding of the Grey Cup Committee and the Carnaval Committee in the 2027-2030 budget cycle.
Mayor Gondek /	That with respect to Report C2024-1097, the following amendment be adopted:
	That a new Recommendation be inserted, as follows, and that all Recommendations be renumbered accordingly if necessary:
	Direct Administration to: a. Prepare a summary document for Council before end of Q1 2025 that outlines how positive year-end variances have compared year over year, as well as the acceptable level of volatility for year-end variances given that municipalities cannot operate with a deficit; and b. Conduct a quarterly assessment of projected year-end variance and allocate funds to the prioritized unfunded project list throughout the year.
Penner /	That with respect to Report C2024-1097, the following amendment be adopted:
	That Recommendation 1.a be amended as follows: 1. Inserting the words ", subject to the following changes:" after the words "Recommended Investments"; and 2. Inserting the following sub-bullet under Recommendation 1.a: On page 56 (Implementing the recommendations from the Downtown Safety Leadership Table) of Revised Attachment 3, move the one-time funding for the Civic Partner Community Safety
	Grant Program of \$2,000,000 in 2025 and 2026, to base in 2025 under Economic Development and Tourism service line to be funded from the identified net base budget increase.

Member of Council Mover / Seconder	MAIN MOTION AMENDMENTS
Sharp / McLean	That with respect to Report C2024-1097, the following amendments be adopted:
	That a new Recommendation be inserted, as follows, and that all Recommendations be renumbered accordingly if necessary:
	Direct:
	The Chief Administrative Officer (CAO) to find \$2,500,000 savings in the CAO and Chief Operations Officer (COO) operating budget; and
	 Administration to incorporate the changes into budget finalization by January 1st, 2025.
Sharp / McLean	That with respect to Report C2024-1097, the following amendments be adopted:
	That a new Recommendation be inserted, as follows, and that all Recommendations be renumbered accordingly if necessary:
	Direct:
	 a. The Chief Administrative Officer (CAO) to present a report of all Corporate Management Team (CMT) operating budget related to hosting, meals, entertainment, and travel expenses for the last 2 years and target a reduction of 50 per cent for 2025; and
	 Administration to incorporate the changes into budget finalization by January 1st, 2025.
Chabot / Wong	That with respect to Report C2024-1097, the following amendments be adopted:
	That a new Recommendation be inserted, as follows, and that all Recommendations be renumbered accordingly if necessary:
	Reduce the shift in tax share from non-residential to residential from 1 percent in 2025, as directed at the 2023 November Adjustments, to 0.5 percent in 2025.
Wyness / McLean	That with respect to Report C2024-1097, the following amendments be adopted:
	That a new Recommendation be inserted, as follows, and that all Recommendations be renumbered accordingly if necessary:
	With respect to the City of Calgary's transit fleet strategy: a. Adjust the City of Calgary's transit fleet strategy to remove battery electric buses as an option for transit bus vehicles; b. Immediately cancel all active and planned procurements for battery electric buses including purchasing shuttle and 40ft e-buses, charging equipment and contracts to upgrade infrastructure and
	maintenance required to accommodate battery electric transit vehicles; and c. Notify the Government of Canada Housing - Infrastructure and Communities Canada and the Canada Infrastructure Bank of Council's direction to not pursue the addition of battery electric transit vehicles to the City's bus fleet.

ISC: UNRESTRICTED

Member of Council Mover / Seconder	MAIN MOTION AMENDMENTS
McLean / Chabot	That with respect to Report C2024-1097, the following amendments be adopted: That Recommendation 1.a be amended by: 1. Inserting the words ", subject to the following changes:" after the words "Recommended Investments"; and 2. Inserting the following sub-bullets, and renumbering all bullets accordingly: Cut the two budget requests as per IP2024-1225 dated November 6th, 2024: "City-Wide Transit-Oriented Development-design and infrastructure study" of \$2,500,000 for 2025 for Transit Oriented Development as per Revised Attachment 3 page 77 and \$2,000,000 in 2026.
	The recommendation of \$20,000,000 for 2025 of Revised Attachment 3 page 76 also be removed and reallocated to the Real Estate Reserve.
Wong / Chabot	That with respect to Report C2024-1097, the following amendments be adopted: That a new Recommendation be inserted, as follows, and that all Recommendations be renumbered accordingly if necessary: Direct Administration to eliminate 33 per cent of Community Planning - Local Area Planning resources and funding, to redistribute 50 per cent of resources to address the backlog of development and building permit applications, and to redistribute remaining resources to enhance the protocol for Local Area Planning that better reflects: a. Public confidence in public engagement / participation protocols; b. Community aspirations in future land use, building, and transportation planning; c. Infrastructure capabilities aligned with dwelling density and population intensity targets; d. Conservation of community history, heritage, and culture; and, e. Enhanced residential dwelling density and population density based upon quantifiable metrics and targets.
Chabot / McLean	That with respect to Report C2024-1097, the following amendment be adopted: That a new Recommendation be inserted, as follows, and that all Recommendations be renumbered accordingly if necessary: Remove \$10,000,000 from the Secondary Suites/Backyard Suite incentive program for 2025 and 2026 that was previously approved through Council's adoption of recommendations in Report C2023-1148.
Wong / Sharp	That with respect to Report C2024-1097, the following amendment be adopted: That a new Recommendation be inserted, as follows, and that all Recommendations be renumbered accordingly if necessary: Approve the one-time \$775,000 operating investment "Strengthening Transparency: Improving Engagement with Calgarians" in Distribution 1, to be funded from the Fiscal Stability Reserve.

