# I. STATUS OF AUDIT COMMITTEE 2016 WORK PLAN

This Report provides the original 2016 Work Plan as approved by Audit Committee in December 2015, the items added in 2016 and the status of each item. The items are arranged by Audit Committee meeting date.

|                  | AUDIT COMMITTEE<br>2016 WORK PLAN  |  |  |  |
|------------------|--|--|--|--|
| Meeting<br>Date  | Report   | Accountability   |  |  |
| JAN. 21,<br>2016 | <ol> <li>External Auditor 2014 Management Letter Update</li> <li>Audit Committee Monthly 2016 Status Report</li> <li>2015 Corporate Risk Report</li> <li>Calgary Parking Authority Engagement of Deloitte<br/>LPP</li> </ol>   | AC2016-0057<br>AC2016-0058<br>AC2016-0009<br>AC2016-0043 - added   |  |  |
|                  | <ol> <li>City Auditor Compensation – In Camera</li> <li>Audit Forum – verbal report – In Camera</li> <li>External Auditor – verbal report – In Camera</li> <li>City Auditor – verbal report – In Camera</li> <li>Chief Financial Officer – verbal report – In Camera</li> <li>Chair of Audit Committee – verbal report - In Camera</li> </ol>  | AC2016-0079 - added<br>AC2016-0032<br>AC2016-0052<br>AC2016-0054<br>AC2016-0055<br>AC2016-0056                             |  |  |
|                  | City Auditor's Office Reports  |  |  |  |
|                  | When available   | City Auditor   |  |  |
| FEB. 18,<br>2016 | <ol> <li>City Auditor's Office 2015 Annual Report }</li> <li>2015 Whistleblower Office Annual Report }</li> <li>Audit Committee 2015 Annual Status Report</li> <li>Audit Committee Monthly 2016 Status Report</li> </ol>   | AC2016-0084<br>AC2016-0121<br>AC2016-0122  |  |  |
|                  | <ol> <li>Selection of Special Studies and Performance<br/>Audits for 2016 – In Camera</li> <li>Civic Entities Presentation Update</li> <li>External Auditor 2015 Service Plan Update</li> <li>Audit Forum – verbal report – In Camera</li> <li>External Auditor – verbal report – In Camera</li> <li>City Auditor – verbal report – In Camera</li> <li>Chief Financial Officer - verbal report – In Camera</li> <li>Chair of Audit Cmttee – verbal report – In Camera</li> </ol> | Deferred to September  AC2016-0133 - added AC2016-0173 - added AC2016-0116 AC2016-0117 AC2016-0118 AC2016-0119 AC2016-0120 |  |  |
|                  | City Auditor's Office Reports  |  |  |  |
|                  | 13. Rocky Ridge Recreation Facility Audit  | AC2016-0108  |  |  |
| MAR. 17,<br>2016 | <ol> <li>Audit Committee Narrative for The City's 2015         Annual Report</li> <li>Audit Committee Monthly 2016 Status Report</li> <li>Calgary Municipal Land Corporation Follow-up         Report on Risk</li> <li>Audit Bylaw and Terms of Reference Review</li> </ol>  | Chair, Audit Cmtee/EA to Audit Committee EA to Audit Committee Deferred to April EA to Audit Committee                     |  |  |

