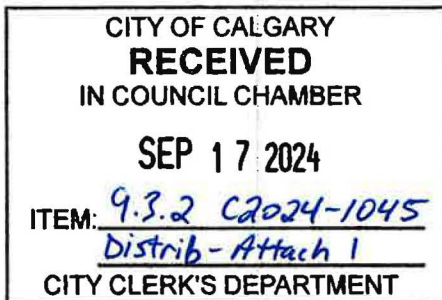


Previous Council Direction

DATE	REPORT NUMBER	DIRECTION/DESCRIPTION
9/4/2024	C2024-1041	<p>Provincial Request for Alignment Change to Green Line (Verbal)</p> <p>Given the significant project scope and alignment change proposed by the Government of Alberta relating to the Green Line Stage 1 Program, Council:</p> <ol style="list-style-type: none"> 1. Request that the Mayor call the Premier and write a letter to the Government of Alberta on behalf of Council outlining the points below, as soon as possible; 2. Direct Administration to bring recommendations to the 2024 September 17 Regular Meeting of Council that address: <ol style="list-style-type: none"> a. Next steps for the Green Line Stage 1 Program, including a plan and actions for an orderly wind down; b. The total current and anticipated future costs related to winding down of the project and how these costs, and other associated risks for non-completion, would be transferred from The City of Calgary to the Government of Alberta; and c. Transfer of delivery and risks for the Green Line Stage 1 Program from The City of Calgary to the Government of Alberta due to the unknown costs and consequences related to the significant change to the scope and alignment.
9/4/2024	EC2024-1040	<p>Green Line Update (Verbal)</p> <p>That the Executive Committee:</p> <ol style="list-style-type: none"> 1. Receive the distributions for the Corporate Record; and 2. Direct that the Closed Meeting discussions be held confidential pursuant to Section 24 (Advice from officials) of the <i>Freedom of Information and Protection of Privacy Act</i>.
7/23/2024	EC2024-0871	<p>Green Line Development Phase Update</p> <p>That Council:</p>



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1. a. Reconsider its decision of 2018 March 19 as it relates to approving Design-Build-Finance (“DBF”) as the delivery model for the Green Line LRT;
b. Approve the multi-contracting strategy as outlined in Section 5.0 Attachment 1 EC2024-0871.
2. a. Reconsider its decision of 2020 June 15 as it relates to station alignment and station locations of Phase 1;
b. Approve the updated Phase 1 alignment and station locations outlined in “Building the Core Scenario” Attachment 1 EC2024-0871 (page 124) acknowledging that there are two alignment/station location options for 4 Street S.E. and one option will be chosen by the Green Line Board as management of scope change in accordance with authority under Bylaw 21M2020;
3. Direct the deferral of certain Phase 1 alignment and station locations as outlined in “Building the Core Scenario” Attachment 1 EC2024-0871 (page 124);
4. Direct the Green Line Board to:
 - a. Advise the Government of Canada and the Government of Alberta of Council’s approval of the recommendations 1, 2 and 3;
 - b. Secure any required amendments to the funding agreement, such amendments to include but not limited to:
 - i. new contracting strategy,
 - ii. any Council approved revisions and deferrals to scope,
 - iii. confirmation of full funding despite any revisions and deferrals to scope; and
 - c. Secure any required written waivers related to procurement and the awarding of contracts.
All amendments and waivers are to be in content satisfactory to the Chief Financial Officer and form satisfactory to the City Solicitor and General Counsel and amendments executed in accordance with Bylaw 21M2020. Should all amendments and written waivers not be secured by the end of Q1 2025 direct the Green Line Board to report back to Council; and
5. Recognizing that amendments and waivers are not currently in place with respect to the funding

Previous Council Direction

agreement, authorize the entering into of definitive agreements for the new contracting strategy to be executed in accordance with Bylaw 21M2020; and direct the Green Line Board to update the Executive Committee in October, November, and December 2024;

6. Recognizing that definitive agreements will need to be negotiated and executed, and an amended borrowing bylaw passed, authorize the continuation of:
 - a. current enabling works projects;
 - b. any contracts entered into pursuant to 2024 June 18 Council direction;
 - c. LRV supply agreement phase;and authorize critical path work construction preparation work including: independent safety certification work; pre-construction planning and pre-construction works; testing and investigation (geotechnical and environmental); and, sourcing of long lead items; and
7. Give three readings to the bylaw amendments as proposed in Attachment 2 of EC2024-0886 to amend the Green Line Board Bylaw 21M2020; and
8. Direct Administration to confirm cost estimates for the remaining segments of the Green Line as approved by Council in June 2020, and present Council with an advocacy position and proposed funding strategy to include but not be limited to the Government of Canada's Permanent Transit Fund by Q3 2024;
9. Direct Administration to prepare cost estimates and an advocacy position for completion of the full Green Line as approved by Council in May 2017 and return to Executive Committee with a scoping report no later than Q2 2025; and
10. Direct that the Confidential Report, Attachments, Distributions, and Closed Meeting discussions remain confidential pursuant to Sections 16 (Disclosure harmful to business interests of a third party), 24 (Advice from officials), 25 (Disclosure harmful to economic and other interests of a public body), and 27 (Privileged information) of the Freedom of Information and Protection of Privacy Act.

