

CAPITAL BUDGET ADJUSTMENTS - FOR APPROVAL

(\$000s)

Purpose: To provide capital budget adjustments for Council approval

Service Category	Service	Budget ID	Budget ID Name	Previously Approved Budget	Capital Adjustment Increase/ (Decrease) ¹						Revised Budget ²	Explanation	Funding Source ³
				TOTAL 2024-2028	2024	2025	2026	2027	2028	TOTAL	TOTAL 2024-2028		
Budget Relinquishments													
Building, Planning and Business	City Planning & Policy	A463920	Downtown Strategy Capital	149,672	-	-	(2,020)	-	-	(2,020)	147,652	Budget relinquishment of \$2 million due to rescoping of projects.	Canada Community-Building Fund (Formerly Federal Gas Tax Fund)
	Economic Development & Tourism	A414005	Major Partners Capital Prog	23,602	-	(858)	(13,402)	-	-	(14,260)	9,342	Budget relinquishment of \$14.3 million due to project deferral. Partners are not in state of readiness for project execution due to ongoing discussions with other orders of government to secure matching funds.	Municipal Sustainability Initiative
	Land Development & Sales	P703_TOD	Anderson TOD	20,000	-	-	(20,000)	-	-	(20,000)	-	Budget relinquishment of \$20 million is on account of consolidation of TOD investments and a renewed delivery model for TODs (to be confirmed) to better align with Council priorities.	Capital Reserves
	Real Estate	A480856	Enhanced Rationalization	5,618	-	(1,000)	(2,650)	-	-	(3,650)	1,968	Budget relinquishment of \$3.7 million due to costs lower than anticipated.	Capital Reserves
Enabling Services	Corporate Security	A481070	Risk Assessment & Mitigation	15,944	-	(4,247)	-	-	-	(4,247)	11,696	Budget relinquishment of \$4.2 million due to investment scope change.	Pay-As-You-Go
	Data Analytics & Information Access	A480703	Corporate GIS Upgrades	3,506	(180)	-	-	-	-	(180)	3,326	Budget relinquishment of \$180 thousand due to cost savings solutions found to reduce costs associated with evergreening of hardware, without impacting services	Lifecycle Maintenance & Upgrade Reserve
	Data Analytics & Information Access	A480707	Location Data Modernization	9,156	(1,056)	(510)	(302)	-	-	(1,868)	7,288	Budget relinquishment of \$1.9 million due to anticipated cost savings from leveraging work completed in previous phases of the projects, securing internal resources, reducing customized solutions and individual licenses, and deferring project start.	Pay-As-You-Go
	Data Analytics & Information Access	A480708	CAD Technology Modernization	3,932	-	-	(163)	-	-	(163)	3,769	Budget relinquishment of \$163 thousand to better align with expected spend due to costs lower than anticipated.	Pay-As-You-Go
	Data Analytics & Information Access	A480709	Modernizing Commerce	5,782	-	(1,000)	(1,842)	-	-	(2,842)	2,940	Budget relinquishment of \$2.8 million due to adjusted project scope to better align with changing needs of the organization.	Pay-As-You-Go
	Facility Management	A480750	Asset Sustainment Program	79,910	-	(3,000)	(3,000)	-	-	(6,000)	73,910	Budget relinquishment of \$6 million due to investment scope change.	Municipal Sustainability Initiative
	Facility Management	A480756	Logistics Facility Program	2,088	(2,088)	-	-	-	-	(2,088)	-	Budget relinquishment of \$2.1 million due to investment reprioritization. Construction funds will be requested in the future.	Pay-As-You-Go
	Facility Management	A480776	Op Facilities Portfolio Upg	119,156	-	-	-	-	(30,950)	(30,950)	88,206	Budget relinquishment of \$31 million due to investment reprioritization. Construction funds will be requested in the future.	Municipal Sustainability Initiative
	Financial Support	A480201	Modernized Financial Systems	2,150	-	-	(250)	-	-	(250)	1,900	Budget relinquishment of \$250 thousand due to investment scope change.	Pay-As-You-Go
	Financial Support	A480202	Financial Reporting	8,745	-	(200)	(450)	(600)	-	(1,250)	7,495	Budget relinquishment of \$1.3 million due to investment scope change.	Pay-As-You-Go
	Financial Support	A480203	Modernizing Commerce	1,470	-	-	(149)	-	-	(149)	1,321	Budget relinquishment of \$149 thousand due to investment scope change.	Pay-As-You-Go
	Financial Support	P730_001	Treasury Capital	130	(30)	-	-	-	-	(30)	100	Budget relinquishment of \$30 thousand as investments are completed.	Pay-As-You-Go
Financial Support	P737_001	Finance Capital	329	(2)	-	-	-	-	(2)	328	Budget relinquishment of \$2 thousand as investments are completed.	Pay-As-You-Go	

