

**MONTGOMERY BUSINESS REVITALIZATION ZONE**  
**(a Business Improvement Area)**

FINANCIAL STATEMENTS

DECEMBER 31, 2023

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**(a Business Improvement Area)**

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## INDEPENDENT AUDITOR'S REPORT

To the Members of the  
Montgomery Business Revitalization Zone (a Business Improvement Area)

### OPINION

We have audited the financial statements of the Montgomery Business Revitalization Zone (a Business Improvement Area), "The Association", which comprise the statement of financial position as at December 31, 2023 and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Montgomery Business Revitalization Zone (a Business Improvement Area) as at December 31, 2023 and the results of its operations, and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### BASIS FOR OPINION

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Association in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### RESPONSIBILITIES OF MANAGEMENT AND THOSE CHARGED WITH GOVERNANCE FOR THE FINANCIAL STATEMENTS

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing these financial statements, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters relating to a going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.



## Independent Auditor's Report to the MONTGOMERY BUSINESS REVITALIZATION ZONE (a Business Improvement Area) (Continued)

### AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgement and maintain professional scepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion of the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Calgary, Alberta  
May 8, 2024

  
Werner Haag Professional Corporation  
Chartered Professional Accountants

**MONTGOMERY BUSINESS REVITALIZATION ZONE  
(a Business Improvement Area)**


STATEMENT OF FINANCIAL POSITION

DECEMBER 31, 2023

	<u>2023</u>	<u>2022</u>
<b>ASSETS</b>		
CURRENT		
Cash (Note 2)	\$ 51,335	\$ 67,285
Goods and services tax recoverable	2,268	9,405
Prepaid expenses	<u>1,038</u>	<u>823</u>
	<u>\$ 54,641</u>	<u>\$ 77,513</u>
<b>LIABILITIES</b>		
CURRENT		
Accounts payable and accrued liabilities	\$ 2,500	\$ 2,000
<b>NET ASSETS</b>		
Unrestricted	<u>52,141</u>	<u>75,513</u>
	<u>\$ 54,641</u>	<u>\$ 77,513</u>

APPROVED ON BEHALF OF THE BOARD:

  
\_\_\_\_\_  
Director

  
\_\_\_\_\_  
Director

**MONTGOMERY BUSINESS REVITALIZATION ZONE  
(a Business Improvement Area)**

STATEMENT OF OPERATIONS AND CHANGES IN NET ASSETS

YEAR ENDED DECEMBER 31, 2023

	<u>2023</u>	<u>2022</u>
<b>REVENUE</b>		
Business Revitalization Zone Levies	\$ 80,000	\$ 80,000
City grants	<u>14,000</u>	<u>39,000</u>
	<u>94,000</u>	<u>119,000</u>
<b>EXPENSES</b>		
Administration (schedule)	43,283	41,270
Special projects and events	30,798	23,352
Streetscape improvements	27,850	53,238
Marketing	13,665	9,955
Public safety	901	741
Member services	<u>875</u>	<u>1,428</u>
	<u>117,372</u>	<u>129,984</u>
<b>DEFICIENCY OF REVENUE OVER EXPENSES</b>	( 23,372)	( 10,984)
Net Assets At Beginning Of Year	<u>75,513</u>	<u>86,497</u>
<b>NET ASSETS AT END OF YEAR</b>	<u>\$ 52,141</u>	<u>\$ 75,513</u>

**MONTGOMERY BUSINESS REVITALIZATION ZONE  
(a Business Improvement Area)**

STATEMENT OF CASH FLOWS

YEAR ENDED DECEMBER 31, 2023

	<u>2023</u>	<u>2022</u>
<b>CASH FLOWS FROM (USED IN)</b>		
<b>OPERATING ACTIVITIES</b>		
Deficiency of revenue over expenses	<u>\$ ( 23,372)</u>	<u>\$ ( 10,984)</u>
Changes in non-cash working capital		
Goods and services recoverable	7,137	( 3,649)
Prepaid expenses	( 215)	( 101)
Accounts payable and accrued liabilities	<u>500</u>	<u>-</u>
	<u>7,422</u>	<u>( 3,750)</u>
<b>DECREASE IN CASH</b>	<b>( 15,950)</b>	<b>( 14,734)</b>
Cash At Beginning Of Year	<u>67,285</u>	<u>82,019</u>
<b>CASH AT END OF YEAR</b>	<b><u>\$ 51,335</u></b>	<b><u>\$ 67,285</u></b>

**MONTGOMERY BUSINESS REVITALIZATION ZONE  
(a Business Improvement Area)**

**NOTES TO FINANCIAL STATEMENTS**

**DECEMBER 31, 2023**

**PURPOSE OF THE ORGANIZATION**

The Montgomery Business Revitalization Zone (a Business Improvement Area), "the Association", is a not-for-profit Association operating to assist Calgary businesses in the Montgomery area.

**1. SIGNIFICANT ACCOUNTING POLICIES**

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations, using the assumption that the Association will continue as a going concern. Significant accounting policies are described below.

**REVENUE RECOGNITION**

The Association follows the restricted fund method of accounting for revenues. Revenues are recognized when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

**CONTRIBUTED SERVICES**

Volunteers assist in carrying out certain activities. Because of the difficulty of determining the fair value of their assistance and because such assistance is generally not otherwise purchased, contributed services are not recognized in the financial statements.



**MONTGOMERY BUSINESS REVITALIZATION ZONE  
(a Business Improvement Area)**

NOTES TO FINANCIAL STATEMENTS (Continued)

DECEMBER 31, 2023

**1. SIGNIFICANT ACCOUNTING POLICIES**

**INCOME TAXES**

The Association is a not-for-profit organization under the Income Tax Act and therefore is not subject to either federal or provincial income taxes.

**2. CASH**

Cash is on deposit with a major financial institution and is therefore not subject to significant credit risk.

**3. FINANCIAL INSTRUMENTS**

Financial instruments included in these financial statements include cash, goods and services tax recoverable and accounts payable and accrued liabilities. All these financial instruments are recorded at their fair value. Any change between their fair value at the fiscal year end and the initially recorded cost is recorded as an unrealized gain or loss in the statement of operations.

The fair market value of these financial instruments approximates their carrying values at December 31, 2023 due to their relative short-term to maturity.

Unless otherwise noted, it is management's opinion that the Association is not exposed to significant currency, credit or liquidity risks arising from these financial instruments.

**4. ECONOMIC DEPENDENCE**

The ongoing operations of the Association are dependent on receipt of Business Improvement levies from the City of Calgary.

**MONTGOMERY BUSINESS REVITALIZATION ZONE  
(a Business Improvement Area)**

SCHEDULE OF EXPENSES

YEAR ENDED DECEMBER 31, 2023

	<u>2023</u>	<u>2022</u>
<b>ADMINISTRATION</b>		
Executive director remuneration	\$ 31,998	\$ 31,998
Rent	4,577	3,749
Insurance	2,900	2,368
Professional fees	2,500	2,000
Printing, postage, stationery and office	1,238	1,000
Bank charges	<u>70</u>	<u>155</u>
	<u>\$ 43,283</u>	<u>\$ 41,270</u>