

**Operating Budget Continuity Schedule - For Information
By Service Category and Service
(\$000s)**

Purpose: To provide a summary of operating changes from 2023 November 30 to 2024 September 30 to maintain continuity and for transparency of the changes to the operating budget. For the period from 2023 November 30 to 2024 September 30 there was no change to the total City net operating budget.

SERVICE CATEGORY AND SERVICE	Budget as at 2023 November 30				Incremental Changes				Budget as at 2023 December 31	Budget as at 2024 September 30			
	2023	2024	2025	2026	2023	2024	2025	2026	2023	2024	2025	2026	
BUILDING, PLANNING AND BUSINESS													
Appeals & Tribunals													
Expenditures	4,529	4,529	4,529	4,529	0	65	119	173	4,529	4,593	4,647	4,702	
Recoveries	(5)	(5)	(5)	(5)	-	-	-	-	(5)	(5)	(5)	(5)	
Revenues	(667)	(667)	(667)	(667)	-	(0)	-	-	(667)	(668)	(667)	(667)	
Net budget	3,856	3,856	3,856	3,856	0	65	119	173	3,856	3,920	3,974	4,029	
Building Safety													
Expenditures	48,033	50,395	50,883	50,883	(1)	1,106	2,144	3,219	48,032	51,501	53,028	54,103	
Recoveries	(2,600)	(2,600)	(3,088)	(3,088)	-	0	-	-	(2,600)	(2,600)	(3,088)	(3,088)	
Revenues	(45,433)	(47,794)	(47,794)	(47,794)	1	(1,107)	(2,145)	(3,220)	(45,432)	(48,901)	(49,940)	(51,015)	
Net budget	(0)	1	1	1	(0)	(1)	(1)	(1)	(0)	0	0	0	
Business Licensing													
Expenditures	12,775	13,189	12,989	12,989	0	206	406	614	12,775	13,395	13,394	13,602	
Recoveries	(3,751)	(4,051)	(3,951)	(3,951)	-	(0)	(0)	(0)	(3,751)	(4,052)	(3,952)	(3,952)	
Revenues	(9,023)	(9,137)	(9,037)	(9,037)	0	(206)	(405)	(613)	(9,023)	(9,343)	(9,443)	(9,651)	
Net budget	0	0	0	0	0	(0)	0	0	0	0	0	0	
City Planning & Policy													
Expenditures	47,785	231,230	43,102	44,172	(2,394)	12,203	5,593	892	45,391	243,433	48,695	45,064	
Recoveries	(997)	(813)	(813)	(813)	-	(0)	-	-	(997)	(813)	(813)	(813)	
Revenues	(2,594)	(40,670)	(670)	(670)	-	(0)	(0)	(0)	(2,594)	(40,670)	(670)	(670)	
Net budget	44,194	189,746	41,619	42,688	(2,394)	12,203	5,593	892	41,799	201,949	47,211	43,580	
Development Approvals													
Expenditures	54,597	71,453	62,987	62,996	1,441	144	2,772	3,920	56,038	71,597	65,759	66,916	
Recoveries	(735)	(735)	(1,094)	(1,094)	-	(0)	-	-	(735)	(735)	(1,094)	(1,094)	
Revenues	(53,857)	(70,715)	(61,889)	(61,898)	(1,441)	(134)	(2,761)	(3,909)	(55,298)	(70,848)	(64,650)	(65,807)	
Net budget	5	4	4	4	(0)	10	11	11	5	14	16	16	
Economic Development & Tourism													
Expenditures	48,135	50,396	51,418	52,530	(99)	(43)	78	90	48,036	50,353	51,496	52,620	
Recoveries	-	-	-	-	-	-	-	-	-	-	-	-	
Revenues	-	-	-	-	-	-	-	-	-	-	-	-	
Net budget	48,135	50,396	51,418	52,530	(99)	(43)	78	90	48,036	50,353	51,496	52,620	
Land Development & Sales													
Expenditures	47,388	47,388	47,388	47,388	0	176	282	377	47,388	47,564	47,670	47,765	
Recoveries	(9,541)	(9,541)	(9,541)	(9,541)	(0)	(0)	-	-	(9,541)	(9,541)	(9,541)	(9,541)	
Revenues	(37,001)	(37,001)	(37,001)	(37,001)	(0)	0	-	-	(37,001)	(37,001)	(37,001)	(37,001)	
Net budget	846	846	846	846	(0)	176	282	377	846	1,022	1,128	1,223	
Real Estate													
Expenditures	52,395	49,935	47,875	44,785	(0)	337	543	729	52,395	50,271	48,418	45,514	
Recoveries	(8,062)	(8,002)	(7,942)	(7,852)	0	0	-	-	(8,062)	(8,002)	(7,942)	(7,852)	
Revenues	(41,202)	(38,802)	(36,802)	(33,802)	0	(0)	-	-	(41,202)	(38,802)	(36,802)	(33,802)	
Net budget	3,131	3,131	3,131	3,131	(0)	337	543	729	3,131	3,468	3,675	3,861	

SERVICE CATEGORY AND SERVICE	Budget as at 2023 November 30				Incremental Changes				Budget as at 2023 December 31	Budget as at 2024 September 30			
	2023	2024	2025	2026	2023	2024	2025	2026	2023	2024	2025	2026	
TOTAL BUILDING, PLANNING AND BUSINESS													
Expenditures	315,635	518,513	321,170	320,270	(1,053)	14,194	11,937	10,015	314,582	532,708	333,107	330,286	
Recoveries	(25,692)	(25,748)	(26,435)	(26,345)	(0)	(0)	(0)	(0)	(25,692)	(25,748)	(26,435)	(26,345)	