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	Fleet Management	A414470	Green Fleet Strategy	15,000	-	(400)	(400)	(1,860)	-	(2,660)	12,340	Budget relinquishment of \$2.7 million due to investment reprioritization and construction funds will be requested in the future. This relinquishment will reduce the cross-corporate climate budget by \$2.7 million. Reducing this budget will result in the incremental costs of an EV to be absorbed by customers earlier than anticipated. Without time for business units to adjust their budgets, this is likely to delay EV adoption resulting in a slower reduction in GHG emissions through electrification. This fund was covering the higher incremental cost of EVs compared to ICE vehicles and the budget reduction will result in the full cost of EVs being charged to the customers.	Pay-As-You-Go
	Infrastructure & Engineering	A480705	Project and Portfolio Mgmt	9,855	-	(500)	(1,000)	-	-	(1,500)	8,355	Budget relinquishment of \$1.5 million as system upgrade may need to be postponed and additional funding will be required in the next cycle.	Pay-As-You-Go
	Infrastructure & Engineering	A480706	Corporate AM Technology	8,774	-	-	(576)	-	-	(576)	8,197	Budget relinquishment of \$576 thousand as the asset Management architecture upgrade needs to be postponed or cancelled.	Municipal Sustainability Initiative
Enabling Services	Infrastructure & Engineering	A482100	Value Management	2,000	-	(250)	(250)	-	-	(500)	1,500	Budget relinquishment of \$500 thousand due to reduced scope of the program.	Pay-As-You-Go
	Infrastructure & Engineering	A482103	Project Map Ability	1,222	(812)	(150)	(150)	-	-	(1,112)	110	Budget relinquishment of \$1.1 million due to investment reprioritization. This \$1.1 million was held for a future opportunity to explore a potential new software solution. Funding may be requested in future.	Pay-As-You-Go
	Organizational Health, Safety & Wellness	P815_12F	Safety Data Management System	2,468	-	(179)	(179)	-	-	(358)	2,110	Budget relinquishment of \$358 thousand due to the investment being deferred and spending to be delayed to future years.	Lifecycle Maintenance & Upgrade Reserve
	Procurement & Warehousing	A415001	Inventory System Improvemen	2,259	-	(200)	(250)	-	-	(450)	1,809	Budget relinquishment of \$450 thousand due to investment deferred and funding will be requested in the next budget cycle.	Lifecycle Maintenance & Upgrade Reserve
	Procurement & Warehousing	P736_002	Warehouse	1,567	-	-	(120)	-	-	(120)	1,447	Budget relinquishment of \$120 thousand due to investment scope change.	Pay-As-You-Go
	Procurement & Warehousing	P736_003	Shopping Cart_Order Management	5	(5)	-	-	-	-	(5)	-	Budget relinquishment of \$5 thousand as investments are completed.	Pay-As-You-Go
	Procurement & Warehousing	P736_008	Business Applications and Technology Maintenance Bldg U	1,997	-	(100)	(200)	(43)	-	(343)	1,653	Budget relinquishment of \$343 thousand due to investment scope change.	Lifecycle Maintenance & Upgrade Reserve
	Procurement & Warehousing	P811_003	Fueling Systems	1,588	-	-	-	(78)	-	(78)	1,511	Budget relinquishment of \$78 thousand due to investment deferred and funding will be requested in the next budget cycle.	Pay-As-You-Go
Information and Communication	Citizen Information & Services	P794_004	Online Service Enhancements	6,177	-	(264)	-	-	-	(264)	5,913	Budget relinquishment of \$264 thousand as the funds are no longer required.	Lifecycle Maintenance & Upgrade Reserve
	Records Management, Access & Privacy	P796_001	Content Suite (Phase 2)	1,800	-	(119)	-	-	-	(119)	1,681	Budget relinquishment of \$119 thousand as investments are completed.	Pay-As-You-Go

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Parks, Recreation and Culture	Parks & Open Spaces	A419700	Parks Proj Development Prgm	1,402	-	-	-	(305)	-	(305)	1,097	Budget relinquishment of \$305 thousand due to projects deferred to future budget cycle.	Pay-As-You-Go
	Parks & Open Spaces	A420185	Park Infrastructure LC	41,185	-	(440)	(610)	-	-	(1,050)	40,135	Budget relinquishment of \$1.1 million. The service will mitigate through the reprioritization of other existing funds.	Municipal Sustainability Initiative
	Parks & Open Spaces	P500_006	Park Upgrades	42,543	-	(2,051)	-	(2,167)	-	(4,218)	38,324	Budget relinquishment of \$4.2 million mainly due to projects deferred to future budget cycle.	Reserve for Future Capital
	Parks & Open Spaces	P500_008	Park Lifecycle	9,137	-	(200)	-	-	-	(200)	8,937	Budget relinquishment of \$200 thousand due to project scope reduced.	Lifecycle Maintenance & Upgrade Reserve
	Recreation Opportunities	A446551	Recreation Amenity LC	40,748	-	(181)	(2,266)	-	-	(2,447)	38,302	Budget relinquishment of \$2.4 million due to investment scope change.	Lifecycle Maintenance & Upgrade Reserve
	Recreation Opportunities	P519_002	Needs and Preferences	267	(33)	-	-	-	-	(33)	234	Budget relinquishment of \$33 thousand as investments are completed.	Reserve for Future Capital
	Recreation Opportunities	P519_003	CP Westside Rec Centre Upgrade	1,500	-	-	(1,500)	-	-	(1,500)	-	Budget relinquishment of \$1.5 million due to funds no longer required.	Reserve for Future Capital
	Recreation Opportunities	P519_130	Facility Lifecycle	31,589	(1,312)	-	-	-	-	(1,312)	30,278	Budget relinquishment of \$1.3 million due to costs lower than anticipated (\$0.9M) and project completion (\$0.4M).	Pay-As-You-Go (-\$0.1M) Reserve for Future Capital (-\$1.2M)
Public Safety and Bylaws	Fire & Emergency Response	P041_177	Station # 7 Replacement	-	(0)	-	-	-	-	(0)	(0)	Budget relinquishment of \$156 due as investments are completed.	Municipal Sustainability Initiative
Social programs and services	Affordable Housing	A482002	Lev Cap thru Fed & Prov Pgm	102,000	-	-	(6,790)	-	-	(6,790)	95,210	Budget relinquishment of \$6.8 million due to project delay.	Reserve for Future Capital
	Affordable Housing	P489_AHS	Increase Affordable Housing Supply	26,919	(119)	-	(870)	-	-	(989)	25,930	Budget relinquishment of \$989 thousand as investments are completed.	Municipal Sustainability Initiative
	Affordable Housing	P489_RSD	CH-Rosedale	441	(441)	-	-	-	-	(441)	-	Budget relinquishment of \$441 thousand as investments are completed.	Municipal Sustainability Initiative
Tax and Property Assessment	Taxation	A480100	Tax System Modernization	14,747	-	-	(2,521)	-	-	(2,521)	12,226	Budget relinquishment of \$2.5 million from project PTWeb and BTOOLS due to investment reprioritization and funding will be requested if BTOOLS upgrades are pursued.	Pay-As-You-Go
Public Transit	Public Transit	P563_001	Primary Transit Network Optimization	2,436	(212)	-	-	-	-	(212)	2,224	Budget relinquishment of \$212 thousand due to rescoping of projects.	Municipal Sustainability Initiative
	Public Transit	P564_002	Transit Customer Service Tech. (Lifecycle)	29,450	(400)	(2,750)	-	-	-	(3,150)	26,300	Budget relinquishment of \$3.2 million due to projects deferred to the next cycle.	Municipal Sustainability Initiative
	Public Transit	P566_001	RouteAhead Rapid Transit Corridors	671	-	(400)	-	-	-	(400)	271	Budget relinquishment of \$400 thousand due to costs lower than anticipated.	Pay-As-You-Go
	Public Transit	P659_01W	Stoney Transit Facility	22,324	(3,000)	-	-	-	-	(3,000)	19,324	Budget relinquishment of \$3 million due to investment reprioritization. Additional funding will be requested in next cycle.	Municipal Sustainability Initiative
	Public Transit	P665_02W	Big Buses Community Shuttle Bu	743,523	-	-	-	(3,863)	-	(3,863)	739,659	Budget relinquishment of \$3.9 million due to investment reprioritization.	Capital Reserves
	Public Transit	P668_01W	Fare Collection Equipment	1,500	(84)	-	-	-	-	(84)	1,416	Budget relinquishment of \$84 thousand due to rescoping of projects.	Pay-As-You-Go
	Public Transit	P668_02W	Fare Collection Systems	5,865	(200)	(330)	-	-	-	(530)	5,335	Budget relinquishment of \$530 thousand due to projects deferred to the next cycle.	Municipal Sustainability Initiative
	Public Transit	P738_C01	West LRT- Downtown - 69 St W	363	-	-	(363)	-	-	(363)	-	Budget relinquishment of \$363 thousand as projects are completed.	Municipal Sustainability Initiative
Sidewalks & Pathways	A446454	5A Network Development Acceler	61,812	-	-	(3,900)	-	-	(3,900)	57,912	Budget relinquishment of \$3.9 million to facilitate transfers to critical life lifecycle maintenance programs, ensuring service levels are maintained for pavement quality, bridges, street lights, and priority critical infrastructure within Streets/S&P service.	Reserve for Future Capital	

