

CAPITAL BUDGET RECAST - FOR APPROVAL
(\$000s)

Purpose: To provide capital budget timing changes for Council approval, in order to better align budget with updated expected project cash flows.

| Service Category | Service | Budget ID | Budget ID Name | 2025 Increase/ (Decrease) ¹ | 2026 Increase/ (Decrease) ¹ | 2027 Increase/ (Decrease) ¹ | 2028 Increase/ (Decrease) ¹ | 2029 Increase/ (Decrease) ¹ |
|--|--------------------------------------|-----------|--------------------------------|--|--|--|--|--|
| Building, Planning and Business | | | | | | | | |
| | City Planning & Policy | A446455 | Local Area Plan amenities | (9,138) | (2,000) | 5,138 | 6,000 | - |
| | City Planning & Policy | A446457 | TOD Development Program | (8,000) | - | 5,100 | 2,900 | - |
| | City Planning & Policy | A463920 | Downtown Strategy Capital | (19,000) | 19,000 | - | - | - |
| | City Planning & Policy | P152_002 | Downtown Improvements | (1,000) | - | 1,000 | - | - |
| | City Planning & Policy | P616_000 | DT Public Realm | (2,000) | (3,000) | 2,000 | 3,000 | - |
| | | | Total | (39,138) | 14,000 | 13,238 | 11,900 | - |
| | Development Approvals | P064_001 | Working Space Initiative | (5,000) | 5,000 | - | - | - |
| | Economic Development & Tourism | A414090 | Event Centre | (294,461) | 106,897 | 183,564 | 4,000 | - |
| | Economic Development & Tourism | P515_001 | Aircraft Restoration | (50) | 50 | - | - | - |
| | Economic Development & Tourism | P639_010 | Arts Commons Transformation | (7,000) | (11,250) | 18,000 | 250 | - |
| | | | Total | (301,511) | 95,697 | 201,564 | 4,250 | - |
| | Land Development & Sales | A480851 | Srvc Connections-Driveways | (1,500) | - | 1,500 | - | - |
| | Land Development & Sales | A480854 | South Hill Station TOD | (2,000) | 2,000 | - | - | - |
| | Land Development & Sales | P696_BD1 | Aurora Business Park | 500 | (500) | - | - | - |
| | Land Development & Sales | P697_G68 | Glenmore and 68th Intersection | 750 | (750) | - | - | - |
| | Land Development & Sales | P697_GPS | Great Plains Starfield | 27,000 | (27,000) | - | - | - |
| | Land Development & Sales | P697_PTT | Point Trotter | 250 | (250) | - | - | - |
| | Land Development & Sales | P699_001 | Land Acquisition | 5,000 | (5,000) | - | - | - |
| | Land Development & Sales | P705_MHP | Midfield Mobile Home Park | (5,600) | 5,600 | - | - | - |
| | Land Development & Sales | P705_PDV | OLSH Pre-Development | 1,000 | (1,000) | - | - | - |
| | | | Total | 25,400 | (26,900) | 1,500 | - | - |
| | Real Estate | A480856 | Enhanced Rationalization | (300) | 300 | - | - | - |
| | Real Estate | P695_001 | Land Acquisition Other Civic | (5,000) | 5,000 | - | - | - |
| | | | Total | (5,300) | 5,300 | - | - | - |
| Total - Building, Planning and Business | | | | (325,549) | 93,097 | 216,302 | 16,150 | - |
| Information and Communication | | | | | | | | |
| | Records Management, Access & Privacy | P796_001 | Content Suite (Phase 2) | (500) | 500 | - | - | - |
| Total - Information and Communication | | | | (500) | 500 | - | - | - |
| Parks, Recreation and Culture | | | | | | | | |
| | Arts & Culture | A446510 | Public Art 2019-2022 | (600) | - | 600 | - | - |
| | City Cemeteries | P504_631 | Cemetery Development | - | 110 | (110) | - | - |
| | Library Services | A414095 | Clgry Pub Library Invest Prog | (500) | 150 | 350 | - | - |
| | Parks & Open Spaces | A419700 | Parks Proj Development Prgm | (239) | 422 | (183) | - | - |
| | Parks & Open Spaces | P500_004 | Park Development | (8,492) | (9,760) | 5,375 | 12,877 | - |
| | Parks & Open Spaces | P500_006 | Park Upgrades | (4,149) | (11,830) | 4,049 | 11,930 | - |
| | Parks & Open Spaces | P500_008 | Park Lifecycle | (710) | 710 | - | - | - |
| | | | Total | (13,590) | (20,458) | 9,241 | 24,807 | - |