Revenues	(189,777)	(244,786)	(193,861)	(190,869)	(1,440)	(1,446)	(5,312)	(7,743)	(191,217)	(246,232)	(199,172)	(198,612)	
Net budget	100,166	247,979	100,875	103,056	(2,493)	12,748	6,625	2,272	97,673	260,727	107,500	105,328	
CITY AUDITOR'S OFFICE													
City Auditor's Office													
Expenditures	3,400	3,550	3,700	3,700	-	105	125	125	3,400	3,655	3,825	3,825	
Recoveries	-	-	-	-	-	-	-	-	-	-	-	-	
Revenues	-	-	-	-	-	-	-	-	-	-	-	-	
Net budget	3,400	3,550	3,700	3,700	-	105	125	125	3,400	3,655	3,825	3,825	
TOTAL CITY AUDITOR'S OFFICE													
Expenditures	3,400	3,550	3,700	3,700	-	105	125	125	3,400	3,655	3,825	3,825	
Recoveries	-	-	-	-	-	-	-	-	-	-	-	-	
Revenues	-	-	-	-	-	-	-	-	-	-	-	-	
Net budget	3,400	3,550	3,700	3,700	-	105	125	125	3,400	3,655	3,825	3,825	
INFORMATION AND COMMUNICATION													
Citizen Engagement & Insights													
Expenditures	5,462	5,618	5,640	5,660	-	161	295	428	5,462	5,779	5,935	6,088	
Recoveries	(1,385)	(1,521)	(1,521)	(1,521)	-	(70)	(148)	(231)	(1,385)	(1,591)	(1,669)	(1,752)	
Revenues	-	-	-	-	-	-	-	-	-	-	-	-	
Net budget	4,077	4,097	4,119	4,139	-	91	147	198	4,077	4,188	4,266	4,337	
Citizen Information & Services													
Expenditures	13,703	13,736	13,756	13,775	-	404	776	1,161	13,703	14,140	14,532	14,936	
Recoveries	(239)	(239)	(239)	(239)	-	(0)	-	-	(239)	(239)	(239)	(239)	
Revenues	-	-	-	-	-	-	-	-	-	-	-	-	
Net budget	13,464	13,497	13,517	13,536	-	404	776	1,161	13,464	13,900	14,293	14,697	
Records Management, Access & Privacy													
Expenditures	4,458	4,495	4,525	4,550	0	118	207	295	4,458	4,612	4,732	4,844	
Recoveries	(5)	(5)	(5)	(5)	-	-	-	-	(5)	(5)	(5)	(5)	
Revenues	(3)	(3)	(3)	(3)	-	-	-	-	(3)	(3)	(3)	(3)	
Net budget	4,449	4,486	4,516	4,541	0	118	207	295	4,449	4,604	4,724	4,836	
Strategic Marketing & Communications													
Expenditures	32,894	34,107	34,107	34,107	-	996	1,826	2,657	32,894	35,104	35,933	36,764	
Recoveries	(22,502)	(23,715)	(23,715)	(23,715)	-	(590)	(1,248)	(1,946)	(22,502)	(24,305)	(24,963)	(25,661)	
Revenues	-	-	-	-	-	-	-	-	-	-	-	-	
Net budget	10,393	10,393	10,393	10,393	-	407	578	711	10,393	10,799	10,970	11,103	
TOTAL INFORMATION AND COMMUNICATION													
Expenditures	56,517	57,956	58,028	58,092	0	1,679	3,104	4,541	56,517	59,635	61,132	62,633	
Recoveries	(24,131)	(25,480)	(25,480)	(25,480)	-	(660)	(1,396)	(2,177)	(24,131)	(26,140)	(26,876)	(27,657)	
Revenues	(3)	(3)	(3)	(3)	-	-	-	-	(3)	(3)	(3)	(3)	
Net budget	32,383	32,473	32,545	32,609	0	1,019	1,708	2,364	32,383	33,492	34,253	34,973	

SERVICE CATEGORY AND SERVICE	Budget as at 2023 November 30				Incremental Changes				Budget as at 2023 December 31	Budget as at 2024 September 30			
	2023	2024	2025	2026	2023	2024	2025	2026	2023	2024	2025	2026	
MAYOR AND COUNCIL													
Mayor & Council													
Expenditures	11,577	13,306	13,418	13,517	0	47	82	116	11,577	13,353	13,500	13,633	
Recoveries	-	-	-	-	-	-	-	-	-	-	-	-	
Revenues	-	-	-	-	-	-	-	-	-	-	-	-	
Net budget	11,577	13,306	13,418	13,517	0	47	82	116	11,577	13,353	13,500	13,633	
TOTAL MAYOR AND COUNCIL													
Expenditures	11,577	13,306	13,418	13,517	0	47	82	116	11,577	13,353	13,500	13,633	
Recoveries	-	-	-	-	-	-	-	-	-	-	-	-	
Revenues	-	-	-	-	-	-	-	-	-	-	-	-	
Net budget	11,577	13,306	13,418	13,517	0	47	82	116	11,577	13,353	13,500	13,633	
PARKS, RECREATION AND CULTURE													
Arts & Culture													
Expenditures	32,602	33,954	34,823	35,959	(0)	141	247	353	32,602	34,095	35,071	36,311	
Recoveries	(154)	(154)	(154)	(154)	0	0	0	0	(154)	(154)	(154)	(154)	
Revenues	(560)	(560)	(560)	(560)	0	(0)	0	0	(560)	(560)	(560)	(560)	
Net budget	31,888	33,240	34,109	35,245	(0)	141	247	353	31,888	33,381	34,357	35,597	
City Cemeteries													
Expenditures	9,851	9,807	9,845	9,877	(0)	147	280	421	9,851	9,955	10,126	10,298	
Recoveries	(76)	(1)	(1)	(1)	-	0	-	-	(76)	(1)	(1)	(1)	