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Transportation	Sidewalks & Pathways	A446456	Public Realm Investments	40,876	-	-	(100)	-	-	(100)	40,776	Budget relinquishment of \$100 thousand due to projects deferred to the next cycle.	Reserve for Future Capital
	Sidewalks & Pathways	A481400	Comm Mobility Imp-Sidewalks	4,256	-	-	(1,000)	-	-	(1,000)	3,256	Budget relinquishment of \$1 million due to projects deferred to the next cycle.	Pay-As-You-Go
	Specialized Transit	P564_001	Access Calgary Technology	4,030	(450)	-	-	-	-	(450)	3,580	Budget relinquishment of \$450 thousand due to projects deferred to the next cycle.	Lifecycle Maintenance & Upgrade Reserve
	Streets	A446452	Dev Infrastructure - NC	2,786	(300)	-	-	-	-	(300)	2,486	Budget relinquishment of \$300 thousand to facilitate transfers to critical life lifecycle maintenance programs, ensuring service levels are maintained for pavement quality, bridges, street lights, and priority critical infrastructure within Streets/S&P service.	Pay-As-You-Go
	Streets	A446453	Development Infrastructure	2,772	-	(300)	-	-	-	(300)	2,472	Budget relinquishment of \$300 thousand to facilitate transfers to critical life lifecycle maintenance programs, ensuring service levels are maintained for pavement quality, bridges, street lights, and priority critical infrastructure within Streets/S&P service.	Pay-As-You-Go
	Streets	A481355	Operational Improvements	2,792	-	(375)	(375)	-	-	(750)	2,042	Budget relinquishment of \$750 thousand to facilitate transfers to critical life lifecycle maintenance programs, ensuring service levels are maintained for pavement quality, bridges, street lights, and priority critical infrastructure within Streets/S&P service.	Pay-As-You-Go
	Streets	A481359	Mobility Infrastructure	5,867	-	(900)	(900)	-	-	(1,800)	4,067	Budget relinquishment of \$1.8 million to facilitate transfers to critical life lifecycle maintenance programs, ensuring service levels are maintained for pavement quality, bridges, street lights, and priority critical infrastructure within Streets/S&P service.	Lifecycle Maintenance & Upgrade Reserve
	Streets	A481403	Richmond-Sarcee Improvement	227	(25)	(139)	-	-	-	(163)	64	Budget relinquishment of \$163 thousand as project is nearing completion.	Pay-As-You-Go
	Streets	A481407	144 AV NW at W Nose Creek	18,751	(1,942)	-	-	-	-	(1,942)	16,809	Budget relinquishment of \$1.9 million as project is nearing completion.	Pay-As-You-Go
	Streets	A481408	88 Street SE Extension	398	-	(295)	-	-	-	(295)	103	Budget relinquishment of \$295 thousand as project is nearing completion.	Pay-As-You-Go
Streets	P129_143	Subdivision Construction	2,771	(670)	-	-	-	-	(670)	2,101	Budget relinquishment of \$670 thousand to facilitate transfers to critical life lifecycle maintenance programs, ensuring service levels are maintained for pavement quality, bridges, street lights, and priority critical infrastructure within Streets/S&P service.	Municipal Sustainability Initiative	
Utilities & Environment	Climate & Environmental Management	A410751	Centralized Climate Fund	28,831	-	(404)	-	-	-	(404)	28,427	Budget relinquishment of \$404 thousand due to investment scope change. This relinquishment will reduce the cross-corporate climate budget by \$404 thousand. This reduction will result in fewer infrastructure projects to be funded to implement greenhouse gas emissions and/or climate risk reduction measures.	Municipal Sustainability Initiative
Total Relinquishment					(13,360)	(21,743)	(68,548)	(8,916)	(30,950)	(143,517)			

