Reserves to be Reviewed in the 2025 Triennial Reserve Review

Reserve Name	Reserve Type	2023 Balance (\$000's)
Calgary Police Service Helicopter Maintenance	Operating	1,725
Heritage Calgary Reserve	Operating	1,422
Parking Revenue Reinvestment Reserve	Operating	4,875
Winter Maintenance Reserve (Formerly Snow and Ice Control (SNIC) Reserve)	Operating	15,000
911 Communications Centre Capital Financing Reserve	Capital	22,453
Calgary Police Service Capital Reserve	Capital	30,194
Downtown Improvement Fund	Capital	1,609
Major Capital Project Reserve	Capital	412,687
Calgary Parking Capital Reserve Fund	Sustainment	153,771
Calgary Parking Long Term Investment Fund	Sustainment	53,560
Fleet Services Reserve	Sustainment	7,223
Golf Course Levy Reserve	Sustainment	15,694
Opportunity Calgary Investment Fund	Sustainment	71,247
Perpetual Care of the Municipal Cemetery System Reserve	Sustainment	27,205
Planning & Development Reserve	Sustainment	105,144
Land Servicing Reserve (previously Real Estate Services)	Sustainment	215,072
Waste and Recycling Sustainment Reserve	Sustainment	53,340
	Total	1,192,221

Follow-Ups Scheduled for 2025 from Prior Triennial Reserve Reviews

Reserve Name	Reserve Type	2023 Balance (\$000's)
Health, Safety and Wellness Reserve	Operating	18,315
Mall Programming Fund	Operating	916
Community Investment Reserve	Capital	147,820
Debt Servicing Reserve	Capital	52,570
Downtown Improvement Fund	Capital	1,609
Golf Course Levy Reserve	Sustainment	15,694
Planning & Development Reserve	Sustainment	105,144
Revolving Fund Reserve for General Land Purchases	Sustainment	153,412
Utility Sustainment Reserve	Sustainment	245,719
	Total	741,199

ISC:UNRESTRICTED Page 1 of 1