



September 14, 2023

Jennifer Thompson, President
Brian Beck, Board Chair
The Fort Calgary Preservation Society
750 9th Avenue SE
Calgary, Alberta T2G 5E1

RE: Intent to Partner to construct an Indian Residential School Memorial

This letter of intent is to confirm that The City of Calgary, led by the Indigenous Relations Office and The Fort Calgary Preservation Society (Fort Calgary) will enter a partnership to develop and construct an Indian Residential School (IRS) Memorial on The City-owned lands at the confluence of the Bow and Elbow Rivers managed by Fort Calgary. The City and Fort Calgary will work collaboratively to amend Fort Calgary's Licence/Operating Agreement with a mutually agreed upon schedule outlining the scope of the Memorial project including roles, responsibilities, governance, considerations related to future maintenance and programming, among other items. The City and Fort Calgary will work closely on siting and design through a working group structure.

The opportunity to partner with Fort Calgary on this project follows broad community engagement by The City that identified the lands managed by Fort Calgary as the community's preferred location for the IRS Memorial. The Memorial will tentatively be located at the north east corner of the lands by Fort Calgary's community garden, pending any considerations raised during the siting and design process. The City and Fort Calgary will work together on any communications or signage at the potential site to inform Calgarians.

The intent of this letter is to confirm The City and Fort Calgary's commitment to work on this project in a good way, and continuing to build on the foundation of a long standing partnership to honour residential school survivors and the children who never returned home.

The City of Calgary

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Chris Arthurs
General Manager
People, Innovation and Collaboration Services

A handwritten signature in blue ink, appearing to read "K. Black", written over a horizontal line.

Katie Black
General Manager
Community Services

The Fort Calgary Preservation Society

A handwritten signature in blue ink, appearing to read "B. Beck", written over a horizontal line.

Brian Beck
Board Chair