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Budget Increases													
Building, Planning and Business	Building Safety	A470034	Bldg Safety Vehicle Acquisitio	5,561	-	3,000	3,000	-	-	6,000	11,561	Budget request of \$6 million for the purchase of new vehicles for new FTEs and lifecycling old vehicles.	Capital Reserves
	Building Safety	A470036	BS Service Modernization	11,883	-	2,494	2,494	-	-	4,988	16,870	Budget request of \$5 million to add Artificial Intelligence (AI) project scope to BS Service Modernization Program.	Capital Reserves
	Building Safety	P067_002	Business Tech Su	7,673	-	1,884	1,911	-	-	3,796	11,469	Budget request of \$3.8 million for required technology and service enhancement to meet operational needs.	Capital Reserves
	Building Safety	A470003	BS Furniture & Work Space	-	-	1,000	-	-	-	1,000	1,000	Budget request of \$1 million for furniture, space configuration.	Capital Reserves
	Business Licensing	A470100	BL Business Tech Sustain	-	-	861	861	-	-	1,723	1,723	Budget request of \$1.7 million for required technology and service enhancement to meet operational needs.	Capital Reserves
	Business Licensing	A470005	BL Artificial Intelligence	-	-	263	263	-	-	525	525	Budget request of \$525 thousand for new program for BL Service Modernization (Artificial Intelligence).	Capital Reserves
	City Planning & Policy	A481668	CW-Growing Spaces Grant	-	-	250	250	-	-	500	500	Budget request of \$500 thousand to address growth related priorities to be funded by the Established Area Investment Fund.	Capital Reserves
	Development Approvals	A481251	DA Service Improvements	6,322	-	1,022	524	-	-	1,547	7,869	Budget request of \$1.5 million for required technology and service enhancement to meet operational needs.	Capital Reserves
	Development Approvals	A470011	DA Artificial Intelligence	-	-	2,494	2,494	-	-	4,988	4,988	Budget request of \$5 million to add Artificial Intelligence (AI) project.	Capital Reserves
	Real Estate	P695_001	Land Acquisition Other Civic	57,848	33,077	10,000	10,000	-	-	53,077	110,925	Budget request of \$53.1 million to fund Event Centre land acquisitions in 2024 and to top up budgets for acquisition of lands for municipal service delivery funded from the Revolving Fund in 2025 and 2026.	Capital Reserves
	Real Estate	P698_444	Real Est Demos and Abatements	535	-	-	-	250	-	250	785	Budget request of \$250 thousand to fund the abatement costs based on HAZMAT reports and assessments on buildings.	Capital Reserves
	Real Estate	P698_719	Corporate Land Management Framework 2	721	-	500	250	-	-	750	1,471	Budget request of \$750 thousand to fund the Land System Realignment program work..	Capital Reserves
Real Estate	P698_LL1	Longterm Leases	3,336	-	1,400	500	500	-	2,400	5,736	Budget request of \$2.4 million to fund CHC managed portfolio of properties planned to be managed internally in the future and includes work on the South Hill underground utilities.	Capital Reserves	
Enabling Services	Fleet Management	P871_001	Growth	12,801	-	13,668	13,668	-	-	27,336	40,137	Budget request of \$27.3 million due to unplanned growth in critical front-line services and accounts for inflation-induced price increases.	Self-Supported Debt
Parks, Recreation and Culture	Library Services	A414095	Cigr Pub Library Invest Prog	25,615	100	80	80	-	-	260	25,875	Budget request of \$260 thousand to replenish the 1% public art contribution reduction on Library Program budget of \$26 million during 2023-2026 Service Plans & Budget cycle.	Developer & Other Contributions
	Parks & Open Spaces	A420185	Park Infrastructure LC	41,185	390	-	-	-	-	390	41,575	Budget request of \$390 thousand for the Deer Ridge community project (\$165K) and to match external funding (\$225K).	Developer & Other Contributions (\$165K) Other Federal Grants (\$225K)

