

COMMUNITY INVESTMENT FUND

*Community Impact and
Future Needs*

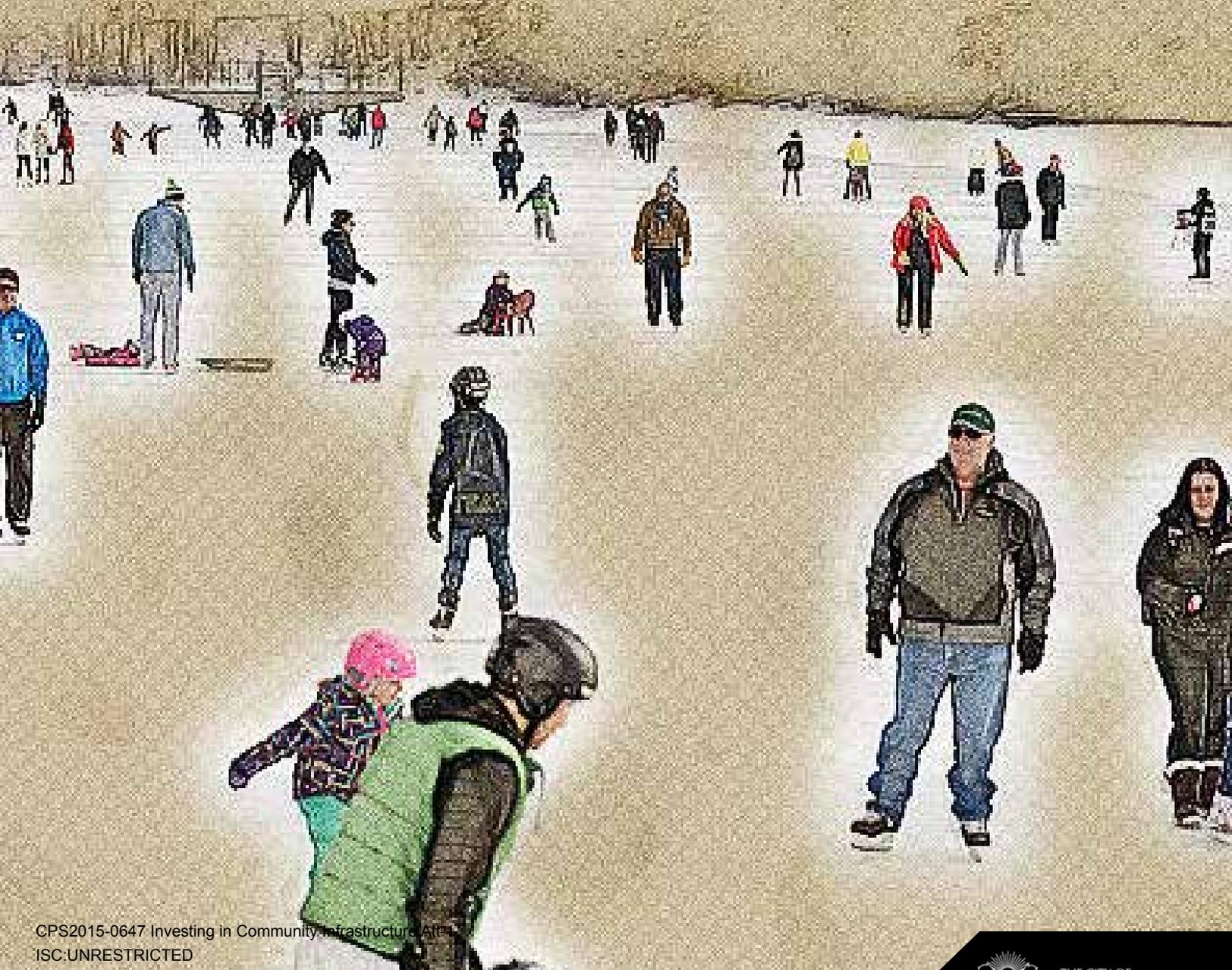


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THE COMMUNITY INVESTMENT FUND
GIVES BACK TO CALGARIANS THROUGH THEIR
COMMUNITIES AND SUPPORTS A VIBRANT URBAN
FABRIC.

