

Background and Previous Council Direction

Background

This report is one aspect of a broader accountability program that summarizes the results of an annual financial review of Civic Partners and their wholly owned subsidiaries to evaluate The City's exposure to risk related to Civic Partners. The review process rates partners as low risk, elevated risk, or high risk; assesses the overall financial health of Civic Partner organizations; and provides an opportunity to work with partners as needed to improve their financial health.

Previous Council Direction

The following is a summary of previous Council direction related to the Civic Partner Audit Report.

DATE	REPORT NUMBER	DIRECTION/DESCRIPTION
2023 July 04	AC2023-0414	<p>2022 Civic Partner Audit Report</p> <p>That the Audit Committee recommend that Council:</p> <ol style="list-style-type: none"> 1. Receive this report for the Corporate Record; and 2. Direct that Attachments 3, 4 and 6 remain confidential pursuant to Sections 16 (Disclosure harmful to business interests of a third party), 23 (Local public body confidences), and 24 (Advice from officials) of the Freedom of Information and Protection of Privacy Act (Alberta), to be reviewed 2026 October 22.
2022 April 21	AC2022-0387	<p>2021 Civic Partner Audit Report</p> <p>That the Audit Committee recommend that Council:</p> <ol style="list-style-type: none"> 1. Receive this report for the Corporate Record; and 2. Direct that Attachments 3, 5 and 6 remain confidential pursuant to Sections 16 (Disclosure harmful to business interests of a third party), 23 (Local public body confidences), and 24 (Advice from officials) of the Freedom of Information and Protection of Privacy Act (Alberta), to be reviewed 2026 October 22.
2021 May 20	AC2021-0557	<p>Civic Partner Audit Report</p> <ol style="list-style-type: none"> 1. Receive this report for the Corporate Record; and 2. Direct that Attachments 3, 5 and 6 remain confidential pursuant to Sections 16 (Disclosure harmful to business interests of a third party), 23 (Local public body confidences), and 24 (Advice from officials) of the Freedom of Information and Protection of Privacy Act, to be reviewed 2026 October 22.

DATE	REPORT NUMBER	DIRECTION/DESCRIPTION
2020 October 20	AC2020-1049	<p>Civic Partner Audit Report</p> <p>1. Receive this report for the Corporate Record; and 2. Direct that Attachments 3, 5 and 6 remain confidential pursuant to Sections 16 (Disclosure harmful to business interests of a third party), 23 (Local public body confidences), and 24 (Advice from officials) of the Freedom of Information and Protection of Privacy Act, to be reviewed 2026 October 22.</p>
2019 June 17	AC2019-0472	<p>Civic Partner Audit Report</p> <p>That Audit Committee recommends that Council: 1. Receive this report for information; and 2. Direct that Attachments 2, 4 and 5 remain confidential under Sections 16, 23, and 24 of the Freedom of Information and Protection of Privacy Act until 2025 April 23.</p>
2018 May 28	AC2018-0409	<p>Civic Partner Audit Report</p> <p>That Council adopt recommendations contained in AC2018-0409 as follows 1. Receive this report for information; and 2. Direct that this report and Attachments 2, 4 and 5 remain confidential under Sections 23(1) (b), 24(1)(b), and 16(1) of the Freedom of Information and Protection of Privacy Act (Alberta) until such time as six years from this date.</p>
2018 January 29	AC2017-1149	<p>Status of Community Associations and Social Recreation Organizations on City Owned Land</p> <p>Attachment 6 of the report informed Council that five organizations would be moving to the Civic Partner Audit report starting with the 2017 financial year: The Calgary Young Men's Christian Association, North East Centre of Community Society (Genesis Centre), Nose Creek Sports and Recreation Association (Vivo), South Fish Creek Recreation Association (Cardel South), and Westside Regional Recreation Centre.</p>
2017 May 18	AC2017-0367	<p>Civic Partner Audit Report</p> <p>1. Receive the report for information; and 2. Direct that the report and all attachments remain confidential pursuant to Sections 23(1)(b), 24(1)(b), and 16(1) of the Freedom of Information and Protection of Privacy Act (Alberta) until such time as six years from this date.</p>

2012 July 19	AC2012-0493	<p>Status of Third Party Organizations Operating Not-for-Profit Facilities on Land Owned by The City of Calgary</p> <p>Audit Committee approved that recommendations contained in AC2012-0493 be approved after amendment, as follows: Receive the report for information; Direct that Attachments 2 and 3 remain confidential under Sections 23(1)(b), 24(1)(a), 24(1)(g) and 25 (b)(c)(ii) of the Freedom of Information and Protection of Privacy Act (Alberta) until such time as six years from this date; and direct Administration to continue to report to the Audit Committee on the status of community associations and social-recreation organizations, while preparing a separate annual report to the Audit Committee on all Civic Partners (including those on City-owned land and otherwise), commencing in the third quarter of 2013 annually.</p>
2006 January 19	AC2006-02	<p>Status of Third Party Organizations Operating Not-for-Profit Facilities on Land</p> <p>Recommendations approved as follows: Direct Administration to expand the report to include all third party organizations with facilities on City-Owned land that Community Services & Protective Services liaises with, and include financial exposure as it relates to an evaluation of liabilities exceeding assets available to satisfy these liabilities.</p>

Bylaws, Regulations, Council Policies

Investing in Partnerships Policy (CPS2017-01)

The *Investing in Partnerships Policy* (the Policy) classifies City of Calgary partners into categories that drive accountability and other requirements. Within the Civic Partners group there are two categories: Civic Partners-Strategy Delivery, and Civic Partners-Program and Service Delivery. The Policy supports a clear line of sight between The City's investment in a partnership and the results achieved; helps to support consolidation of data to inform decision-making; supports greater effectiveness through clearer accountabilities, reporting, and risk management; and creates greater efficiency and cost-savings by improving knowledge transfer and reducing duplication of administrative time and effort.