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[EC2024-0809](#)

Green Line Governance, Corporate Risk and Financials

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That Council:

1. Confirm direction to phase construction by "Building the Core" from Eau Claire to Lynnwood/Millican as set out in EC2024-0871.
2. To support "Building the Core," recognizing that, at a minimum, written confirmation of funding commitments from the Government of Canada and Government of Alberta are expected, including:
 - Grant Agreement Public Transit and Green Infrastructure Project amendments with respect to original funding continuation with a revised Phase 1 Program scope, and
 - Procurement waivers.

Approve the following, in reference to Attachment 4:

- a) An increase in budget for Budget ID: 869-000 of \$503 million for the Green Line Stage 1 Program.
- b) Additional capital budget allocated to City service lines. The approved funding to be distributed to the appropriate budget identifier for the Services by the Chief Financial Officer:

- a. \$69 million for Public Transit Service
 - b. \$121 million for Streets Service
 - c. \$5 million for Waste & Recycling Service
 - d. \$7 million for Planning & Development Services
- for related increases to capital costs for a revised cost, including financing costs of \$451 million, for Building the Core of Green Line Stage 1 of \$6,248 million.

c) Increase in the incremental municipal funding consisting of the following sources:

1. Incremental \$8 million per year in each year of 2025-2031, (to be funded through other reductions or efficiencies, other revenues, tax revenues, or any source) to be transferred to the Green Line Fund at the beginning of each year as part of the municipal funding for the Green Line program. This funding stream will build to the projected amount of Green Line program operating costs in 2032 and in the meantime, will provide capital to contribute to this project, as shown in Table 13 in Attachment 4;
2. Allocation of \$16 million in each year 2025-2031 in tax growth recognizing the increase in

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- development and redevelopment of properties in Calgary in 2024;
3. \$208 million from the Reserve for Future Capital for capital cost escalations on existing capital projects per report C2024-0552 to be transferred to the Green Line Fund;
 4. Administration prioritizes 75% of any tax-supported operational savings, prior to unbudgeted transfers to reserves, in 2025 – 2031 for the Green Line Phase 1 Program, to be determined by the Chief Financial Officer and as required to address funding shortfalls, minimize financing costs and optimize cash flow for a total overall funding for Green Line Phase 1 of \$134 million in municipal funding for Green Line.
3. Revise the terms of the Major Capital Projects Reserve to include the Green Line Program with the purpose of providing a financial backstop if amount or timing of the funding from the Government of Alberta or the Government of Canada does not materialize according to the financial framework in this report, to the satisfaction of the Chief Financial Officer.
 4. A transfer of \$4 million per year in each of 2024-2031 from the Public Transit operating budget to the Green Line Fund.
 5. Direct Administration to brief Council annually on changes to the Financial Framework for Green Line Stage 1 Program.
 6. Receive for information the financial strategy, updated Financial Framework in Attachment 4 and projected capital balances in Attachment 5.
 7. Adopt Confidential Recommendations 7 and 8 contained in Confidential Report EC2024-0809.
 8. Direct that the Closed Meeting discussions, Report, and Attachments remain confidential pursuant to exceptions to disclosure Sections 23 (Local public body confidences), 24 (Advice from officials), 27 (Privileged Information), and 25 (Disclosure harmful to economic and other interests of a public body) of the Freedom of Information and Protection of Privacy Act, to be reviewed by 2031 December 31.

7/23/2024

[EC2024-0886](#)

Green Line Related Bylaw Amendments

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That Council:

1. Give three readings to Proposed Bylaw 33M2024 in Attachment 3, to amend the Green Line Board Bylaw 21M2020;
2. Give first reading to Revised Proposed Bylaw 6B2024 in the Confidential Distribution, to amend Bylaw 5B2020, being a bylaw of The City authorizing The City to incur indebtedness for financing of capital costs associated with the Green Line Stage 1 program ("Green Line Borrowing Bylaw");
3. Direct Administration to advertise the Revised Proposed Bylaw in the Confidential Distribution and return to Council on 2024 September 17, for second and third reading following the advertising period;
4.
 - a. Direct that Report EC2024-0886 remain confidential pursuant to Sections 23 (Local public body confidences), 24 (Advice from officials) and 25 (Disclosure harmful to economic and other interests of a public body) of the *Freedom of Information and Protection of Privacy Act*, until Council rises and reports;
 - b. Direct that Confidential Attachment 1 remain confidential pursuant to Sections 23 (Local public body confidences), 24 (Advice from officials), and 25 (Disclosure harmful to economic and other interests of a public body) of the *Freedom of Information and Protection of Privacy Act*, to be reviewed by 2026 July 20;
5. Direct that Proposed Bylaw 33M2024 in Attachment 3 to amend the Green Line Board Bylaw 21M2020 and Revised Proposed Bylaw 6B2024 in the Confidential Distribution to amend Bylaw 5B2020, being a bylaw of The City authorizing The City to incur indebtedness for financing of capital costs associated with the Green Line Stage 1 program remain confidential pursuant to Sections 23 (Local public body confidences), 24 (Advice from officials) and 25 (Disclosure harmful to economic and other interests of a public body) of the *Freedom of Information and Protection of Privacy Act*, until Council rises and reports.
6.
 - a. Direct that Closed Meeting discussions, Confidential Report, Confidential Distribution and Confidential Attachments be held confidential pursuant to Sections 23 (Local public body confidences), 24 (Advice from officials), and 25 (Disclosure harmful to economic and other interests