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|------------------|--------------------------|-----------|------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| | | | | Increase/ (Decrease) ¹ | Increase/ (Decrease) ¹ | Increase/ (Decrease) ¹ | Increase/ (Decrease) ¹ | Increase/ (Decrease) ¹ |
| | Recreation Opportunities | A446551 | Recreation Amenity LC | (17,703) | 17,703 | - | - | - |
| | Recreation Opportunities | A446552 | Athletic Park LC | 1,300 | (1,300) | - | - | - |
| | Recreation Opportunities | A446553 | Ernest Manning AT LC | (400) | 400 | - | - | - |
| | Recreation Opportunities | A447999 | Foothills Fieldhouse Redevelopment | 100 | (25,475) | 25,375 | - | - |
| | Recreation Opportunities | A448000 | Capital Investment Strategy | (60,373) | (16,723) | 16,838 | 56,377 | 3,881 |
| | Recreation Opportunities | A480353 | Repsol Centre Flood Resiliency | (500) | 500 | - | - | - |
| | Recreation Opportunities | A480781 | Rec M&E Lifecycle | (498) | 498 | - | - | - |
| | Recreation Opportunities | A480782 | SS Pool OSI GroundH2O Mit | 100 | (100) | - | - | - |
| | Recreation Opportunities | P505_643 | Golf Course Lifecycle | (600) | 600 | - | - | - |
| | Recreation Opportunities | P519_130 | Facility Lifecycle | (2,532) | 2,532 | - | - | - |
| Total | | | | (81,106) | (21,365) | 42,213 | 56,377 | 3,881 |

Total - Parks, Recreation and Culture (95,796) (41,563) 52,294 81,184 3,881

| Public Safety and Bylaws | | | | | | | | |
|--------------------------|---------------------------|----------|---|----------------|-----------------|---------------|----------|----------|
| | Fire & Emergency Response | A480502 | Facilities Privacy Renos | (500) | 500 | - | - | - |
| | Fire & Emergency Response | A480505 | Livingston Emerg Resp Stn | (1,950) | (1,750) | 3,700 | - | - |
| | Fire & Emergency Response | A480508 | New Fire Stations | (500) | 500 | - | - | - |
| | Fire & Emergency Response | A480510 | Haskayne Emerg Resp Stn | (1,000) | 1,000 | - | - | - |
| | Fire & Emergency Response | P041_171 | NE Industrial Station | (2,544) | (10,601) | 13,145 | - | - |
| | Fire & Emergency Response | P041_175 | East Macleod Emergency Response Station | - | (3,000) | 3,000 | - | - |
| | Fire & Emergency Response | P041_178 | Cornerstone Emergency Response Station | (2,800) | 2,800 | - | - | - |
| | Fire & Emergency Response | P041_180 | West Macleod Emergency Response Station | 1,250 | (13,750) | 12,500 | - | - |
| | Fire & Emergency Response | P044_D02 | Replace Emergency Units | 5,000 | (9,000) | 4,000 | - | - |
| Total | | | | (3,044) | (33,301) | 36,345 | - | - |
| | Police Services | P038_381 | Facilities Construction | (22,500) | - | 12,500 | 10,000 | - |

Total - Public Safety and Bylaws (25,544) (33,301) 48,845 10,000 -

| Social programs and services | | | | | | | | |
|------------------------------|--------------------|----------|----------------------------------|-----------------|-----------------|----------------|----------|----------|
| | Affordable Housing | A414040 | Close to Home Indigenous-focus | (1,000) | 1,000 | - | - | - |
| | Affordable Housing | A482000 | Increased Affordable Housing | (12,400) | (35,000) | 47,400 | - | - |
| | Affordable Housing | A482002 | Lev Cap thru Fed & Prov Pgm | (37,000) | - | 37,000 | - | - |
| | Affordable Housing | A482004 | Housing Accelerator Fund | (21,000) | - | 21,000 | - | - |
| | Affordable Housing | P489_000 | Affordable Housing Redevelopment | 8,000 | (8,000) | - | - | - |
| Total | | | | (63,400) | (42,000) | 105,400 | - | - |

Total - Social programs and services (63,400) (42,000) 105,400 - -

| Tax and Property Assessment | | | | | | | | |
|-----------------------------|----------|---------|--------------------------|---------|-------|---|---|---|
| | Taxation | A480100 | Tax System Modernization | (3,233) | 3,233 | - | - | - |