Revenues	(8,458)	(8,458)	(8,458)	(8,458)	0	(0)	-	-	(8,458)	(8,458)	(8,458)	(8,458)	
Net budget	1,317	1,348	1,386	1,418	(0)	147	280	421	1,317	1,496	1,667	1,840	
Library Services													
Expenditures	57,373	58,017	59,044	61,759	1	1	1	1	57,374	58,018	59,046	61,761	
Recoveries	-	-	-	-	-	-	-	-	-	-	-	-	
Revenues	-	-	-	-	-	-	-	-	-	-	-	-	
Net budget	57,373	58,017	59,044	61,759	1	1	1	1	57,374	58,018	59,046	61,761	
Parks & Open Spaces													
Expenditures	86,891	91,023	93,985	97,382	241	1,903	3,378	4,975	87,131	92,926	97,363	102,357	
Recoveries	(7,965)	(7,965)	(7,965)	(7,965)	(0)	0	-	-	(7,965)	(7,965)	(7,965)	(7,965)	
Revenues	(4,561)	(3,991)	(3,991)	(3,991)	(0)	(0)	(0)	(0)	(4,561)	(3,991)	(3,991)	(3,991)	
Net budget	74,364	79,067	82,029	85,426	241	1,903	3,378	4,975	74,605	80,970	85,406	90,400	
Recreation Opportunities													
Expenditures	85,402	86,862	87,313	87,728	(3)	1,765	3,288	4,795	85,400	88,627	90,601	92,522	
Recoveries	(3,217)	(3,217)	(3,217)	(3,217)	(0)	0	(0)	(0)	(3,217)	(3,217)	(3,217)	(3,217)	
Revenues	(44,023)	(44,023)	(44,023)	(44,023)	(0)	(0)	(0)	(0)	(44,023)	(44,023)	(44,023)	(44,023)	
Net budget	38,162	39,622	40,073	40,488	(3)	1,765	3,288	4,795	38,160	41,387	43,361	45,282	
TOTAL PARKS, RECREATION AND CULTURE													
Expenditures	272,119	279,664	285,011	292,705	239	3,958	7,195	10,545	272,359	283,622	292,206	303,250	
Recoveries	(11,413)	(11,338)	(11,338)	(11,338)	(0)	0	(0)	(0)	(11,413)	(11,338)	(11,338)	(11,338)	
Revenues	(57,602)	(57,032)	(57,032)	(57,032)	0	(0)	(0)	(0)	(57,602)	(57,032)	(57,032)	(57,032)	
Net budget	203,105	211,294	216,642	224,336	239	3,958	7,195	10,545	203,344	215,252	223,837	234,880	

SERVICE CATEGORY AND SERVICE	Budget as at 2023 November 30				Incremental Changes				Budget as at 2023 December 31	Budget as at 2024 September 30			
	2023	2024	2025	2026	2023	2024	2025	2026	2023	2024	2025	2026	
PUBLIC SAFETY AND BYLAWS													
Bylaw Education & Compliance													
Expenditures	12,374	15,143	15,198	15,236	131	550	956	1,378	12,505	15,693	16,154	16,614	
Recoveries	(1,720)	(1,720)	(1,720)	(1,720)	0	0	0	0	(1,720)	(1,720)	(1,720)	(1,720)	
Revenues	(485)	(485)	(485)	(485)	-	(0)	-	-	(485)	(485)	(485)	(485)	
Net budget	10,169	12,938	12,993	13,031	132	550	956	1,378	10,300	13,487	13,949	14,408	
Calgary 9-1-1													
Expenditures	48,267	46,514	48,070	49,960	0	2,040	2,270	2,511	48,268	48,555	50,341	52,471	
Recoveries	(970)	(970)	(970)	(970)	0	0	0	0	(970)	(970)	(970)	(970)	
Revenues	(12,209)	(8,334)	(8,334)	(8,334)	-	0	0	0	(12,209)	(8,334)	(8,334)	(8,334)	
Net budget	35,088	37,210	38,766	40,656	0	2,041	2,271	2,511	35,089	39,251	41,037	43,167	
Emergency Management & Business Continuity													
Expenditures	16,725	5,181	5,181	5,181	9	190	223	240	16,734	5,371	5,404	5,421	
Recoveries	(85)	(85)	(85)	(85)	-	0	-	-	(85)	(85)	(85)	(85)	
Revenues	-	-	-	-	-	-	-	-	-	-	-	-	
Net budget	16,640	5,096	5,096	5,096	9	190	223	240	16,649	5,286	5,319	5,336	
Fire & Emergency Response													
Expenditures	240,607	251,973	265,780	273,356	5,732	27,970	29,501	30,303	246,339	279,943	295,281	303,659	
Recoveries	(1,705)	(810)	(810)	(810)	-	-	-	-	(1,705)	(810)	(810)	(810)	
Revenues	(3,748)	(3,748)	(3,748)	(3,748)	-	(0)	-	-	(3,748)	(3,748)	(3,748)	(3,748)	
Net budget	235,154	247,415	261,222	268,798	5,732	27,970	29,501	30,303	240,886	275,384	290,723	299,100	
Fire Inspection & Enforcement													
Expenditures	10,396	10,596	10,618	10,638	88	802	823	840	10,485	11,399	11,441	11,479	
Recoveries	(63)	(63)	(63)	(63)	-	-	-	-	(63)	(63)	(63)	(63)	
Revenues	(3,041)	(3,041)	(3,041)	(3,041)	-	(0)	-	-	(3,041)	(3,041)	(3,041)	(3,041)	
Net budget	7,293	7,493	7,515	7,535	88	802	823	840	7,381	8,295	8,337	8,375	
Fire Safety Education													
Expenditures	1,133	1,133	1,133	1,133	8	72	75	77	1,140	1,205	1,207	1,209	
Recoveries	-	-	-	-	-	-	-	-	-	-	-	-	
Revenues	-	-	-	-	-	-	-	-	-	-	-	-	