Community Investment Fund: Investing In Calgary Neighbourhoods

The Community Investment Fund (CIF) supports a wide range of projects that help create and sustain healthy and green communities, foster safe and inspiring neighbourhoods, and contribute to a prosperous city. Community investments made in municipal and partner facilities ensure that Calgarians of all ages have access to nature, indoor and outdoor recreation, and social programs. Further, investments made in public safety include Fire infrastructure upgrades and 9-1-1 technology enhancements; ensuring timely emergency response services in Calgary communities.

With \$545 million allocation to high priority projects from 2011 to 2035 Calgarians will enjoy a new Central Library, four new regional recreation facilities, and upgrades to established area arenas, pools, parks and playgrounds. The fund also supports improvements in facilities operated by community partner organizations, including community associations, Civic Partners and social recreation groups.

98%*
of Calgarian say that The City should invest more or the same in supporting 9-1-1 over the next ten years.

94%*
of Calgarians say that The City should invest more or the same in supporting the Calgary Fire Department over the next 10 years.

97%*
of Calgarians say that 9-1-1 is important to quality of life in Calgary.

82%*
of Calgarians say that The City's Recreation Facilities and programs help build healthy and active Communities

98%*
of Calgarians say that programs and services provided by the Calgary Fire Department are important to quality of life in Calgary

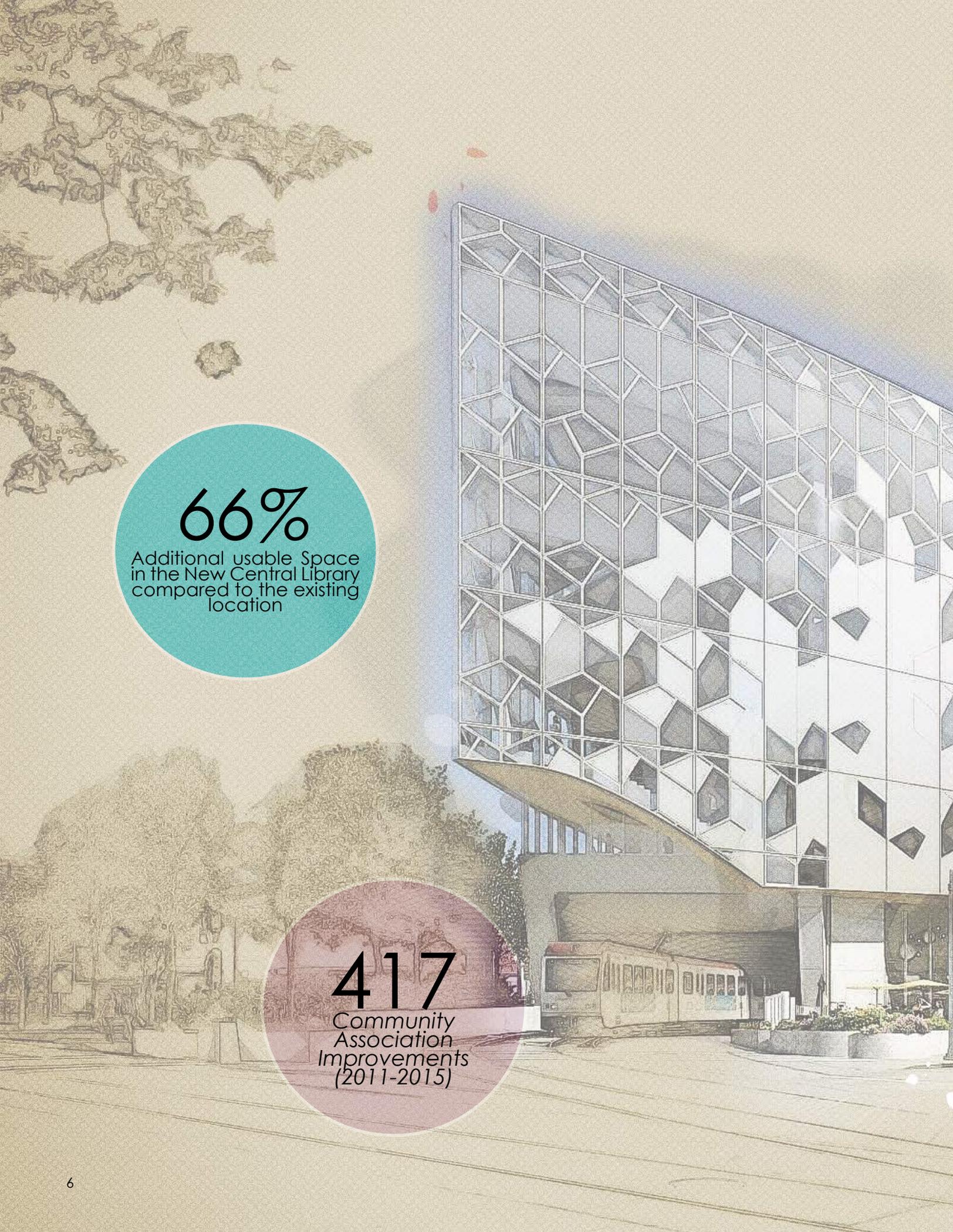
91%*
of citizens agree that The City should invest more, or the same amount on community services such as support for community associations and not for profit groups.

