



Civic Partner Annual Report 2015 Template

1. Organization Name:
2. Fiscal Year:
3. Latest Annual Report available and web address: 2015/16 Fiscal Year
4. Current Vision, Mission and Mandate.

GOVERNANCE

5. Identify any Board or senior management positions that will be vacant in 2016. Describe succession plans that are in place.
6. Describe any structural changes to your organization’s governance model in the past year.
7. Summarize any activities in 2015 that increased your Board’s knowledge and awareness about industry trends, impact of changing economic conditions, risks faced by the organization, or other information needed to make informed decisions.

RISK MANAGEMENT

8. Describe the processes and structures your organization uses to identify and manage operational and strategic risks.
9. What are your organization’s top 3-5 strategic risks? For example, financial, governance, business risks, liability, talent management, reputation, or risks related to economic conditions.

2015 YEAR IN REVIEW

10. What accomplishments in 2015 contributed to Action Plan’s goals of building a prosperous economy, inspiring neighbourhoods, and a healthy and green city?
11. Using your organization’s existing performance measurement data, please provide selected 2015 performance measures that describe how much you did, how well you did it, and how Calgarians are better off. If needed, provide a brief description why these measures are meaningful. **For more information please see the attached Results Based Accountability (RBA) handout.*

	Performance Measure	2014 results	2015 results	What story does this measure tell about your work? Why is it meaningful?
How much did you do?				
How well did you do it?				
How are Calgarians better off?				



CAPITAL REPORTING (For Partners that operate City-owned assets)

12. Provide a summary of your organization's 2015 capital development, including specific lifecycle/maintenance projects.
13. What funding was leveraged to support capital activities in 2015?

FINANCES

14. What resources were leveraged to support operational activities in 2015?
15. Do you anticipate any changes to plans and/or budget projections for 2016-2018?
16. What would be the operational impact if your grant(s) from The City were reduced?
17. Please describe the impact, if any, of the economic downturn on your organization's operations or revenues.

LOOKING FORWARD

18. Based on your business plans for 2015-2018, what are your priorities and deliverables for 2016-2017?
19. Are there any additional projects or initiatives in 2016-17 that may require further discussion or decisions by Council?
20. Identify any specific opportunities/projects that would directly stimulate the Calgary economy if supported by a strategic investment by The City.