Net budget	1,133	1,133	1,133	1,133	8	72	75	77	1,140	1,205	1,207	1,209	
Pet Ownership & Licensing													
Expenditures	9,725	9,873	10,124	10,144	1	260	499	745	9,725	10,132	10,622	10,889	
Recoveries	(0)	(0)	(0)	(0)	0	0	0	0	-	-	-	-	
Revenues	(5,704)	(5,704)	(5,704)	(5,704)	-	(0)	-	-	(5,704)	(5,704)	(5,704)	(5,704)	
Net budget	4,020	4,168	4,419	4,439	1	260	499	746	4,021	4,428	4,919	5,185	
Police Services													
Expenditures	599,804	608,167	603,629	609,050	(0)	(1,067)	8,809	12,469	599,804	607,100	612,438	621,518	
Recoveries	(3,850)	(3,850)	(3,850)	(3,850)	-	(0)	-	-	(3,850)	(3,850)	(3,850)	(3,850)	
Revenues	(111,324)	(115,238)	(106,819)	(106,120)	0	6,145	-	-	(111,324)	(109,092)	(106,819)	(106,120)	
Net budget	484,630	489,080	492,960	499,080	0	5,078	8,809	12,469	484,630	494,158	501,769	511,548	
TOTAL PUBLIC SAFETY AND BYLAW													
Expenditures	939,031	948,580	959,733	974,698	5,969	30,816	43,155	48,562	945,000	979,397	1,002,888	1,023,260	
Recoveries	(8,394)	(7,499)	(7,499)	(7,499)	1	1	1	1	(8,393)	(7,498)	(7,498)	(7,498)	
Revenues	(136,511)	(136,550)	(128,131)	(127,432)	0	6,145	0	0	(136,511)	(130,405)	(128,131)	(127,432)	
Net budget	794,126	804,532	824,103	839,767	5,970	36,963	43,156	48,563	800,096	841,494	867,259	888,330	

SERVICE CATEGORY AND SERVICE	Budget as at 2023 November 30				Incremental Changes				Budget as at 2023 December 31	Budget as at 2024 September 30			
	2023	2024	2025	2026	2023	2024	2025	2026	2023	2024	2025	2026	
SOCIAL PROGRAMS AND SERVICES													
Affordable Housing													
Expenditures	23,142	104,952	50,674	50,930	(136)	(21)	64	148	23,006	104,932	50,738	51,078	
Recoveries	(187)	(187)	(187)	(187)	187	187	187	187	0	-	-	-	
Revenues	(5,885)	(5,685)	(5,644)	(5,644)	(50)	(50)	(50)	(50)	(5,935)	(5,735)	(5,694)	(5,694)	
Net budget	17,070	99,080	44,843	45,099	1	116	201	285	17,071	99,197	45,044	45,384	
Community Strategies													
Expenditures	72,276	91,025	78,186	77,273	(374)	(2,030)	(2,127)	(1,826)	71,902	88,995	76,059	75,447	
Recoveries	(3,430)	(3,430)	(3,430)	(3,430)	(1)	(1)	(1)	(1)	(3,431)	(3,431)	(3,431)	(3,431)	
Revenues	(29,703)	(29,703)	(29,703)	(29,703)	-	-	-	-	(29,703)	(29,703)	(29,703)	(29,703)	
Net budget	39,142	57,891	45,053	44,139	(375)	(2,031)	(2,127)	(1,826)	38,768	55,861	42,925	42,313	
Neighbourhood Support													
Expenditures	8,619	8,620	8,620	8,620	(0)	251	477	709	8,619	8,871	9,098	9,329	
Recoveries	(2,799)	(2,799)	(2,799)	(2,799)	(0)	(0)	(0)	(0)	(2,800)	(2,800)	(2,800)	(2,800)	
Revenues	-	-	-	-	-	-	-	-	-	-	-	-	
Net budget	5,820	5,821	5,821	5,821	(1)	251	477	709	5,819	6,072	6,298	6,530	
Social Programs													
Expenditures	11,836	12,131	12,131	12,131	0	3,179	3,535	3,874	11,837	15,310	15,666	16,005	
Recoveries	(611)	(611)	(611)	(611)	(0)	(0)	-	-	(611)	(611)	(611)	(611)	
Revenues	(1,326)	(1,326)	(1,326)	(1,326)	-	-	-	-	(1,326)	(1,326)	(1,326)	(1,326)	
Net budget	9,899	10,194	10,194	10,194	0	3,179	3,535	3,874	9,900	13,373	13,728	14,068	
TOTAL SOCIAL PROGRAMS AND SERVICES													
Expenditures	115,874	216,729	149,611	148,954	(510)	1,379	1,949	2,906	115,364	218,108	151,560	151,860	
Recoveries	(7,028)	(7,028)	(7,028)	(7,028)	186	186	186	186	(6,842)	(6,842)	(6,842)	(6,842)	
Revenues	(36,914)	(36,714)	(36,673)	(36,673)	(50)	(50)	(50)	(50)	(36,964)	(36,764)	(36,723)	(36,723)	
Net budget	71,932	172,986	105,910	105,253	(374)	1,515	2,085	3,042	71,558	174,502	107,995	108,295	
TAX AND PROPERTY ASSESSMENT													
Property Assessment													
Expenditures	22,346	22,764	23,184	23,594	20	707	1,306	1,925	22,366	23,471	24,490	25,519	
Recoveries	-	-	-	-	-	-	-	-	-	-	-	-	
Revenues	(0)	(0)	(0)	(0)	(0)	0	(0)	(0)	(0)	-	(0)	(0)	
Net budget	22,346	22,764	23,184	23,594	20	707	1,306	1,925	22,366	23,471	24,490	25,519	
Taxation													
Expenditures	5,950	6,191	6,361	6,397	0	140	272	410	5,950	6,330	6,633	6,807	
Recoveries	-	-	-	-	-	-	-	-	-	-	-	-	
