

Background and Previous Council Direction

Background

The 2024 Mid-Year Progress Update fulfills Council’s policy reporting requirement per the Multi-Year Business Planning and Budgeting Policy (CFO004) and supports the Transparency and Accountability Policy (CC039). It commences performance reporting commitments for the second year of the 2023-2026 Service Plans and Budgets cycle, which was approved in 2022 November (C2022-1051).

Previous Council Direction

DATE	REPORT NUMBER	DIRECTION/DESCRIPTION
2019 April 29	PFC2019-0401	<p>Multi-Year Business Planning and Budgeting Policy</p> <p>Council approved the updated Multi-Year Business Planning and Budgeting Policy (CFO004) and the Transparency and Accountability Policy (CC039) directing Administration to provide mid-year and year-end reports on The City’s performance relative to our approved Service Plans and Budgets.</p>
2022 November 8	<p>C2022-1051</p> <p>Council Minutes</p>	<p>2023-2026 Service Plans and Budgets</p> <p>Council approved the 2023-2026 Service Plans and Budgets, including a selection of community indicators to work towards positively influencing and additional community indicators to monitor.</p> <p>Formal Council direction included:</p> <p>Directed Administration to return to the 2022 December 13 Strategic Meeting of Council to engage in the creation of a process by which Council will provide guidance/direction to Administration to:</p> <ul style="list-style-type: none"> • Revisit the existing budget process to examine its merits and challenges, • Explore ways of ensuring that future budget documents better align with Council’s Plain Language Policy CS014, • Potentially reconstruct the 2024, 2025 and 2026 budgets with Administration to ensure future base operating and capital budgets include the investments necessary to advance Calgary as an increasingly equitable and accessible city - including but not limited to investments in housing, mobility, and transit – are embedded in future base operating and capital budgets; the reconstructed base budgets for future, and • Revisit operating and capital plans and priorities to ensure expeditious delivery of projects and programs that are rooted in the core values and policies of Council, including but not limited to truth and reconciliation, the 5A Network, low-income transit passes, improved transit frequency, affordable housing, mental health supports, and equity index maps.

		<ul style="list-style-type: none"> • Come back in Q1 2023 with further options regarding the residential/non-residential tax shares for 2023, including but not limited to: Shifting tax share from non-residential to residential taxpayers, advocacy with Federal and Provincial Governments, including increasing funding options and the municipal portion of payments that can be used to support the operating budget; and an examination of reserves and other funding sources which may be available to reduce property taxes on a one time basis in 2023.
2023 April 25	<p>EC2023-0272</p> <p>Council Minutes</p>	<p>Strategic Discussion on Building and Delivering on Plans and Budgets (Verbal)</p> <p>Council’s Refined Strategic Direction (Attachment 1 EC2023-0272) highlights the top priorities for Administration to work on and intersects the results that Administration should aim to achieve.</p> <p>Formal Council direction relevant to this report included:</p> <ul style="list-style-type: none"> • Direct that Confidential Attachment 1 be held confidential pursuant to Section 24 (Advice from officials) of the Freedom of Information and Protection of Privacy Act, to be released publicly following Council approval at the Regular Meeting of Council on 2023 April 25.
2023 November 7	<p>C2023-1148</p> <p>Council Minutes</p>	<p>2023 November Adjustments to the 2023-2026 Service Plans and Budgets</p> <p>Council approved the 2023 November Adjustments to the 2023-2026 Service Plans and Budgets.</p> <p>Formal direction relevant to this report included:</p> <ul style="list-style-type: none"> • Approve the recommended adjustments to the 2023-2026 Service Plans and Budgets in Attachment 5 and direct Administration to implement the budgetary changes and relevant performance measures necessary to effect those adjustments. Approve the funding recommendations in Attachment 5.
2024 April 16	<p>EC2024-0291</p> <p>Council Minutes</p>	<p>2023 Progress Update</p> <p>Information on key results and advancements on Council priorities in 2023 including annual look back on progress and an update looking ahead to 2024.</p> <p>Formal direction relevant to this report included:</p> <ul style="list-style-type: none"> • Executive Committee recommended that Council use the 2023 Progress Update as one input to the ongoing discussions leading up to the Mid-Cycle Adjustments to the 2023-2026 Service Plans and Budgets.

Bylaws, Regulations, Council Policies

Multi-Year Business Planning and Budgeting Policy (CFO004)

Section 5.6 Linking Plans, Budgets and Measures requires Administration to provide mid-year and year-end reports, so Council is informed about the performance of the Corporation in relation to approved business plans (including Council Priorities and performance targets) and budgets.

Transparency and Accountability Policy (CC039)

In the context of accountability reporting, this policy affirms The City's commitment for accountability and transparency to Calgarians by implementing various results-orientated tools to measure progress on achieving performance measures, service standards, goals, and Council's priorities. The City of Calgary is dedicated to producing performance information that measures how The City is doing in all areas it is responsible for, from financial reporting to service delivery.