Member of Council Mover / Seconder	MAIN MOTION AMENDMENTS
Wyness / Sharp	That with respect to Report C2024-1097, the following amendment be adopted:
	That a new Recommendation be inserted, as follows, and that all Recommendations be renumbered accordingly if necessary:
	Direct Administration to: a. Remove "Permanently Funding Calgary's Mental Health and Addictions Strategy" and replacing it with "Reduce Calgary's Mental Health and Addictions Strategy" by \$6,000,000 from base for 2025 and 2026, back to one-time funding of \$12,000,000 using the Fiscal Stability Reserve or surplus funding; and b. Request the Office of the Mayor to write a letter to advocate for permanent provincial funding for Calgary's Mental Health and Addictions Strategy.
Chabot / Sharp	That with respect to Report C2024-1097, the following amendment be adopted:
	That Recommendation 1.c be amended as follows: 1. Inserting the words ", subject to the following changes:" after the words "Operating Budget Adjustments with No Net Budget Impact"; and 2. Inserting the following sub-bullets under Recommendation 1.c:
	Cancel the relinquishment of one-time funding of \$400,000 in 2025 and 2026 as presented in Attachment 6 page 2 of 4 (Relinquishment of one-time operating budget for Inglewood facility);
	Reinstate one-time operating budget of up to \$400,000 in 2025 and up to \$400,000 in 2025 for capital upgrades, from the Fiscal Stability Reserve; and
	Revisit the operating requirements for 2026.
Wong / Sharp	That with respect to Report C2024-1097, the following amendments be adopted:
	That Recommendation 1.a be amended as follows: 1. Inserting the words ", subject to the following change:" after the words "Recommended Investments"; and 2. Inserting the following sub-bullet under Recommendation 1.a:
	Direct Administration to increase \$750,000 as a one-time allocation for 2025 and 2026 to Family and Community Social Services to support additional applications cut-off due to demand in excess of budget and to support inflationary escalation on City allocation that has not been increased since the start of this business cycle (2023-2026).

Member of Council Mover / Seconder	MAIN MOTION AMENDMENTS
Wong / Walcott	That with respect to Report C2024-1097, the following amendments be adopted:
	That a new Recommendation be inserted, as follows, and that all Recommendations be renumbered accordingly if necessary:
	Increase \$500,000 as a one-time allocation for 2025 and 2026 to support Downtown Service Level Enhancement and allocate \$500,000 one-time funding for 2025 and 2026, both funded in 2024, to continue enabling the provision of City service, support, and grant funding of community-based festivals, events, and public activations enjoyed by all Calgarians throughout the year and particularly in the greater downtown area and thus supporting our diversity, destination, and events strategies funded by Fiscal Stabilization Reserve.
Wyness / Sharp	That with respect to Report C2024-1097, the following amendment be adopted:
	That a new Recommendation be inserted, as follows, and that all Recommendations be renumbered accordingly if necessary:
	Transfer \$1,500,000 from the Council Innovation Fund to the Council Community Fund.
Wong / Sharp	That with respect to Report C2024-1097, the following amendments be adopted:
	That a new Recommendation be inserted, as follows, and that all Recommendations be renumbered accordingly if necessary:
	Direct Administration to address the 0.9% budget growth through efficiencies and budget savings rather than Investment Income which should be preserved to address future cost escalation of operating and capital initiatives and unplanned one-time initiatives funded through reserves.
Sharp / Wyness	That with respect to Report C2024-1097, the following amendment be adopted:
	That Recommendation 1.a be amended as follows: 1. Inserting the words ", subject to the following change:" after the words "Recommended Investments"; and 2. Inserting the following sub-bullet under Recommendation 1.a:
	With respect to the Cowboys Park Upgrade Capital Project: 1. Removing the Cowboys Park Upgrade Capital Budget Request of \$4,100,000 at pages 82 and 83 of Revised Attachment 3; and 2. Direct Administration to return to Council in Q2 2025 with more information for the substantial funding request for future consideration.
McLean / Chu	That with respect to Report C2024-1097, the following amendment be adopted:
	That a new Recommendation be inserted, as follows, and that all Recommendations be renumbered accordingly if necessary:
	Reduce the 2025 and 2026 Operating Budget for Climate and Environmental Management by \$10,000,000.

