



# Permanent Indian Residential School Memorial Project Update, C2024-1025

2024 September 23

# Recommendation

That Council direct Administration to bring an update to Council with the preferred design concept and future funding request for consideration at the budget adjustment process in 2025 November to support the delivery of the permanent Indian Residential School Memorial project.



# Themes/Design Parameters

Fort Calgary/  
Confluence was  
participants' top  
choice for location

Healing, ceremony,  
truth and  
acknowledgment  
were central themes

A Traditional  
Indigenous design is  
favoured over a  
contemporary design

The spirit of the  
temporary memorial  
must be incorporated  
into the permanent  
memorial

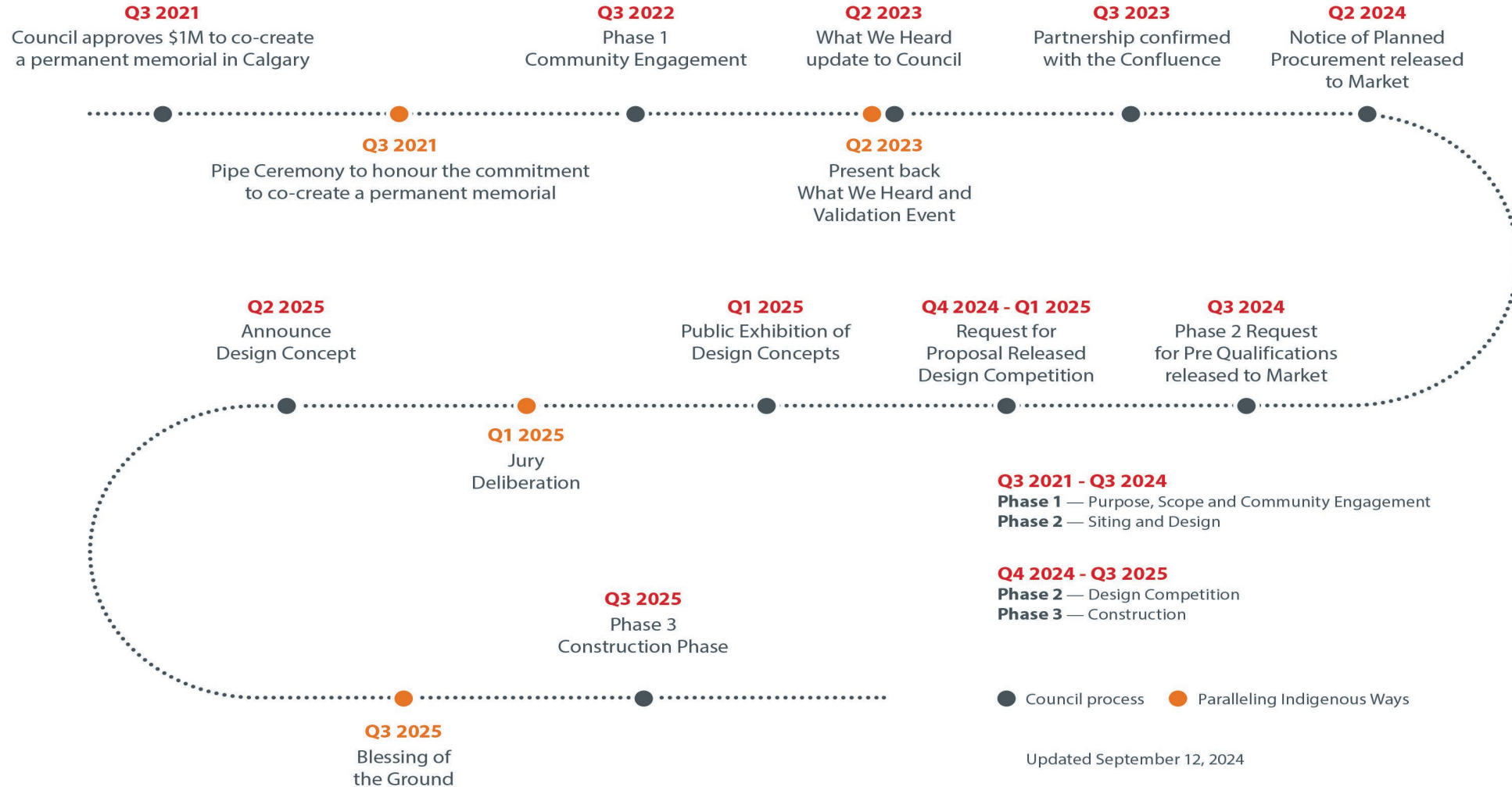
Bronzing the shoes  
from the temporary  
memorial was most  
preferred

Seating and  
accessibility were  
high priorities

Symbolism and  
nature are very  
important elements  
of preference



# Project Timeline



24-0041549 - CRV-32079

- Provided verbal update to Council June 2023
- Partnership announced 2024 September 30 with The Confluence Historic Site and Parkland
- Two-stage design competition underway supported by the Indigenous Relations Office, Supply and Infrastructure Services
- Notice of planned procurement (NPP) released to market
- Hired a Professional Advisor, Spencer Design



## Location of Future Memorial

Approximately 10,000 square meters in size with a perimeter of approximately 419 metres

Notable challenges: sewage main, flood fringe

Possible activities at the memorial site include:

- Community gatherings
- Spiritual events
- Education on reconciliation
- Strong public commitment to Truth & Reconciliation



# Discussion

## 2024

Two stage design competition:

- RFPQ (public) release September 2024 shortlist 5 Indigenous led design teams with budget between \$1-5M
- RFP (shortlist invite) anticipated release December 2024

## 2025

- Designs will be exhibited anonymously for public opinion
- Jury will consider public opinion in recommending final design concept
- Council will be shown the Jury's preferred concept and project budget will be brought for consideration
- Announcement of final design pending budget approval Q2 2025



## Phase 3 Construction Considerations

- Indigenous Relations Office and Infrastructure Services will be project co-leads
- Historic Resources Act impact assessment is expected to take time and budget
- The assessment may trigger the duty to consult process, extending timeline
- Goal to commence construction after the assessment is complete





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