*2014 CS&PS Citizen Expectation and Perception Survey



- Bowness Park 2015

**"I am SO HAPPY to hear that we will be back on the lagoon skating this winter. It's one of my favourite activities and I've missed it. Great way to connect with our community and be active."
- Michelle**



66%

Additional usable Space
in the New Central Library
compared to the existing
location

417

Community
Association
Improvements
(2011-2015)

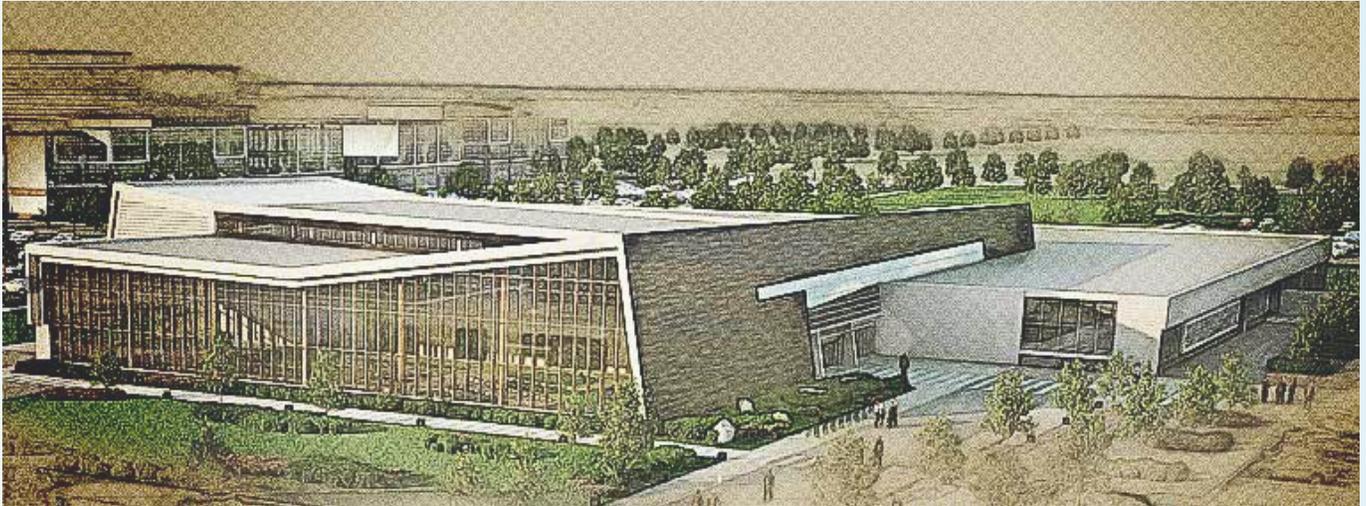
COMMUNITY INFRASTRUCTURE FUND HIGHLIGHTS

**\$545
Million**

Invested in Community
Infrastructure
(2011-2035)