Total - Tax and Property Assessment (3,233) 3,233 - - -

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|------------------|----------------------|-----------|--|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| | | | | Increase/ (Decrease) ¹ | Increase/ (Decrease) ¹ | Increase/ (Decrease) ¹ | Increase/ (Decrease) ¹ | Increase/ (Decrease) ¹ |
| Transportation | | | | | | | | |
| | Public Transit | A446554 | Airport Transit Conn(East) | (5,000) | - | 5,000 | - | - |
| | Public Transit | A446555 | Blue Line Extension to 88 Ave NE | (11,303) | 7,303 | 4,000 | - | - |
| | Public Transit | A446556 | Max301 North Central BRT | (27,950) | (15,000) | 20,000 | 19,950 | 3,000 |
| | Public Transit | A446560 | Max Purple Extension | (500) | (1,500) | 2,000 | - | - |
| | Public Transit | P563_001 | Primary Transit Network Optimization | (550) | 550 | - | - | - |
| | Public Transit | P564_002 | Transit Customer Service Tech. (Lifecycle) | (825) | 825 | - | - | - |
| | Public Transit | P566_001 | RouteAhead Rapid Transit Corridors | (200) | 200 | - | - | - |
| | Public Transit | P655_14W | LRT Lifecycle Asset Management | (1,303) | 1,303 | - | - | - |
| | Public Transit | P657_02W | LRV Refurbishment | (2,000) | 2,000 | - | - | - |
| | Public Transit | P659_01W | Stoney Transit Facility | (4,603) | 4,603 | - | - | - |
| | Public Transit | P664_07W | LRVs for LRT | (10,000) | 10,000 | - | - | - |
| | Public Transit | P665_02W | Big Buses Community Shuttle Bu | (10,297) | (295,744) | 230,000 | 76,041 | - |
| | Public Transit | P668_01W | Fare Collection Equipment | (200) | 200 | - | - | - |
| | Public Transit | P869_000 | Green Line Transitway | (16,000) | 16,000 | 108,895 | 18,337 | (127,232) |
| | | | Total | (90,731) | (269,260) | 369,895 | 114,328 | (124,232) |
| | Sidewalks & Pathways | A446454 | 5A Network Development Acceler | (5,000) | (2,500) | (3,000) | 10,500 | - |
| | Sidewalks & Pathways | A446456 | Public Realm Investments | (13,021) | (2,578) | 12,115 | 3,484 | - |
| | Sidewalks & Pathways | A446558 | Timber Stair Replacement | (1,000) | 1,000 | - | - | - |
| | Sidewalks & Pathways | A481350 | Plus 15 Rehabilitation | (1,200) | 1,200 | - | - | - |
| | Sidewalks & Pathways | A481400 | Comm Mobility Imp-Sidewalks | (1,500) | 1,500 | - | - | - |
| | Sidewalks & Pathways | P223_000 | Pedestrian Bridge Replacement and Upgrading | (12,000) | 8,500 | 3,500 | - | - |
| | Sidewalks & Pathways | P569_001 | Centre City Mobility Program | (500) | 500 | - | - | - |
| | Sidewalks & Pathways | P583_001 | Douglasdale McKenzie Slope | 180 | - | (180) | - | - |
| | Sidewalks & Pathways | P612_000 | Main Streets | (7,000) | (7,000) | 12,000 | 2,000 | - |
| | | | Total | (41,041) | 622 | 24,435 | 15,984 | - |
| | Specialized Transit | P564_001 | Access Calgary Technology | (750) | 750 | - | - | - |
| | Streets | A446452 | Dev Infrastructure - NC | (2,486) | - | 2,486 | - | - |
| | Streets | A446453 | Development Infrastructure | (1,772) | - | 1,772 | - | - |
| | Streets | A446557 | Retaining Wall Replacement | (1,000) | 1,000 | - | - | - |
| | Streets | A446559 | Country Hills Blvd Widening | (4,500) | 4,000 | 500 | - | - |
| | Streets | A481351 | Sound Wall Lifecycle | 711 | (711) | - | - | - |
| | Streets | A481406 | Stoney Trail Improvements | (10,418) | (33,000) | 30,000 | 2,000 | 11,418 |
| | Streets | A481407 | 144 AV NW at W Nose Creek | (1,225) | (275) | 1,500 | - | - |
| | Streets | A481408 | 88 Street SE Extension | (16) | 16 | - | - | - |
| | Streets | P129_143 | Subdivision Construction | (700) | (200) | 450 | 450 | - |
| | Streets | P129_145 | Slope Stabilization | (11,900) | 11,900 | - | - | - |
| | Streets | P129_204 | Development of Access Roads | (81) | 81 | - | - | - |
| | Streets | P202_000 | Noise Attenuation Retrofit | (3,191) | 3,191 | - | - | - |
| | Streets | P221_000 | Future Land | 5,000 | (2,500) | (2,500) | - | - |
| | Streets | P543_001 | Connectors/Improv - Prov Ring Rd Project | (107) | - | 107 | - | - |
| | Streets | P568_001 | Banff Trail-Stadium | (237) | 237 | - | - | - |
| | Streets | P570_001 | SW-West Ring Rd Connections | (3,000) | 3,000 | - | - | - |
| | Streets | P575_001 | Vehicle Bridge Replacement - 9th Ave | (627) | 627 | - | - | - |
| | Streets | P575_002 | Vehicle Bridge Replacement - 12th Street (Zoo) | (294) | 294 | - | - | - |
| | Streets | P832_001 | Pre-Engineering Studies | (700) | 700 | - | - | - |
| | Streets | P854_000 | Major Road Reconstruction | (200) | 200 | - | - | - |
| | Streets | P859_001 | Airport Trail NE Phase II | (1,751) | 1,751 | - | - | - |
| | | | Total | (38,494) | (9,689) | 34,315 | 2,450 | 11,418 |