Revenues	(275)	(275)	(275)	(275)	(0)	(0)	-	-	(275)	(275)	(275)	(275)	
Net budget	5,675	5,916	6,086	6,122	0	140	272	410	5,675	6,055	6,358	6,531	
TOTAL TAX AND PROPERTY ASSESSMENT													
Expenditures	28,296	28,955	29,545	29,991	20	846	1,578	2,335	28,316	29,801	31,123	32,326	
Recoveries	-	-	-	-	-	-	-	-	-	-	-	-	
Revenues	(275)	(275)	(275)	(275)	(0)	(0)	(0)	(0)	(275)	(275)	(275)	(275)	
Net budget	28,021	28,680	29,270	29,716	20	846	1,578	2,335	28,041	29,526	30,848	32,050	

SERVICE CATEGORY AND SERVICE	Budget as at 2023 November 30				Incremental Changes				Budget as at 2023 December 31	Budget as at 2024 September 30			
	2023	2024	2025	2026	2023	2024	2025	2026	2023	2024	2025	2026	
TRANSPORTATION													
Parking													
Expenditures	78,188	81,831	85,656	89,672	(4,307)	(3,949)	(3,991)	(4,060)	73,881	77,883	81,666	85,612	
Recoveries	(3,688)	(3,690)	(3,692)	(3,694)	1	1	1	1	(3,687)	(3,689)	(3,691)	(3,693)	
Revenues	(74,425)	(78,066)	(81,889)	(85,903)	-	(0)	(0)	(0)	(74,425)	(78,066)	(81,889)	(85,903)	
Net budget	76	76	76	76	(4,306)	(3,948)	(3,990)	(4,059)	(4,231)	(3,872)	(3,914)	(3,983)	
Public Transit													
Expenditures	477,635	516,880	515,180	517,398	10,907	19,037	20,531	21,901	488,542	535,917	535,711	539,299	
Recoveries	(11,207)	(44,207)	(11,207)	(11,207)	141	86	72	67	(11,066)	(44,121)	(11,135)	(11,140)	
Revenues	(187,687)	(155,212)	(189,087)	(190,137)	(0)	(910)	(910)	(910)	(187,687)	(156,122)	(189,997)	(191,047)	
Net budget	278,742	317,461	314,886	316,055	11,048	18,213	19,693	21,057	289,790	335,674	334,579	337,112	
Sidewalks & Pathways													
Expenditures	61,544	62,703	63,560	64,438	575	1,941	2,601	3,273	62,119	64,644	66,162	67,711	
Recoveries	(5,842)	(5,842)	(5,842)	(5,842)	(0)	(25)	(39)	(49)	(5,842)	(5,867)	(5,881)	(5,891)	
Revenues	(3,149)	(3,349)	(3,549)	(3,749)	447	447	447	447	(2,702)	(2,902)	(3,102)	(3,302)	
Net budget	52,553	53,512	54,169	54,847	1,021	2,362	3,009	3,671	53,574	55,875	57,178	58,518	
Specialized Transit													
Expenditures	48,334	48,733	49,221	49,579	107	566	595	624	48,441	49,299	49,815	50,203	
Recoveries	-	-	-	-	-	-	-	-	-	-	-	-	
Revenues	(2,947)	(2,947)	(2,947)	(2,947)	(0)	(0)	0	0	(2,947)	(2,947)	(2,947)	(2,947)	
Net budget	45,387	45,786	46,274	46,632	107	566	595	624	45,493	46,351	46,868	47,256	
Streets													
Expenditures	231,007	237,103	239,266	241,361	3,245	8,966	11,544	14,209	234,252	246,070	250,810	255,570	
Recoveries	(46,459)	(46,459)	(46,459)	(46,459)	(1)	(76)	(124)	(164)	(46,460)	(46,535)	(46,583)	(46,623)	
Revenues	(26,882)	(27,132)	(27,132)	(27,132)	1,043	761	761	761	(25,839)	(26,371)	(26,371)	(26,371)	
Net budget	157,665	163,512	165,675	167,770	4,287	9,651	12,181	14,805	161,953	173,163	177,856	182,575	
Taxi, Limousine & Vehicles-for-Hire													
Expenditures	4,690	4,690	4,705	4,755	(1)	102	193	285	4,689	4,792	4,898	5,040	
Recoveries	-	-	-	-	-	-	-	-	-	-	-	-	
Revenues	(4,690)	(4,690)	(4,705)	(4,755)	0	(103)	(193)	(286)	(4,690)	(4,792)	(4,898)	(5,040)	
Net budget	0	0	0	0	(1)	(1)	(1)	(1)	(0)	(0)	(0)	(0)	
TOTAL TRANSPORTATION													
Expenditures	901,398	951,941	957,589	967,204	10,526	26,663	31,473	36,232	911,924	978,604	989,061	1,003,436	
Recoveries	(67,196)	(100,198)	(67,200)	(67,202)	140	(14)	(90)	(146)	(67,055)	(100,212)	(67,290)	(67,347)	
Revenues	(299,780)	(271,396)	(309,309)	(314,623)	1,490	195	105	12	(298,290)	(271,201)	(309,204)	(314,611)	
Net budget	534,423	580,347	581,080	585,379	12,156	26,844	31,487	36,098	546,579	607,191	612,567	621,478	
UTILITIES AND ENVIRONMENT													
Climate & Environmental Management													
Expenditures	14,276	24,594	25,348	29,682	(373)	651	497	705	13,903	25,245	25,844	30,387	
Recoveries	(1,000)	(1,000)	(1,000)	(1,000)	-	(0)	(0)	(0)	(1,000)	(1,000)	(1,000)	(1,000)	
Revenues	(108)	(108)	(108)	(108)	-	-	-	-	(108)	(108)	(108)	(108)	