166

Community Association
and Social Recreation
Groups Supported
(2011-2015)



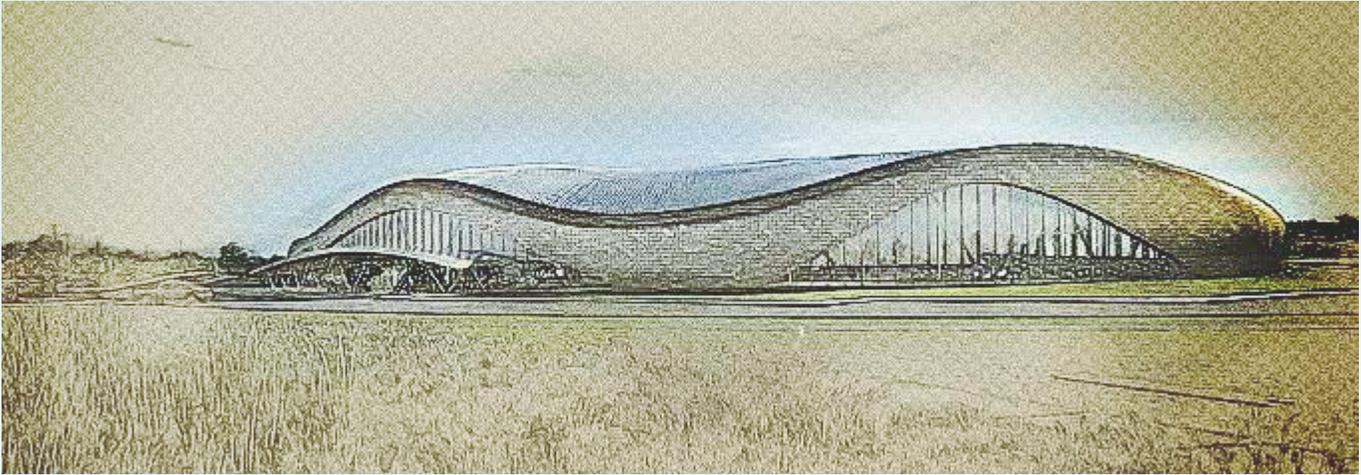
- Quarry Park Recreation Facility Concept

790,000
Sq Ft.

*Additional recreation
area provided by the
four new recreation
facilities*



- Great Plains Recreation Facility Concept



- Rocky Ridge Recreation Facility Concept

CIF at Work With Four New Regional Recreation Facilities:

As a means of meeting the growing need for convenient access to recreation opportunities, Council approved the development of four new recreation facilities in key under-served areas; including Seton, Quarry Park, Rocky Ridge and Great Plains. The four new recreation facilities are being designed and constructed to meet specific needs within their area, as well as support the overall recreation network in the city. They will include amenities such as libraries, pools, fitness areas, arenas, gyms and art spaces and will result in 790,000 additional square feet of recreation area. These developments require continued funding of \$13 Million annually until 2035.