|                 | City Auditor Terms of Reference and Charter     Review   | City Auditor  |  |
|-----------------|--|---|--|
|                 | Annual Request Document for Civic Entities – In Camera   | EA to Audit Committee   |  |
|                 | <ol> <li>Audit Committee Self-Assessment Q1 Update</li> <li>2016 Law Department Legal Compliance, Claims<br/>and Risk Management Annual Report – In<br/>Camera</li> </ol>  | EA to Audit Committee<br>City Solicitor   |  |
|                 | External Auditor Services Annual Renewal 2016-<br>2017 – In Camera   | EA to Audit Committee   |  |
|                 | <ul> <li>10. Audit Forum –verbal report – In Camera</li> <li>11. External Auditor – verbal report – In Camera</li> <li>12. City Auditor – verbal report – In Camera</li> <li>13. Chief Financial Officer – verbal report – In Camera</li> </ul>  | Chair, Audit Committee External Auditor City Auditor Chief Financial Officer                                    |  |
|                 | 11. Chair of Audit Cmttee – verbal report – In Camera  | Chair, Audit Committee  |  |
|                 | City Auditor's Office Reports  |   |  |
|                 | When available   | City Auditor  |  |
| APR. 14,        | Control Environment Assessment and     Management Representations  | Chief Financial Officer   |  |
| 2016            | <ol> <li>City of Calgary 2015 Annual Report</li> <li>External Auditor's 2015 Report</li> <li>2015 Annual Investment Report</li> <li>Calgary Municipal Land Corporation Follow-up<br/>Report on Risk</li> </ol>   | Chief Financial Officer<br>External Auditor<br>Chief Financial Officer<br>CMLC Audit Committee<br>Chair         |  |
|                 | <ul> <li>6. Audit Committee 1<sup>st</sup> Quarter 2016 Status Report</li> <li>7. City Auditor's 1<sup>st</sup> Quarter 2016 Status Report</li> </ul>  | EA to Audit Committee<br>City Auditor   |  |
|                 | <ol> <li>Audit Forum – verbal report – In Camera</li> <li>External Auditor – verbal report – In Camera</li> <li>City Auditor – verbal report – In Camera</li> <li>Chief Financial Officer – verbal report – In Camera</li> <li>Chair of Audit Committee – verbal report – In Camera</li> </ol> | Chair, Audit Committee<br>External Auditor<br>City Auditor<br>Chief Financial Officer<br>Chair, Audit Committee |  |
|                 | City Auditor's Office Reports  |   |  |
|                 | When available   | City Auditor  |  |
| MAY 19,<br>2016 | Calgary Public Library Audit and Finance     Committee Annual Report     Calgary Parking Authority Annual Report to Audit  | CPL Audit Committee<br>Chair<br>CPA Audit Committee   |  |
|                 | Committee 3. IT Risk Management Annual Update 4. Audit Committee Monthly 2016 Status Report 5. 2016 External Auditor Annual Independence Letter  | Chair Chief Financial Officer EA to Audit Committee External Auditor  |  |
|                 | <ol> <li>Audit Forum – verbal report – In Camera</li> <li>External Auditor – verbal report – In Camera</li> <li>The City Auditor – verbal report – In Camera</li> </ol>  | Chair, Audit Committee<br>External Auditor<br>City Auditor  |  |

| JUNE 16,<br>2016 | <ol> <li>Chief Financial Officer – verbal report – In Camera</li> <li>Chair, Audit Committee - verbal report- In Camera</li> <li>City Auditor's Office Reports</li> <li>When available</li> <li>Calgary Police Commission Finance and Audit Committee Annual Report</li> <li>Calgary Housing Company Audit and Risk Management Committee Annual Report</li> <li>City Employee Code of Conduct Annual Report</li> <li>Audit Committee Monthly 2016 Status Report</li> <li>External Auditor 2015 Management Letter</li> <li>Audit Committee Self-Assessment Q2 Update</li> <li>Audit Forum – verbal report – In Camera</li> <li>External Auditor – verbal report – In Camera</li> <li>City Auditor – verbal report – In Camera</li> <li>Chief Financial Officer – verbal report – In Camera</li> <li>Chief Financial Officer – verbal report – In Camera</li> <li>Chair of Audit Committee – verbal report – In</li> </ol> | Chief Financial Officer Chair, Audit Committee   City Auditor  CPS Audit Committee Chair CHC Chair  Chief Financial Officer EA to Audit Committee External Auditor EA to Audit Committee Chair, Audit Committee |
|------------------|--|---|
|                  | CameraCity Auditor's Office Reports  |   |
|                  | When available   | City Auditor  |
| JULY 21,<br>2016 | ENMAX Audit and Finance Committee Annual Report     Attainable Homes Calgary Corporation Audit and Accountability Committee Annual Report     Integrated Risk Management Model Update  | ENMAX Audit<br>Committee Chair<br>AHCC Chair<br>Chief Financial Officer   |
|                  | <ol> <li>External Auditor 2015 / 2016 Performance         Assessment – In Camera</li> <li>Audit Committee 2<sup>nd</sup> Quarter 2016 Status Report         City Auditor's 2<sup>nd</sup> Quarter 2016 Status Report         External Auditor 2016 Fiscal Year Audit Plan and         Fees Report         Civic Partner Audit Report – In Camera         Audit Forum – verbal report – In Camera         City Auditor – verbal report – In Camera         City Auditor – verbal report – In Camera         Chief Financial Officer – verbal report – In Camera         Chair of Audit Committee – verbal report – In</li> </ol>  | Chief Financial Officer/EA to Audit Committee EA to Audit Committee City Auditor External Auditor  GM Community Services & Protective Services Chair, Audit Committee External Auditor City Auditor Chief Financial Officer Chair, Audit Committee  |
|                  | CameraCity Auditor's Office Reports  |   |
|                  | When available   | City Auditor  |