Net budget	13,168	23,485	24,239	28,573	(373)	651	496	705	12,795	24,136	24,736	29,278	
Stormwater Management													
Expenditures	90,448	93,284	93,048	93,133	(133)	(133)	(133)	(133)	90,315	93,151	92,915	93,000	
Recoveries	(3,638)	(3,725)	(3,809)	(3,895)	(0)	0	-	-	(3,638)	(3,725)	(3,809)	(3,895)	
Revenues	(86,810)	(89,559)	(89,239)	(89,238)	-	0	-	-	(86,810)	(89,559)	(89,239)	(89,238)	
Net budget	0	0	0	0	(133)	(133)	(133)	(133)	(133)	(133)	(133)	(133)	

SERVICE CATEGORY AND SERVICE	Budget as at 2023 November 30				Incremental Changes				Budget as at 2023 December 31	Budget as at 2024 September 30			
	2023	2024	2025	2026	2023	2024	2025	2026	2023	2024	2025	2026	
Urban Forestry													
Expenditures	18,564	19,513	19,703	19,870	0	349	628	931	18,564	19,863	20,331	20,801	
Recoveries	(1,315)	(1,315)	(1,315)	(1,315)	0	0	-	-	(1,315)	(1,315)	(1,315)	(1,315)	
Revenues	(1,291)	(1,291)	(1,291)	(1,291)	(0)	(0)	-	-	(1,291)	(1,291)	(1,291)	(1,291)	
Net budget	15,958	16,907	17,097	17,264	(0)	349	628	931	15,958	17,256	17,725	18,194	
Waste & Recycling													
Expenditures	174,571	185,119	190,481	196,131	46	467	766	1,042	174,616	185,587	191,246	197,173	
Recoveries	(16,472)	(16,663)	(16,999)	(17,211)	0	(39)	(46)	(46)	(16,472)	(16,701)	(17,045)	(17,257)	
Revenues	(150,024)	(160,382)	(165,406)	(170,845)	-	(0)	-	-	(150,024)	(160,382)	(165,406)	(170,845)	
Net budget	8,075	8,075	8,075	8,075	46	429	720	996	8,121	8,504	8,795	9,071	
Wastewater Collection & Treatment													
Expenditures	516,989	534,237	544,295	554,347	(1)	0	0	0	516,988	534,237	544,295	554,347	
Recoveries	(10,807)	(11,061)	(11,304)	(11,552)	0	0	0	0	(10,807)	(11,061)	(11,304)	(11,552)	
Revenues	(506,125)	(523,119)	(532,934)	(542,738)	-	(0)	-	-	(506,125)	(523,119)	(532,934)	(542,738)	
Net budget	57	57	57	57	(0)	0	0	0	57	58	58	58	
Water Treatment & Supply													
Expenditures	328,158	337,508	337,373	337,688	(134)	(118)	(116)	(116)	328,024	337,389	337,257	337,572	
Recoveries	(10,799)	(11,059)	(11,307)	(11,562)	(0)	(0)	-	-	(10,799)	(11,059)	(11,307)	(11,562)	
Revenues	(317,344)	(326,434)	(326,051)	(326,111)	-	0	-	-	(317,344)	(326,434)	(326,051)	(326,111)	
Net budget	15	15	15	15	(134)	(118)	(116)	(116)	(119)	(104)	(101)	(101)	
TOTAL UTILITIES AND ENVIRONMENT													
Expenditures	1,143,006	1,194,255	1,210,247	1,230,851	(596)	1,216	1,642	2,429	1,142,411	1,195,471	1,211,889	1,233,280	
Recoveries	(44,032)	(44,823)	(45,735)	(46,535)	0	(39)	(46)	(46)	(44,031)	(44,862)	(45,780)	(46,581)	
Revenues	(1,061,702)	(1,100,893)	(1,115,030)	(1,130,331)	(0)	(0)	-	-	(1,061,702)	(1,100,893)	(1,115,030)	(1,130,331)	
Net budget	37,273	48,539	49,483	53,984	(595)	1,177	1,596	2,383	36,678	49,716	51,079	56,367	
ENABLING SERVICE													
Corporate Governance													
Expenditures	19,189	20,114	19,889	19,555	73	528	725	989	19,261	20,642	20,614	20,544	
Recoveries	(4,933)	(5,074)	(5,074)	(5,074)	0	(119)	(229)	(335)	(4,933)	(5,194)	(5,303)	(5,410)	
Revenues	(103)	(103)	(103)	(103)	-	-	-	-	(103)	(103)	(103)	(103)	
Net budget	14,152	14,936	14,711	14,377	73	409	497	654	14,225	15,345	15,208	15,031	
Corporate Security													
Expenditures	32,951	30,961	31,936	32,247	265	1,061	1,549	1,990	33,216	32,022	33,485	34,237	
Recoveries	(4,701)	(1,501)	(1,501)	(1,501)	-	0	-	-	(4,701)	(1,501)	(1,501)	(1,501)	
Revenues	(130)	(130)	(130)	(130)	-	-	-	-	(130)	(130)	(130)	(130)	
Net budget	28,120	29,330	30,305	30,616	265	1,061	1,549	1,990	28,385	30,391	31,855	32,606	
Council & Committee Support													
Expenditures	3,925	4,108	4,036	4,061	0	(313)	(247)	(182)	3,925	3,795	3,789	3,879	
Recoveries	(23)	(23)	(23)	(23)	-	-	-	-	(23)	(23)	(23)	(23)	
Revenues	(19)	(19)	(19)	(19)	-	-	-	-	(19)	(19)	(19)	(19)	
Net budget	3,883	4,066	3,994	4,019	0	(313)	(247)	(182)	3,883	3,753	3,747	3,837	
Data Analytics & Information Access													
Expenditures	22,924	23,809	23,823	23,836	(0)	756	1,352	1,941	22,924	24,565	25,175	25,777	