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Public Safety and Bylaws	Fire & Emergency Response	A480510	Haskayne Emerg Resp Stn	-	-	-	2,000	-	-	2,000	2,000	Budget request of \$2 million for Haskayne Perm station Land Purchase.	Developer & Other Contributions
Social programs and services	Affordable Housing	A482001	Housing Lifecycle City owned	10,365	-	-	5,000	-	-	5,000	15,365	Budget request of \$5 million for lifecycle maintenance, specifically for repairs that will achieve improvements in energy efficiency and greenhouse gas reductions.	Other Federal Grants
	Affordable Housing	A482004	Community Cultural Spaces	55,000	-	37,117	79,233	57,117	-	173,466	228,466	Budget request of \$173.5 million to match Housing Accelerator Fund to be received from CMHC to create more supply of housing at an accelerated pace and enhance certainty in the approvals and building process.	Other Federal Grants
	Affordable Housing	P489_000	Affordable Housing Redevelopment	66,940	-	-	15,000	-	-	15,000	81,940	Budget request of \$15 million to match CHC contribution to the Rundle project.	Developer & Other Contributions
Transportation	Public Transit	A446554	Airport Transit Conn(East)	10,000	-	3,000	-	-	-	3,000	13,000	Budget request of \$3 million to match grant from Province for Airport Connector Study.	Other Provincial Grants
	Public Transit	A446555	Blue Line Extention to 88 Ave NE	9,000	-	900	1,100	-	-	2,000	11,000	Budget request of \$2 million to match grant from Province for the Blue Line.	Other Provincial Grants
	Public Transit	P655_14W	LRT Lifecycle Asset Management	17,519	-	-	321	-	-	321	17,840	Budget request of \$321 thousand to add FCM Grant recognized in 2023.	Other Federal Grants
	Public Transit	P665_02W	Big Buses Community Shuttle Bu	743,523	-	-	920	-	-	920	744,443	Budget request of \$920 thousand due to reconciliation of grants, donations and offsite levies to Bus Procurement Capital.	Developer & Other Contributions
	Sidewalks & Pathways	A446456	Public Realm Investments	40,876	-	1,388	-	-	-	1,388	42,264	Budget request of \$1.4 million to align the budget with grants from the federal government.	Other Federal Grants
	Sidewalks & Pathways	P612_000	Main Streets	54,852	68	385	-	-	-	453	55,305	Budget request of \$453 thousand to match the deposit from a developer for work completed on their behalf.	Developer & Other Contributions (\$58K) Other Federal Grants (385K)
	Streets	A481352	Dev Infrastructure - AD	4,577	0	-	-	-	-	0	4,578	Budget request of \$0.5 thousand to match the increase in private contributions.	Developer & Other Contributions
	Streets	A481356	Signal Communications	5,080	157	-	-	-	-	157	5,237	Budget request of \$157 thousand to match the deposit from Alberta Transportation for the work carried out by the City on the regional traffic management centre project.	Other Provincial Grants
	Streets	P128_136	Plants Capital	4,070	1,200	900	400	-	-	2,500	6,570	Budget request of \$2.5 million for equipment upgrades and also due to the cost increase of Steel products.	Capital Reserves
	Streets	P570_001	SW-West Ring Rd Connections	10,990	7	-	-	-	-	7	10,996	Budget request of \$7 thousand to match the interest earned on Provincial grant.	Other Provincial Grants

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				TOTAL 2024-2028	2024	2025	2026	2027	2028	TOTAL	TOTAL 2024-2028		
Utilities & Environment	Stormwater Management	P897_000	Facilities and Network	139,526	-	19,385	67,904	19,000	28,000	134,289	273,815	Budget request of \$134.3 million to address additional budget needs to provide flooding resiliency and improve stormwater quality in 2024-2026. Major projects include Sunnyside Flood Barrier, Forest Lawn Creek Improvement, Pond Renewal Programs, and similar needs across Calgary.	Self-Supported Debt
	Waste & Recycling	P256_000	Landfill Treatment Infrastructure	5,381	-	15,391	9,535	-	-	24,926	30,306	Budget request of \$24.9 million due to cost escalations, project scope change and new projects in response to tonnage increase.	Capital Reserves
	Waste & Recycling	P258_000	Facilities, Equipment	101,384	-	9,289	3,233	-	-	12,522	113,907	Budget request of \$12.5 million due to cost escalations, project scope change and new projects in response to tonnage increase.	Capital Reserves
	Wastewater Collection & Treatment	P894_000	Wastewater Treatment Plants	402,224	-	40,718	68,445	188,664	323,882	621,709	1,023,933	Budget request of \$621.7 million primarily due to the necessary expansion of wastewater treatment capacity to accommodate population growth and investment to address capital maintenance needs to meet regulatory requirements.	Self-Supported Debt
	Wastewater Collection & Treatment	P895_000	Wastewater Collection Network	250,006	-	49,363	92,094	18,790	-	160,247	410,253	Budget request of \$160.2 million due to cost escalations, numerous projects being more complex than anticipated (Mackenzie Siphon, Penbrooke) and developer delays throughout the program.	Self-Supported Debt
	Water Treatment & Supply	P891_000	Water Treatment Plants	102,553	-	19,434	67,763	29,750	29,750	146,697	249,250	Budget request of \$146.7 million primarily due to the increase in capital maintenance requirements, cost escalations for Fluoridation and supporting continued population growth.	Self-Supported Debt
	Water Treatment & Supply	P892_000	Water Distribution Network	241,928	-	78,418	178,963	133,733	82,333	473,447	715,375	Budget request of \$473.4 million primarily due to the necessary expansion of water network to maintain the delivery of water in existing communities, extend services to new communities and meet the needs of the growing city.	Self-Supported Debt
Total Increase					35,000	314,604	628,206	447,804	463,965	1,889,578			

CAPITAL BUDGET ADJUSTMENTS - FOR APPROVAL

(\$000s)