That with respect to Report C2024-1097, the following amendment be
adopted:
That a new Recommendation be inserted, as follows, and that all Recommendations be renumbered accordingly if necessary:
Allocate \$2,500,000 in one-time funding in 2025 for parks and playground amenities upgrades, funded from the Fiscal Stability Reserve (FSR), which is expected to receive a \$38 million favourable year-end variance.
That with respect to Report C2024-1097, the following amendment be adopted:
That a new Recommendation be inserted, as follows, and that all Recommendations be renumbered accordingly if necessary:
Direct additional funding required for key citizen-focused services:
 a. \$50,000,000 per year - Parks i. Upgrading maintenance and operations ii. Renewal of playgrounds and amenities iii. Other high-priority preventative and proactive maintenance b. \$120,000,000 per year - Streets and Sidewalks and Pathways i. Paving and concrete quality ii. Streetlight poles iii. Other high-priority preventative and proactive maintenance c. \$80,000,000 per year - Facilities i. Recreation facilities ii. Community facility grants iii. Wading pools iv. Other high-priority preventative and proactive maintenance d. \$230,000,000 per year - Transit i. Ctrain, track, stations, power systems, and communication & signaling equipment ii. Bus and community shuttle fleets iii. Other high-priority preventative and proactive
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Member of Council Mover / Seconder	PROPOSED MOTIONS ARISING
Penner /	That with respect to Report C2024-1097, the following Motion Arising be adopted:
	That Council direct Administration to include the Contemporary Calgary Arts Society in the Civic Partner Operating Grant Program (the Program) and bring recommendations to the 2025 November Service Plans and Budgets adjustments to allocate 2026 operating grant funding to Contemporary Calgary as part of the Program's recommendations, and to request any additional funds required to include Contemporary Calgary in the Program.

Member of	
Council Mover / Seconder	PROPOSED MOTIONS ARISING
Sharp / Chabot	That with respect to Report C2024-1097, the following Motion Arising be adopted:
	That Council direct Administration to reconstitute the Finance and Budget Committee of Council, with a mandate which includes, but is not limited to: a. Review every business unit Operating Budget, in detail, over each 4-year term; and, b. Management of service planning and budgeting.
Chabot / Sharp	That with respect to Report C2024-1097, the following Motion Arising be adopted:
	That Council request The Mayor to write a letter on behalf of City Council to advocate for the Government of Alberta to take over the low-income transit pass program and include the program in its budget.
Sharp / Chabot	That with respect to Report C2024-1097, the following Motion Arising be adopted:
	That Council direct Administration to return to the 2026 Adjustments, and provide a detailed breakdown of each service, including but not limited to:
	 a. The number of Full-Time Equivalents and Limited Term positions in each business unit and permanent versus temporary staff per the current organization structure; b. A breakdown between front-line and office staff; c. A breakdown between union and management exempt; and d. The cost of the programs and initiatives within each service broken
	down by line item.
Chabot / Wong	That with respect to Report C2024-1097, the following Motion Arising be adopted:
	That Council request the Mayor write a letter to request that Municipal Affairs waive Section 358.1 of the <i>Municipal Government Act</i> until Calgary's residential / non-residential assessment ratio returns to balance, thus avoiding tax shift measures to stay below the 5:1 maximum tax rate ratio.
Chabot / Sharp	That with respect to Report C2024-1097, the following Motion Arising be adopted:
	That Council direct Administration to: 1. Provide a rebate funded from the 2024 Operating Variance to offset the effect of the tax share shift for 2025 for the residential portion of property taxes; and 2. Implement the budgetary changes and relevant performance measures necessary to affect those adjustments.
Penner /	That with respect to Report C2024-1097, the following Motion Arising be adopted:
	That Council direct Administration to collect information on subsidized transit programs in other Alberta municipalities including the amount and proportion of provincial funding if received and to submit a briefing note to Council no later than end of Q1 2025.

Member of Council Mover / Seconder	PROPOSED MOTIONS ARISING
Seconder Pootmans /	That with respect to Report C2024-1097, the following Motion Arising be adopted: To improve the perceptions of safety on Calgary Transit and to grow ridership, Council directs Emergency Management and Community Safety to work with Calgary Transit on education and awareness campaigns in 2025 including but not limited to the following topics of awareness: • Commitments since 2022 related to budget, hiring, deployment of Transit Peace Officers based on the District Model, implementation of the Public Transit Safety Strategy, and information on what is coming next; • Transit text line 74100 and emergency help phones; • Fare evasion consequences, similar to the work of "Fare is Fair"; and
	Support for vulnerable populations through the Community Outreach Team.