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|--|-------------------------------------|-----------|--------------------------------|--|--|--|--|--|
| Total - Transportation | | | | (171,016) | (277,577) | 428,645 | 132,762 | (112,814) |
| Utilities & Environment | | | | | | | | |
| | Climate & Environmental Management | A410751 | Centralized Climate Fund | (2,527) | 2,527 | - | - | - |
| | Stormwater Management | P897_000 | Facilities and Network | (6,588) | 6,588 | - | - | - |
| | Wastewater Collection & Treatment | P894_000 | Wastewater Treatment Plants | (60,961) | 60,961 | - | - | - |
| | Wastewater Collection & Treatment | P895_000 | Wastewater Collection Network | (56,553) | 56,553 | - | - | - |
| | | | Total | (117,514) | 117,514 | - | - | - |
| | Water Treatment & Supply | P892_000 | Water Distribution Network | (47,316) | 47,316 | - | - | - |
| Total - Utilities & Environment | | | | (173,945) | 173,945 | - | - | - |
| Enabling Services | | | | | | | | |
| | Corporate Security | A481070 | Risk Assessment & Mitigation | (2,000) | 2,000 | - | - | - |
| | Data Analytics & Information Access | A480703 | Corporate GIS Upgrades | (200) | 200 | - | - | - |
| | Data Analytics & Information Access | A480708 | CAD Technology Modernization | 226 | 75 | (301) | - | - |
| | Data Analytics & Information Access | A480709 | Modernizing Commerce | - | 850 | (850) | - | - |
| | | | Total | 26 | 1,125 | (1,151) | - | - |
| | Facility Management | A480757 | Forest Lawn Civic Centre | (620) | 620 | - | - | - |
| | Facility Management | A480771 | Bld-Symons V Multi-Srvc Cnt | (14,701) | 2,620 | 3,844 | 8,237 | - |
| | Facility Management | A480774 | Walden Fire Station | (920) | 920 | - | - | - |
| | Facility Management | A480775 | Facility Climat Sustainment | (1,500) | 1,500 | - | - | - |
| | Facility Management | P498_001 | Capital Conservation Grant | 5,000 | - | (5,000) | - | - |
| | Facility Management | P777_001 | Varsity Multi-Service Centre | (1,667) | (2,000) | 3,667 | - | - |
| | | | Total | (14,408) | 3,660 | 2,511 | 8,237 | - |
| | Fleet Management | A414470 | Green Fleet Strategy | (1,105) | (2,120) | 3,225 | - | - |
| | Fleet Management | A480810 | Facilities Machinery LC UP | (610) | 610 | - | - | - |
| | Fleet Management | P871_000 | Replacements | (10,000) | 10,000 | - | - | - |
| | | | Total | (11,715) | 8,490 | 3,225 | - | - |
| | Infrastructure & Engineering | A482153 | Advance Design to Shovel Ready | (6,000) | 6,000 | - | - | - |
| Total - Enabling Services | | | | (34,097) | 21,275 | 4,585 | 8,237 | - |
| Total Recast | | | | (893,080) | (102,391) | 856,071 | 248,333 | (108,933) |

Note:
1. Figures may not add due to rounding