Purpose: To provide capital budget adjustments for Council approval

Service Category	Service	Budget ID	Budget ID Name	Previously Approved Budget	Capital Adjustment Increase/ (Decrease) ¹						Revised Budget ²	Explanation	Funding Source ³
				TOTAL 2024-2028	2024	2025	2026	2027	2028	TOTAL	TOTAL 2024-2028		
Budget Transfers													
Enabling Services	Fleet Management	P811_003	Fueling Systems	-	95	794	622	78	-	1,588	1,588	Budget transfer of \$1.6 million to Fleet Management where the Fueling System Upgrade project is executed and delivered.	Pay-As-You-Go
	Procurement & Warehousing	P811_003	Fueling Systems	1,588	(95)	(794)	(622)	(78)	-	(1,588)	-		
Total				1,588	-	-	-	-	-	-	1,588		
Enabling Services	Fleet Management	P811_002	Fuel Systems - Depots	-	21	-	-	-	-	21	21	Budget transfer of \$21 thousand to Fleet Management where the Fueling System Upgrade project overhead is recovered.	Pay-As-You-Go
	Procurement & Warehousing	P811_002	Fuel Systems - Depots	21	(21)	-	-	-	-	(21)	-		
Total				21	-	-	-	-	-	-	21		
Building, Planning and Business	Building Safety	A420164	PDS Green Line	7,000	-	-	(7,000)	-	-	(7,000)	-	Budget transfer of \$12 million to Public Transit to align with planned spending.	Capital Reserves
Transportation	Public Transit	A420161	PT Green Line	69,000	-	-	12,000	-	-	12,000	81,000		
Utilities & Environment	Waste & Recycling	A420163	WRS Green Line	5,000	-	-	(5,000)	-	-	(5,000)	-		
Total				81,000	-	-	-	-	-	-	81,000		
Building, Planning and Business	City Planning & Policy	A463920	Downtown Strategy Capital	149,672	(5,100)	(31,700)	(24,440)	-	-	(61,240)	88,432	Budget transfer of \$61.2 million to the service lines where the project/work is executed and delivered.	Capital Reserves (-\$38.9M) Municipal Sustainability Initiative (-\$22.3M)
	City Planning & Policy	P616_000	DT Public Realm	-	5,100	17,700	3,440	-	-	26,240	26,240		Capital Reserves (\$9.3M) Municipal Sustainability Initiative (\$17M)
	Economic Development & Tourism	P639_010	Arts Commons Transformation	89,997	-	14,000	21,000	-	-	35,000	124,997		Capital Reserves (\$29.6M) Municipal Sustainability Initiative (\$5.3M)
Total				239,668	-	-	-	-	-	-	239,668		
Enabling Services	Facility Management	A480750	Asset Sustainment Program	79,910	107	-	-	-	-	107	80,017	Budget transfer of \$107 thousand to align with actual spending.	Lifecycle Maintenance & Upgrade Reserve
	Facility Management	A480767	Fire Facility Sustainment	16	(16)	-	-	-	-	(16)	(0)		
	Facility Management	A480768	Parks Facility Sustainment	92	(92)	-	-	-	-	(92)	0		
Total				80,017	-	-	-	-	-	-	80,017		

CAPITAL BUDGET ADJUSTMENTS - FOR APPROVAL

(\$000s)

Purpose: To provide capital budget adjustments for Council approval

Service Category	Service	Budget ID	Budget ID Name	Previously Approved Budget	Capital Adjustment Increase/ (Decrease) ¹						Revised Budget ²	Explanation	Funding Source ³
				TOTAL 2024-2028	2024	2025	2026	2027	2028	TOTAL	TOTAL 2024-2028		
Enabling Services	Facility Management	A480758	Heritage Planning Program	9	(9)	-	-	-	-	(9)	-	Budget transfer of \$9 thousand to align with actual spending.	Lifecycle Maintenance & Upgrade Reserve
	Facility Management	A480759	Heritage Asset Sustainment	9,138	9	-	-	-	-	9	9,146		
Total				9,146	-	-	-	-	-	-	9,146		
Enabling Services	Facility Management	A480754	Facility Data - Technology	1,718	19	-	-	-	-	19	1,737	Budget transfer of \$19 thousand to align with actual spending.	Pay-As-You-Go
	Facility Management	P779_716	Integrated Customer Data Management	19	(19)	-	-	-	-	(19)	-		
Total				1,737	-	-	-	-	-	-	1,737		
Enabling Services	Facility Management	A480762	Northeast Site Development	1,958	(958)	(1,000)	-	-	-	(1,958)	-	Budget transfer of \$5 million due to higher than expected demands for Capital Conservation Grant	Lifecycle Maintenance & Upgrade Reserve
	Facility Management	A480776	Op Facilities Portfolio Upg	119,156	2,032	1,000	-	(5,000)	-	(1,968)	117,188		Capital Reserves (\$0.5M) Lifecycle Maintenance & Upgrade Reserve (\$2M) Municipal Sustainability Initiative (\$5M) Pay-As-You-Go (\$0.6M) Tax-supported Debt (\$2K)
	Facility Management	P776_011	Major OWC - Sarcee	1,074	(1,074)	-	-	-	-	(1,074)	-		Capital Reserves (-\$0.5M) Pay-As-You-Go (-\$0.6M) Tax-supported Debt (-\$2K)
	Facility Management	P498_001	Capital Conservation Grant	20,315	-	-	-	5,000	-	5,000	25,315		Municipal Sustainability Initiative
Total				142,503	-	-	-	-	-	-	142,503		
Enabling Services	Facility Management	A480771	Bld-Symons V Multi-Srvs Cnt	49,362	-	(8,000)	-	(3,500)	-	(11,500)	37,862	Budget transfer of \$11.5M to return funds from the Symons Valley Centre program to Housing Solutions. With an alternate delivery plan for the non-market housing component of this project, these funds are no longer required and will be redeployed to support other housing initiatives.	Municipal Sustainability Initiative (\$3.5M) Pay-As-You-Go (\$8M)
Social programs and services	Affordable Housing	A482002	Lev Cap thru Fed & Prov Pgm	102,000	-	8,000	-	3,500	-	11,500	113,500		
Total				151,362	-	-	-	-	-	-	151,362		
	Affordable Housing	P489_AHS	Increase Affordable Housing Supply	26,919	120	-	-	-	-	120	27,039	Budget transfer of \$120 thousand for Wildwood budget/funding consolidation.	Other Federal Grants(\$24K) Other Provincial Grants (\$96K)
	Affordable Housing	P489_PKD	Wildwood	120	(120)	-	-	-	-	(120)	(0)		
Total				27,039	-	-	-	-	-	-	27,039		

CAPITAL BUDGET ADJUSTMENTS - FOR APPROVAL

(\$000s)