Recoveries	(7,702)	(8,477)	(8,477)	(8,477)	(1)	(0)	(0)	(0)	(7,703)	(8,478)	(8,478)	(8,478)	
Revenues	(640)	(640)	(640)	(640)	-	-	-	-	(640)	(640)	(640)	(640)	
Net budget	14,582	14,692	14,706	14,719	(1)	755	1,351	1,941	14,581	15,448	16,058	16,660	

SERVICE CATEGORY AND SERVICE	Budget as at 2023 November 30				Incremental Changes				Budget as at 2023 December 31	Budget as at 2024 September 30			
	2023	2024	2025	2026	2023	2024	2025	2026	2023	2024	2025	2026	
Executive Leadership													
Expenditures	17,353	17,477	17,502	17,681	585	1,384	1,545	1,599	17,938	18,861	19,047	19,281	
Recoveries	(451)	(451)	(451)	(451)	382	382	382	382	(69)	(69)	(69)	(69)	
Revenues	-	-	-	-	-	-	-	-	-	-	-	-	
Net budget	16,902	17,026	17,051	17,230	967	1,766	1,927	1,981	17,869	18,792	18,978	19,211	
Facility Management													
Expenditures	97,776	98,565	99,394	99,838	265	1,187	1,960	2,734	98,041	99,752	101,354	102,572	
Recoveries	(22,414)	(22,414)	(22,414)	(22,414)	(265)	(288)	(291)	(291)	(22,680)	(22,702)	(22,706)	(22,706)	
Revenues	(2,380)	(2,380)	(2,380)	(2,380)	0	(0)	-	-	(2,380)	(2,380)	(2,380)	(2,380)	
Net budget	72,981	73,770	74,599	75,043	0	899	1,669	2,443	72,981	74,670	76,268	77,486	
Financial Support													
Expenditures	45,742	46,034	46,054	46,076	1,175	2,573	3,611	4,579	46,917	48,607	49,665	50,655	
Recoveries	(15,430)	(15,571)	(15,571)	(15,571)	(0)	(0)	(0)	(0)	(15,430)	(15,571)	(15,571)	(15,571)	
Revenues	(169)	(169)	(169)	(169)	-	0	-	-	(169)	(169)	(169)	(169)	
Net budget	30,142	30,293	30,314	30,336	1,175	2,573	3,611	4,579	31,318	32,867	33,925	34,914	
Fleet Management													
Expenditures	94,941	111,375	111,843	112,282	1,305	2,698	3,526	4,362	96,245	114,073	115,368	116,643	
Recoveries	(92,453)	(108,887)	(109,355)	(109,794)	(1,306)	(2,700)	(3,527)	(4,363)	(93,759)	(111,587)	(112,882)	(114,157)	
Revenues	(2,773)	(2,773)	(2,773)	(2,773)	-	-	-	-	(2,773)	(2,773)	(2,773)	(2,773)	
Net budget	(286)	(286)	(286)	(286)	(1)	(1)	(1)	(1)	(287)	(287)	(287)	(287)	
Human Resources Support													
Expenditures	35,748	38,528	38,708	38,868	277	1,206	1,711	2,115	36,025	39,734	40,419	40,983	
Recoveries	(2,982)	(3,617)	(3,617)	(3,617)	(336)	(357)	(381)	(405)	(3,318)	(3,974)	(3,998)	(4,022)	
Revenues	-	-	-	-	-	-	-	-	-	-	-	-	
Net budget	32,766	34,911	35,091	35,251	(59)	849	1,330	1,710	32,707	35,760	36,421	36,961	
Infrastructure & Engineering													
Expenditures	18,840	18,725	18,724	18,787	102	838	1,102	1,413	18,942	19,563	19,825	20,199	
Recoveries	(11,814)	(11,654)	(11,653)	(11,716)	(101)	(428)	(463)	(562)	(11,915)	(12,082)	(12,116)	(12,279)	
Revenues	(930)	(930)	(930)	(930)	-	-	-	-	(930)	(930)	(930)	(930)	
Net budget	6,096	6,141	6,141	6,141	1	410	639	851	6,096	6,551	6,780	6,991	
Insurance & Claims													
Expenditures	39,242	40,877	42,377	43,877	0	120	193	258	39,242	40,997	42,569	44,134	
Recoveries	(33,066)	(34,701)	(36,201)	(37,701)	-	-	-	-	(33,066)	(34,701)	(36,201)	(37,701)	
Revenues	(5,108)	(5,108)	(5,108)	(5,108)	-	-	-	-	(5,108)	(5,108)	(5,108)	(5,108)	
Net budget	1,068	1,068	1,068	1,068	0	120	193	258	1,068	1,189	1,261	1,326	
IT Solutions & Support													
Expenditures	124,951	127,731	129,815	131,085	2,990	5,685	7,471	9,232	127,941	133,416	137,286	140,317	
Recoveries	(59,605)	(59,605)	(59,605)	(59,605)	(766)	(766)	(766)	(766)	(60,371)	(60,371)	(60,371)	(60,371)	
Revenues	(1,107)	(1,107)	(1,107)	(1,107)	-	-	-	-	(1,107)	(1,107)	(1,107)	(1,107)	
Net budget	64,239	67,019	69,103	70,373	2,224	4,919	6,705	8,466	66,463	71,938	75,808	78,839	
Legal Services													
Expenditures	18,070	18,754	18,865	18,880	(0)	694	900	997	18,070	19,448	19,764	19,876	
Recoveries	(5,961)	(6,159)	(6,159)	(6,159)	-	-	-	-	(5,961)	(6,159)	(6,159)	(6,159)	
Revenues	(17)	(17)	(17)	(17)	-	-	-	-	(17)	(17)	(17)	(17)	
Net budget	12,092	12,578	12,689	12,704	(0)	694	900	997	12,092	13,272	13,588	13,700	