| AUG. 2016         | NO MEETING   |   |  |
|-------------------|--|---|--|
|                   |  |   |  |
| SEPT. 22,<br>2016 | <ol> <li>Calgary Convention Centre Authority – Audit<br/>Committee Annual Report</li> <li>Calgary Municipal Land Corporation - Audit<br/>Committee Annual Report</li> <li>City Auditor's Office Budget 2017</li> <li>Audit Committee Monthly 2016 Status Report</li> </ol>   | CCCA Audit Committee<br>Chair<br>CMLC Audit Committee<br>Chair<br>City Auditor<br>EA to Audit Committee   |  |
|                   | <ol> <li>Audit Committee Self- Assessment Q3 Update</li> <li>Audit Forum – verbal report – In Camera</li> <li>External Auditor – verbal report – In Camera</li> <li>City Auditor – verbal report – In Camera</li> <li>Chief Financial Officer – verbal report – In Camera</li> <li>Chair, Audit Committee – verbal report – In Camera</li> </ol>   | EA to Audit Committee<br>Chair, Audit Committee<br>External Auditor<br>City Auditor<br>Chief Financial Officer<br>Chair, Audit Committee  |  |
|                   | 17. Selection of Special Studies and Performance<br>Audits for 2016 – In Camera  | EA to Audit Committee   |  |
|                   | City Auditor's Office Reports  |   |  |
|                   | When available   | City Auditor  |  |
| OCT. 20,<br>2016  | <ol> <li>Audit Committee 3<sup>rd</sup> Quarter 2016 Status Report</li> <li>City Auditor's 3<sup>rd</sup> Quarter 2016 Status Report</li> </ol>  | EA to Audit Committee<br>City Auditor   |  |
|                   | <ol> <li>Status of Community Associations and Social Recreation Organizations on City-Owned Land – In Camera</li> <li>Audit Committee Annual (2015/2016) Self Assessment – In Camera</li> <li>City Auditor 2016 Performance Review – In Camera</li> <li>Audit Forum – verbal report – In Camera</li> <li>External Auditor –verbal report – In Camera</li> <li>City Auditor – verbal report – In Camera</li> <li>Chief Financial Officer – verbal report – In Camera</li> <li>Chair of Audit Committee – verbal report – In Camera</li> </ol> | GM, Community Services & Protective Services EA to Audit Committee City Auditor Chair, Audit Committee External Auditor City Auditor Chief Financial Officer Chair, Audit Committee |  |
|                   | City Auditor's Office Reports  |   |  |
|                   | When available   | City Auditor  |  |
| NOV. 10,<br>2016  | Election of Chair and Vice-Chair – Committee motion     Election of Audit Sub-Committee on Personnel   | City Clerks Chair of Audit  |  |
|                   | Membership (if required) – Committee motion  3. Audit Committee Orientation  4. Audit Committee Monthly 2016 Status Report  5. Audit Committee 2017 Work Plan  | Committee Various EA to Audit Committee EA to Audit Committee   |  |

| DEC. 2016 | NO MEETING   |  |
|-----------|--|--|
|           | City Auditor's Office Reports  When available  | City Auditor   |
|           | <ol> <li>Audit Committee Self-Assessment Q4 Update</li> <li>Audit Forum – verbal report – In Camera</li> <li>External Auditor –verbal report – In Camera</li> <li>City Auditor – verbal report – In Camera</li> <li>Chief Financial Officer – verbal report – In Camera</li> <li>Chair of Audit Committee – verbal report – In Camera</li> </ol> | EA to Audit Committee<br>Chair, Audit Committee<br>External Auditor<br>City Auditor<br>Chief Financial Officer<br>Chair, Audit Committee |
|           | 6. City Auditor's Office 2017 / 2018 Audit Plan  | City Auditor   |

#### II. AUDIT COMMITTEE TRAINING AND STAFF DEVELOPMENT

There is no update to Training and Staff Development.

### III. STATUS OF AUDIT COMMITTEE BUDGET

The Audit Committee Bylaw 48M2012 provides for the Committee to develop a budget and recommend it to Council as part of The City's budget process. The Committee's operating budget for 2016 was approved by Council in November 2014 as part of the four year budget cycle.

The Audit Committee's 2016 total operating budget is \$747,917.

# IV. APPROVAL OF AUDIT AND NON-AUDIT SERVICES

The Audit Committee Bylaw states that the Audit Committee:

"pre-approves all audit and non-audit services performed by the External Auditor. However, the Audit Committee Chair can pre-approve additional audit or non-audit services, performed by the External Auditor, up to \$25,000 total annually. Any approvals by the Chair will be reported to the Audit Committee as part of the Audit Committee Quarterly Status Report."

Schedule "B", section 1(b).

There have been no approvals in this category by the Audit Committee Chair.

# V. STATUS OF OUTSTANDING MOTIONS AND DIRECTIONS

| ITEM  | DATE<br>REQUEST<br>TO DEFER<br>WAS MADE | SUBJECT   | DUE               | STATUS |
|---|---|---|-------------------|--------|
| Selection of<br>Special Studies<br>and<br>Performance<br>Audits for 2016<br>– In Camera | February<br>2016                        | The Chair of Audit requested a deferral of this item until September.             | September<br>2016 |        |
| Calgary<br>Municipal Land<br>Corporation<br>Follow-up<br>Report on Risk                 | February<br>2016                        | CMLC requested<br>a one month<br>deferral of this<br>item from March<br>to April. | 2016 April        |        |