Purpose: To provide capital budget adjustments for Council approval

Service Category	Service	Budget ID	Budget ID Name	Previously Approved Budget	Capital Adjustment Increase/ (Decrease) ¹						Revised Budget ²	Explanation	Funding Source ³
				TOTAL 2024-2028	2024	2025	2026	2027	2028	TOTAL	TOTAL 2024-2028		
Utilities & Environment	Waste & Recycling	P256_000	Landfill Treatment Infrastructure	5,381	8,772	-	-	-	-	8,772	14,153	Budget transfer of \$8.8 million to address changes in cash flow and investment needs for cell construction and align with the revised Waste & Recycling Infrastructure Investment Plan	Capital Reserves
	Waste & Recycling	P258_000	Facilities, Equipment	101,384	(8,772)	-	-	-	-	(8,772)	92,612		
Total				106,765	-	-	-	-	-	-	106,765		
Transportation	Parking	A426956	Structural Improvements	39,011	(2,011)	(1,500)	(1,500)	-	-	(5,011)	34,000	Budget transfer of \$5.0 million to Parkplus Technology improvements to align with the Council approved budget.	Capital Reserves
	Parking	A426957	ParkPlus Tech Improvements	(511)	2,011	1,500	1,500	-	-	5,011	4,500		
Total				38,500	-	-	-	-	-	-	38,500		
Transportation	Sidewalks & Pathways	P503_933	Pathways and Trails Lifecycle	5,577	617	315	-	-	-	933	6,510	Budget transfer of \$933 thousand to fund missing link pathway construction coinciding with deferred CP Rail committed projects	Municipal Sustainability Initiative (\$648K) Pay-As-You-Go (\$285K)
	Streets	P133_001	Railway Crossing Upgrades	3,358	(617)	(315)	-	-	-	(933)	2,426		
Total				8,935	-	-	-	-	-	-	8,935		
Transportation	Streets	A481407	144 AV NW at W Nose Creek	18,751	-	400	-	-	-	400	19,151	Budget transfer of \$400 thousand to the 144 Ave NW project to cover the funds mandatorily relinquished.	Developer & Other Contributions
	Streets	P568_001	Banff Trail-Stadium	761	-	(400)	-	-	-	(400)	361		
Total				19,512	-	-	-	-	-	-	19,512		
Transportation	Streets	A481403	Richmond-Sarcee Improvement	227	(64)	-	-	-	-	(64)	163	Budget transfer of \$64 thousand to cover funding deficit	Pay-As-You-Go
	Streets	P573_001	194 Avenue S Slough Crossing & CPR Grade Separatio	(64)	64	-	-	-	-	64	-		
Total				163	-	-	-	-	-	-	163		
Enabling Services	Infrastructure & Engineering	A432412	RD-WID Online	1,457	(93)	(750)	(550)	-	-	(1,393)	65	Budget transfer of \$1.4 million to consolidate capital programs and no change in scope of work	Pay-As-You-Go
	Infrastructure & Engineering	A480701	CROWM Phase II	141	93	750	550	-	-	1,393	1,533		
Total				1,598	-	-	-	-	-	-	1,598		
Transportation	Public Transit	P655_14W	LRT Lifecycle Asset Management	17,519	(1,000)	-	-	-	-	(1,000)	16,519	Budget transfer of \$1 million from Traction Power to fund the Haysboro LRV Extension	Municipal Sustainability Initiative
	Public Transit	P664_07W	LRVs for LRT	103,441	1,000	-	-	-	-	1,000	104,441		
Total				120,961	-	-	-	-	-	-	120,961		

CAPITAL BUDGET ADJUSTMENTS - FOR APPROVAL

(\$000s)

Purpose: To provide capital budget adjustments for Council approval

Service Category	Service	Budget ID	Budget ID Name	Previously Approved Budget	Capital Adjustment Increase/ (Decrease) ¹						Revised Budget ²	Explanation	Funding Source ³
				TOTAL 2024-2028	2024	2025	2026	2027	2028	TOTAL	TOTAL 2024-2028		
Building, Planning and Business	Land Development & Sales	A403784	Golf Courses Redevelopment	6,458	(300)	(4,000)	(1,450)	(708)	-	(6,458)	-	Budget transfer of \$24.5 million to the service line where the Park Infrastructure LC project (\$18M) is executed and delivered and for stewardship of the Golf Courses Redevelopment project for remainder of the scope (\$6.5M) based on Council direction	Capital Reserves
Parks, Recreation and Culture	Parks & Open Spaces	P500_006	Park Upgrades	42,543	4,300	10,000	7,450	2,708	-	24,458	67,001		Capital Reserves (\$6.5M) Reserve for Future Capital (\$18M)
	Parks & Open Spaces	A420185	Park Infrastructure LC	41,185	(4,000)	(6,000)	(6,000)	(2,000)	-	(18,000)	23,185		Reserve for Future Capital
Total				90,186	-	-	-	-	-	-	90,186		
Enabling Services	Council & Committee Support	A481001	AV Tech Lifecycle	481	(481)	-	-	-	-	(481)	-	Budget transfer of \$481 thousand to move AV support function for the Council from Council and Committee Support to IT Solutions & Support service line	Lifecycle Maintenance & Upgrade Reserve
	IT Solutions & Support	P741_040	IT Communications Infrastructure	3,375	481	-	-	-	-	481	3,855		
Total				3,855	-	-	-	-	-	-	3,855		
Enabling Services	Municipal Elections	A481002	Election Carts	570	-	600	-	-	-	600	1,170	Budget transfer of \$600 thousand due to cost escalation	Pay-As-You-Go
Information and Communication	Records Management, Access & Privacy	P796_001	Content Suite (Phase 2)	1,800	-	(600)	-	-	-	(600)	1,200		
Total				2,370	-	-	-	-	-	-	2,370		
Parks, Recreation and Culture	Recreation Opportunities	A448000	Capital Investment Strategy	237,738	3,871	-	-	-	-	3,871	241,609	Budget transfer of \$3.9 million to consolidate project restricted funds from New Rec Facilities to Rocky Ridge Athletic Park.	Previously issued debt
	Recreation Opportunities	P506_694	Rocky Ridge Rec Facility	3,582	(2,932)	-	-	-	-	(2,932)	650		
	Recreation Opportunities	P506_698	Great Plains Rec Facility	282	(282)	-	-	-	-	(282)	-		
	Recreation Opportunities	P506_699	Quarry Park Rec Facility	657	(657)	-	-	-	-	(657)	-		
Total				242,259	-	-	-	-	-	-	242,259		
Building, Planning and Business	Economic Development & Tourism	P512_892	Fort Calgary New Museum	6,238	269	-	-	-	-	269	6,507	Budget transfer of \$269 thousand to consolidate budget for Fort Calgary New Museum	Lifecycle Maintenance & Upgrade Reserve
	Economic Development & Tourism	P633_002	Civic Partners Infrastructure Grant	48,540	(269)	-	-	-	-	(269)	48,271		
Total				54,778	-	-	-	-	-	-	54,778		