SERVICE CATEGORY AND SERVICE	Budget as at 2023 November 30				Incremental Changes				Budget as at 2023 December 31	Budget as at 2024 September 30			
	2023	2024	2025	2026	2023	2024	2025	2026	2023	2024	2025	2026	
Municipal Elections													
Expenditures	2,669	2,867	12,160	2,219	0	58	94	127	2,669	2,925	12,254	2,346	
Recoveries	(5)	(5)	(5)	(5)	-	-	-	-	(5)	(5)	(5)	(5)	
Revenues	(390)	(503)	(2,636)	(390)	-	-	-	-	(390)	(503)	(2,636)	(390)	
Net budget	2,274	2,359	9,519	1,824	0	58	94	127	2,274	2,417	9,613	1,951	
Organizational Health, Safety & Wellness													
Expenditures	20,212	20,508	20,862	20,808	817	1,396	1,806	2,197	21,029	21,904	22,668	23,005	
Recoveries	(2,123)	(2,623)	(2,623)	(2,623)	18	14	9	4	(2,104)	(2,609)	(2,614)	(2,619)	
Revenues	(2,185)	(1,835)	(1,835)	(1,835)	0	0	-	-	(2,185)	(1,835)	(1,835)	(1,835)	
Net budget	15,904	16,050	16,404	16,350	835	1,410	1,815	2,200	16,739	17,460	18,219	18,551	
Procurement & Warehousing													
Expenditures	29,252	29,861	29,615	29,692	478	1,319	1,815	2,343	29,730	31,180	31,430	32,035	
Recoveries	(12,551)	(12,551)	(12,551)	(12,551)	(190)	(568)	(781)	(1,001)	(12,742)	(13,120)	(13,332)	(13,553)	
Revenues	(5,498)	(5,498)	(5,498)	(5,498)	-	(0)	-	-	(5,498)	(5,498)	(5,498)	(5,498)	
Net budget	11,203	11,812	11,566	11,643	288	751	1,034	1,341	11,491	12,563	12,600	12,984	
TOTAL ENABLING SERVICES													
Expenditures	623,782	650,291	665,601	659,790	8,331	21,190	29,113	36,693	632,113	671,482	694,714	696,483	
Recoveries	(276,216)	(293,315)	(295,282)	(297,284)	(2,564)	(4,830)	(6,046)	(7,340)	(278,780)	(298,145)	(301,328)	(304,623)	
Revenues	(21,447)	(21,210)	(23,343)	(21,097)	0	0	-	-	(21,447)	(21,210)	(23,343)	(21,097)	
Net budget	326,119	335,766	346,976	341,409	5,767	16,360	23,066	29,353	331,886	352,126	370,042	370,762	
CORPORATE PROGRAMS													
Common Revenue													
Expenditures	99,681	89,681	89,681	89,681	(0)	(0)	(0)	(0)	99,681	89,681	89,681	89,681	
Recoveries	(2,000)	(2,000)	(2,000)	(2,000)	-	(0)	-	-	(2,000)	(2,000)	(2,000)	(2,000)	
Revenues	(2,706,532)	(3,138,003)	(3,023,733)	(3,119,163)	(5,951)	(2,750)	(0)	(0)	(2,712,483)	(3,140,752)	(3,023,733)	(3,119,163)	
Net budget	(2,608,851)	(3,050,322)	(2,936,052)	(3,031,482)	(5,951)	(2,750)	(0)	(0)	(2,614,802)	(3,053,071)	(2,936,052)	(3,031,482)	
Corporate Costs & Debt Servicing													
Expenditures	520,536	618,782	676,020	739,369	(14,739)	(99,742)	(119,614)	(138,106)	505,797	519,040	556,406	601,262	
Recoveries	(4,205)	(4,210)	(4,214)	(4,218)	-	(0)	-	-	(4,205)	(4,210)	(4,214)	(4,218)	
Revenues	(50,003)	(43,704)	(39,754)	(36,393)	-	910	910	910	(50,003)	(42,794)	(38,844)	(35,483)	
Net budget	466,328	570,868	632,052	698,758	(14,739)	(98,832)	(118,704)	(137,196)	451,589	472,036	513,348	561,561	
TOTAL CORPORATE PROGRAMS													
Expenditures	620,217	708,463	765,701	829,050	(14,739)	(99,742)	(119,614)	(138,106)	605,478	608,721	646,087	690,943	
Recoveries	(6,205)	(6,210)	(6,214)	(6,218)	-	(0)	-	-	(6,205)	(6,210)	(6,214)	(6,218)	
Revenues	(2,756,535)	(3,181,707)	(3,063,487)	(3,155,556)	(5,951)	(1,840)	910	910	(2,762,485)	(3,183,546)	(3,062,577)	(3,154,646)	
Net budget	(2,142,523)	(2,479,453)	(2,304,000)	(2,332,724)	(20,690)	(101,582)	(118,705)	(137,197)	(2,163,213)	(2,581,035)	(2,422,704)	(2,469,921)	
TOTAL CITY													
Expenditures	5,030,853	5,572,204	5,419,354	5,528,821	8,187	2,351	11,738	16,392	5,039,040	5,574,555	5,431,092	5,545,213	
Recoveries	(470,306)	(521,638)	(492,210)	(494,928)	(2,237)	(5,356)	(7,391)	(9,521)	(472,543)	(526,994)	(499,601)	(504,450)	
Revenues	(4,560,547)	(5,050,566)	(4,927,144)	(5,033,892)	(5,951)	3,005	(4,347)	(6,871)	(4,566,497)	(5,047,561)	(4,931,491)	(5,040,763)	
Net budget	(0)	(0)	0	1	0	0	(1)	(1)	(0)	(0)	(0)	0	

Notes:

1. Figures may not add due to rounding
2. Provincial Education Requisitions are excluded from figures and have been removed from opening balance