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		<p>of a public body) of the <i>Freedom of Information and Protection of Privacy Act</i>, until Council rises and reports; and</p> <p>b. Notwithstanding Recommendation 6a, direct that Confidential Attachments 1 and 2 remain confidential pursuant to Sections 23 (Local public body confidences), 24 (Advice from officials), and 25 (Disclosure harmful to economic and other interests of a public body) of the <i>Freedom of Information and Protection of Privacy Act</i>, to be reviewed by 2026 July 2.</p>
6/11/2024	EC2024-0736	<p>Green Line Update (Verbal)</p> <p>That Council:</p> <ol style="list-style-type: none">1. Recognizing that regardless of the any decision made with respect to the scenarios, strategies, and recommendations, design of the Project is critical path, and notwithstanding the 2018 March 19 Council approval of the Design Build Finance delivery model, in order to advance design, authorize entering into agreements to advance design only, including advice on constructability, until an ultimate decision is made by Council on the contracting strategy (currently scheduled in 2024 July). This includes formalizing any existing arrangements and all such agreements to be executed in accordance with Schedule A of Bylaw 21M2020;2. Notwithstanding the 2024 May 28 Council direction to return to Executive Committee, direct the Green Line Board and Administration to return directly to Council on or before 2024 July 30 to present scenarios, strategies and recommendations for project scope, delivery and funding; and3. Direct that the report and any attachments, Confidential Distribution, and Closed Meeting discussions remain confidential pursuant to Sections 16 (Disclosure harmful to business interests of a third party), 24 (Advice from officials), 25 (Disclosure harmful to economic and other interests of a public body), and 27 (Privileged information) of the <i>Freedom of Information and Protection of Privacy Act</i>.
5/28/2024	C2024-0552	<p>Understanding The City of Calgary's Financial Position and Funding Shortfall from the Province</p> <p>That Council direct Administration to:</p>

Previous Council Direction

1. Review the 2023 operating variances for recurring and non-recurring events and determine if 2025 base budgets can be reduced where recurring events causing efficiencies (or positive variances) continue into 2025;
2. Commit to reductions to the 2025 base budgets correlated with services that have created efficiencies in the 2023 operating budget, or redeployment of the funds achieved through efficiencies;
3. Prepare identified reductions and efficiencies for Council's consideration during the 2024 November Mid-Cycle Adjustments to the 2023-2026 Service Plans and Budgets; and
4. Commit the following transfers for capital cost escalations on existing capital projects:
 - a. \$137.7 million as the uncommitted balance of the 2023 positive operating variance from the Fiscal Stability Reserve to the Reserve for Future Capital;
 - b. \$35 million the 2023 ENMAX dividend variance from the Legacy Parks Reserve to the Reserve for Future Capital; and
 - c. \$34.6 million for the 2023 Franchise Fee variance.

5/14/2024

[EC2024-0485](#)

Green Line Board Progress Report No.2 (2024)

That Council:

1. Receive this Report for the Corporate Record;
2. Direct the Green Line Board to develop feasible scenarios or strategies that either:
 - Stay the course of the original scope, returning to Council through the Executive Committee no later than the July 24 Executive Committee Meeting with a clear indication of the gap between current approved Capital Budget and required budget; or
 - Maximize the length and change the scope of Phase 1 of the Green Line to be delivered within the approved Capital Budget.
3. Direct Administration and the Green Line Board to report back to Executive Committee no later than the July 2024 Executive Committee Meeting with recommendations for a strategy that includes a complete analysis of the risks and opportunities associated with the options, focused on:
 - Financial;

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- Technical;
 - Delivery Strategy Options;
 - Customer impacts;
 - Transit operations;
 - Legal;
 - Interested parties;
4. Direct Administration to return in Q3 2024 to Executive Committee with a financial strategy for consideration that would enable Council to fund the remaining gap in the Green Line to ensure completion of Phase 1 in alignment with potential scope changes being considered by the Green Line Board; and
 5. Direct that the Closed Meeting discussions, Attachment 3, Revised Attachment 3, and the Confidential Distributions be held confidential pursuant to Sections 16 (Disclosure harmful to business interests of a third party), 24 (Advice from officials), 25 (Disclosure harmful to economic and other interests of a public body), and 27 (Privileged information) of the *Freedom of Information and Protection of Privacy Act*, not to be released.