CAPITAL BUDGET ADJUSTMENTS - FOR APPROVAL

(\$000s)

Purpose: To provide capital budget adjustments for Council approval

Service Category	Service	Budget ID	Budget ID Name	Previously Approved Budget	Capital Adjustment Increase/ (Decrease) ¹						Revised Budget ²	Explanation	Funding Source ³
				TOTAL 2024-2028	2024	2025	2026	2027	2028	TOTAL	TOTAL 2024-2028		
Public Safety and Bylaws	Fire & Emergency Response	A480505	Livingston Emerg Resp Stn	200	-	1,750	1,750	-	-	3,500	3,700	Budget transfer of \$17 million to consolidate funding for Temp & Perm Fire Station (-\$17.2M) and also to address prior coding issues (\$225K).	Developer & Other Contributions
	Fire & Emergency Response	A480507	SouthShepard Emerg Resp Stn	1,775	-	-	(1,775)	-	-	(1,775)	-		Lifecycle Maintenance & Upgrade Reserve (-\$2M) Municipal Sustainability Initiative (\$225K)
	Fire & Emergency Response	A480508	New Fire Stations	22,488	(22)	(2,972)	(12,231)	-	-	(15,225)	7,263		Developer & Other Contributions(-\$17M) Lifecycle Maintenance & Upgrade Reserve (\$2M) Municipal Sustainability Initiative (-\$225K)
	Fire & Emergency Response	A480510	Haskayne Permanent Fire Station	-	-	1,000	-	-	-	1,000	1,000		Developer & Other Contributions
	Fire & Emergency Response	P041_180	West Macleod Emergency Response Station	3,000	22	222	12,256	-	-	12,500	15,500		Developer & Other Contributions
Total				27,463	-	-	-	-	-	-	27,463		
Public Safety and Bylaws	Fire & Emergency Response	A480509	Green Line Support	4,220	-	(505)	(2,715)	-	-	(3,220)	1,000	Budget transfer of \$3.2 million due to significant inflationary increases in new fire engines and uncommitted Greenline equipment budget	Pay-As-You-Go
	Fire & Emergency Response	P044_D02	Replace Emergency Units	22,008	-	505	2,715	-	-	3,220	25,228		
Total				26,228	-	-	-	-	-	-	26,228		
Public Safety and Bylaws	Fire & Emergency Response	A482156	Inglewood Mix Use Fire Stn	-	500	1,000	3,477	6,346	-	11,323	11,323	Budget transfer of \$11.3 million to the service line where the project is executed and delivered	Lifecycle Maintenance & Upgrade Reserve
	Fire & Emergency Response	A480501	ICFP Dwtm Core FireStn Repl	24,977	(500)	(1,000)	(3,477)	(6,346)	-	(11,323)	13,654		
Total				24,977	-	-	-	-	-	-	24,977		
Enabling Services	Infrastructure & Engineering	A482157	Critical Asset Insp & Repair	-	-	1,250	1,250	-	-	2,500	2,500	Budget transfer of \$2.5 million from the P2M Program for a newly created program (Critical Asset Inspections and Repair)	Pay-As-You-Go
	Infrastructure & Engineering	A480705	Project and Portfolio Mgmt	9,855	-	(1,250)	(1,250)	-	-	(2,500)	7,355		
Total				9,855	-	-	-	-	-	-	9,855		

CAPITAL BUDGET ADJUSTMENTS - FOR APPROVAL

(\$000s)

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Service Category	Service	Budget ID	Budget ID Name	Previously Approved Budget	Capital Adjustment Increase/ (Decrease) ¹						Revised Budget ²	Explanation	Funding Source ³	
				TOTAL 2024-2028	2024	2025	2026	2027	2028	TOTAL	TOTAL 2024-2028			
Enabling Services	IT Solutions & Support	P735_001	PeopleSoft FSCM	663	-	600	-	-	-	-	600	1,263	Budget transfer of \$600 thousand to where the work currently being incurred	Pay-As-You-Go
	IT Solutions & Support	P735_004	PeopleSoft HCM	3,030	-	(600)	-	-	-	-	(600)	2,430		
Total				3,693	-	-	-	-	-	-	-	3,693		
Enabling Services	IT Solutions & Support	P741_170	Enterprise Software Licensing	34,833	-	1,000	1,000	-	-	-	2,000	36,833	Budget transfer of \$2 million due to Microsoft Oracle licensing cost escalation	Lifecycle Maintenance & Upgrade Reserve
	IT Solutions & Support	P741_190	Software Lifecycle Replacement	6,614	-	(1,000)	(1,000)	-	-	-	(2,000)	4,614		
Total				41,447	-	-	-	-	-	-	-	41,447		
Total Transfers					-	-	-	-	-	-	-			
Total for Approval					21,640	292,861	559,658	438,887	433,015	1,746,061				

Note:

- Figures may not add due to rounding.
- Revised budgets by Budget ID in each row reflect only the adjustment incorporated in the same row and not any previous or subsequent adjustments for that Budget ID.
- Funding source is only applicable to capital budget adjustment, not to the entire budget.