

## Corporate Planning and Financial Services Briefing to

Executive Committee

2024 July 23

ISC: UNRESTRICTED

EC2024-0744

## The City of Calgary Reserves and Long-Term Liabilities Balances 2023

### PURPOSE OF BRIEFING

This report is presented in accordance with the requirements contained within the Council Policy on Reserves CFO013. This report provides financial information on The City of Calgary's (The City) reserves and long-term liabilities balances as at 2023 December 31 and highlights the accountability systems with respect to The City's reserves. This report supplements the information on reserves balances and disclosures contained in The City's Annual Financial Report.

### SUPPORTING INFORMATION

The City's reserves total \$4,344 million at 2023 December 31 (2022: \$4,006 million) and consist of operating, capital and sustainment reserves. A summary of definition of these reserves categories and information on reserves within these categories at 2023 December 31 is as follows:

- **Operating reserve** – A reserve to fund operating expenditures for one-time projects, pilot programs, to stabilize operating budgets for unanticipated fluctuations in revenues or expenditures, to comply with a contractual agreement, or for contingency funds for operational emergencies. There are 15 operating reserves totalling \$1,181 million, of which \$1,113 million is held in the Fiscal Stability Reserve as an operating contingency and cashflow fund and to provide for one-time funding as approved by Council. As at December 31 2023, 69 per cent of the Fiscal Stability Reserve balance is committed.
- **Capital reserve** – A reserve to fund approved capital programs, projects and expenditures. There are 14 capital reserves totalling \$1,971 million and most of them are either fully committed or have substantial commitments against them to finance existing approved projects and these commitments will reduce the existing balances over time.
- **Sustainment reserve** – A reserve to fund both operating and capital expenditures for activities that are treated as self-sustaining. A total of \$1,192 million is held in 19 separate sustainment reserves, of which most of them are either fully committed or have substantial commitments to finance existing approved projects and these commitments will reduce the existing balances over time.

As of 2023 December 31, The City had an uncommitted reserve balance of \$1,905 million. This remaining balance is available within the defined purpose, conditions and restrictions of each reserve for Councils’ use and direction.

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| <p><b>Operating Reserves</b><br/>\$1,181 million</p>   | <p><b>Net Commitments</b><br/>\$791 million</p> | <p><b>Remaining Balance</b><br/>\$390 million</p>   | <p><b>Projects include (but are not limited to):</b></p> <ul style="list-style-type: none"> <li>• Greater Downtown Plan (C2021-0524)</li> <li>• Public Transit Support (EC2023-0065)</li> <li>• Mental Health and Addictions Strategy (2018-0955)</li> </ul>   |
| <p><b>Capital Reserves</b><br/>\$1,971 million</p>     | <p><b>Net Commitments</b><br/>\$745 million</p> | <p><b>Remaining Balance</b><br/>\$1,226 million</p> | <p><b>Projects include (but are not limited to):</b></p> <ul style="list-style-type: none"> <li>• Green Line LRT</li> <li>• BMO Centre expansion project (C2019-0349)</li> <li>• Arts Common Transformation (C2021-1372)</li> <li>• Event Centre Project (EC2023-0248)</li> </ul>  |
| <p><b>Sustainment Reserves</b><br/>\$1,192 million</p> | <p><b>Net Commitments</b><br/>\$903 million</p> | <p><b>Remaining Balance</b><br/>\$289 million</p>   | <p><b>Projects include (but are not limited to):</b></p> <ul style="list-style-type: none"> <li>• Capital assets and vehicles acquisition (2023-2026 Service Plans and Budgets)</li> <li>• Peigan Trail Twinning Phase 1 (EC2023-1148)</li> <li>• Composting facility expansion (IP2022-0018)</li> <li>• Maintenance projects for water and wastewater treatment plants (Various Council Reports)</li> </ul> |

Attachment 1, The City of Calgary Reserves and Long-Term Liabilities Balances 2023, provides detailed financial information on the reserves at The City and includes the reserves terms and financial details for each individual reserve as an appendix.

**ATTACHMENT**

1. The City of Calgary Reserves and Long-Term Liabilities Balances 2023

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General Manager Carla Male concurs with the information in this Briefing.