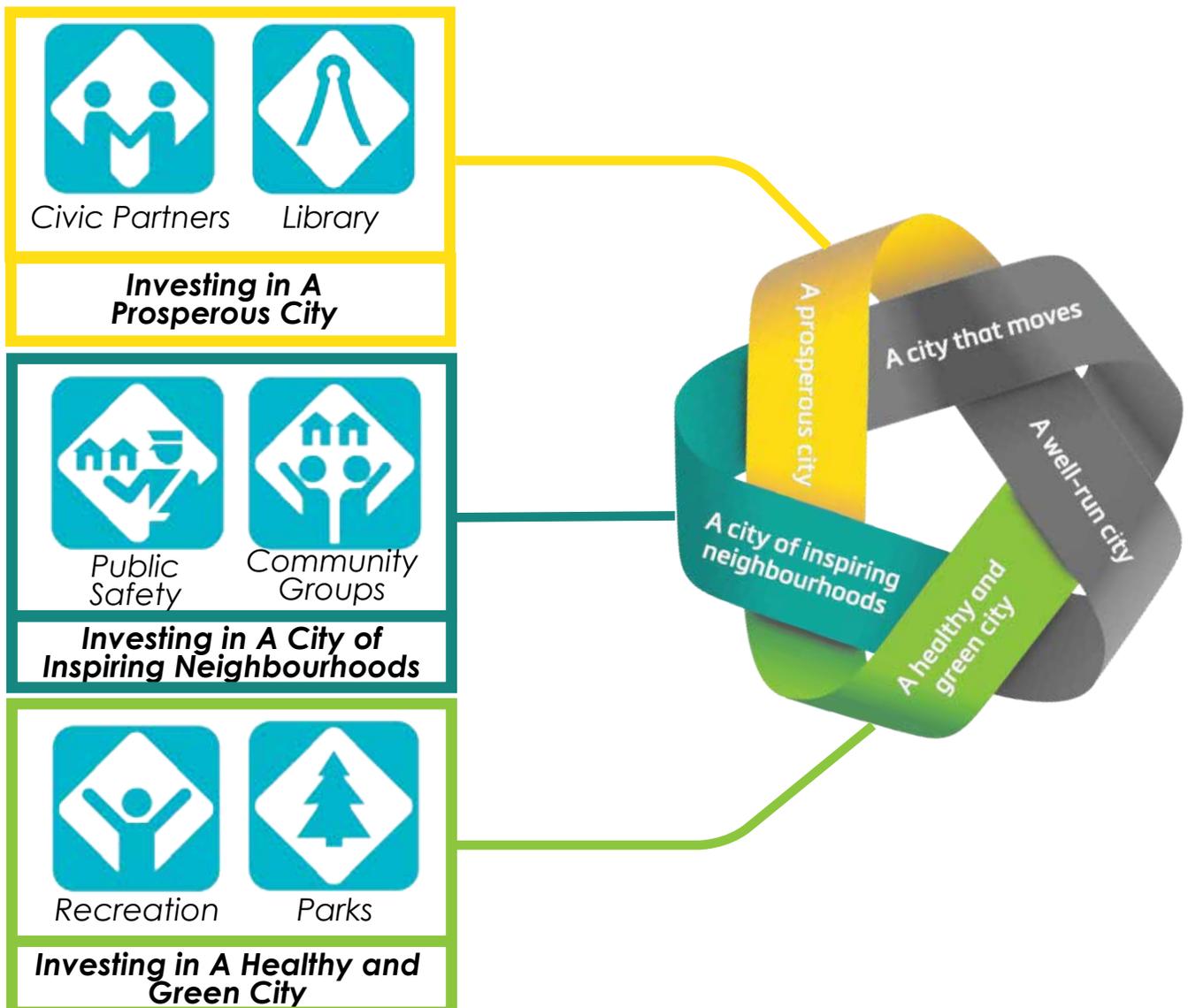


- Seton Recreation Facility Concept

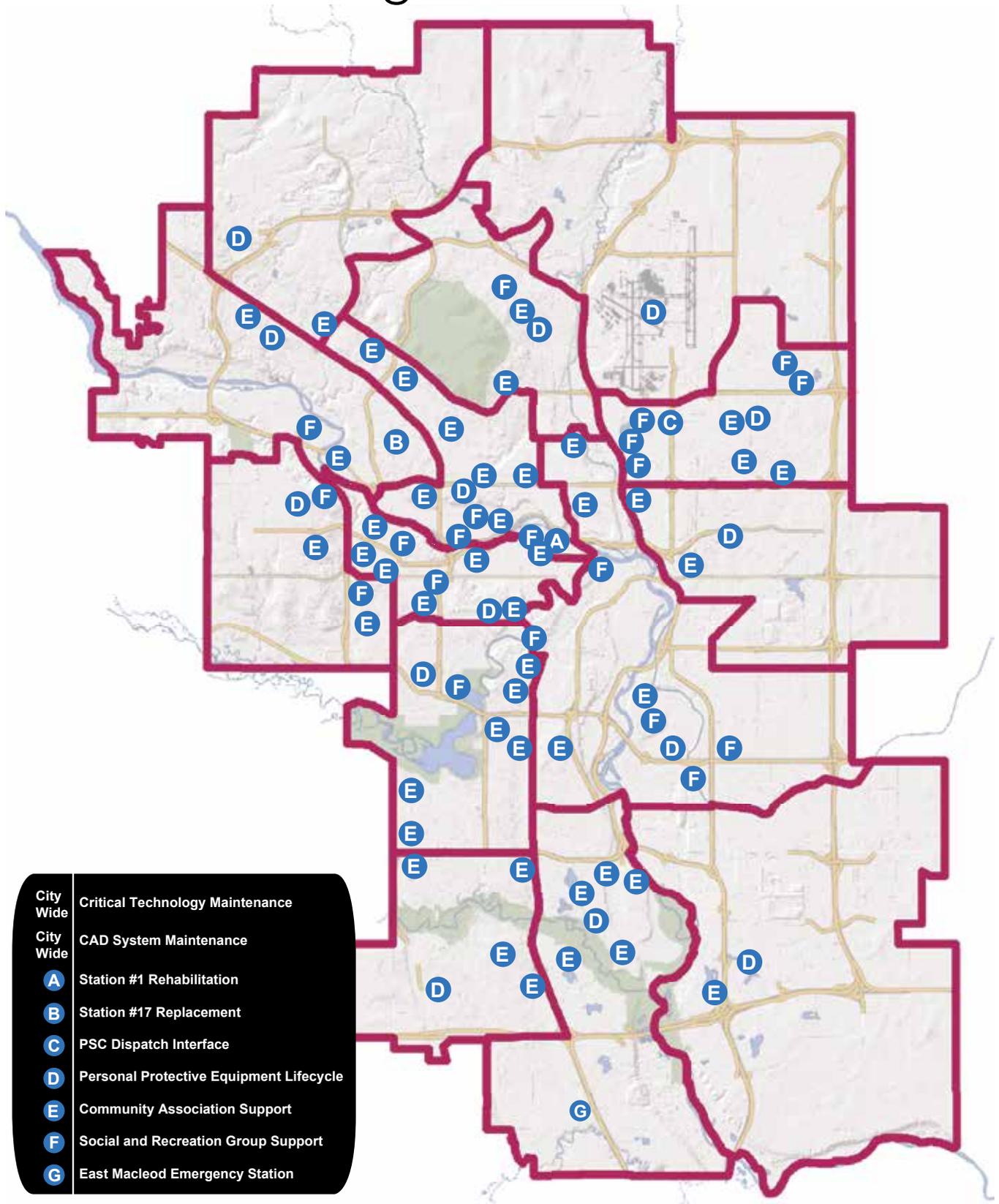
CURRENT CIF INVESTMENTS

CIF investments in the community have focused primarily on three of Council's priorities from Action Plan. The following pages illustrate these investments and allocations from 2011 to 2035 throughout Calgary neighbourhoods:

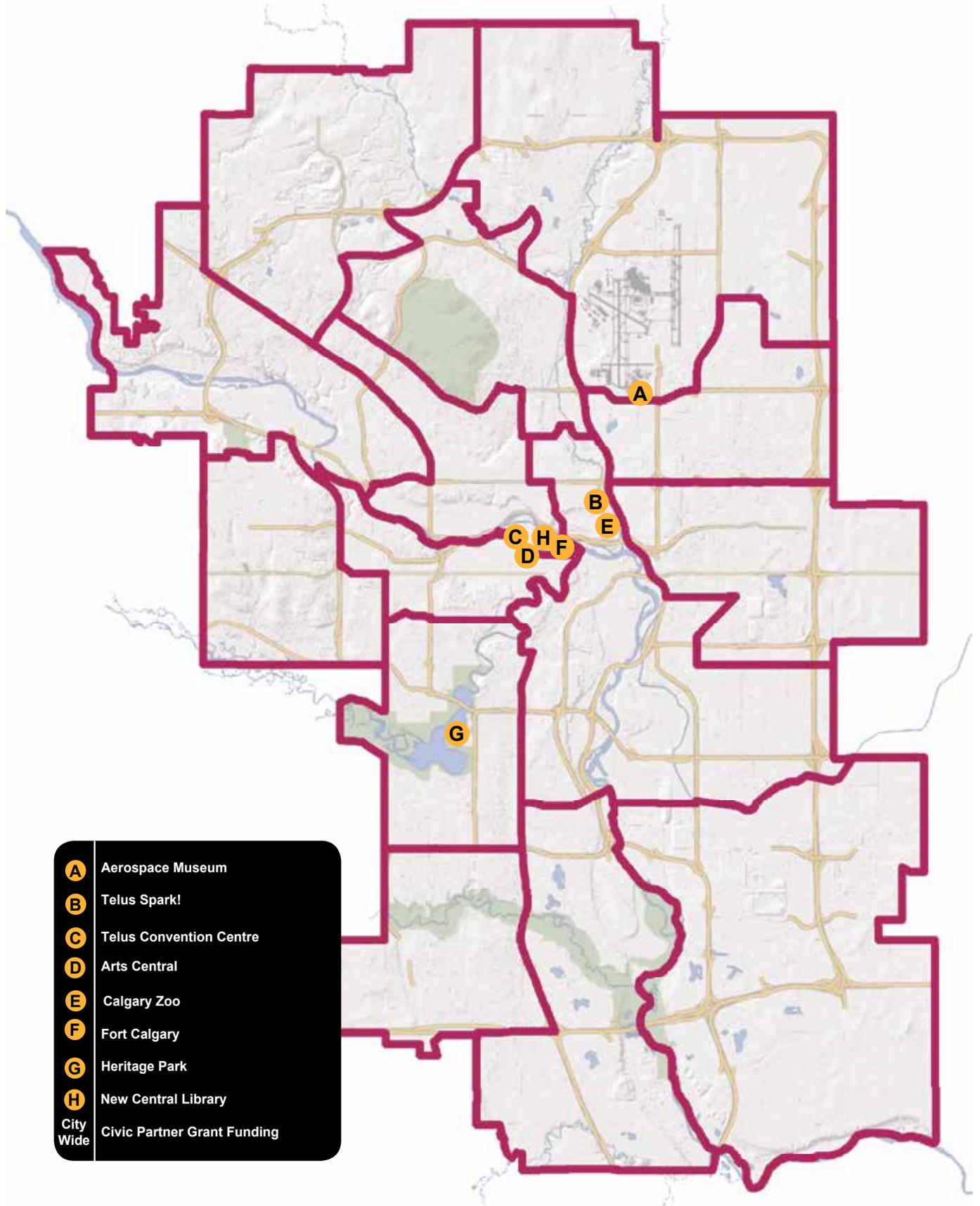
- *A Prosperous City* - focuses on the continued growth of Calgary in terms of talent, opportunity and business development.
- *A City of Inspiring Neighbourhoods* - highlights the importance of safe, mixed and just neighbourhoods, ensuring the opportunity to participate in civic life.
- *A Healthy and Green City* - highlighting the importance of a healthy and green city, including protecting air, land and water resources while encouraging healthy lifestyles.



CIF Funded Community Infrastructure Supporting A City of Inspiring Neighbourhoods



CIF Funded Community Infrastructure Supporting A Prosperous City



INVESTING IN GREEN AND HEALTHY COMMUNITIES

Investing in Green and Healthy Communities aims to strengthening and revitalize communities through investment in community facilities, and public spaces.

Project types included:



82% of Calgarians say that The City's recreation facilities and programs help build healthy and active communities. To support healthy lifestyles, more than \$298 million has been invested in arenas, aquatic facilities and recreation facilities (2011-2035). CIF funding is supporting the completion of four additional recreation facilities and improve aging recreational facilities.





- Shouldice Aquatic Centre

Shouldice Aquatic Centre Upgrade:

Upgrades to the Shouldice Aquatic Centre completed in 2012 ensured that one of Calgary's longest operating pools continues to be a safe and healthy facility for all citizens to enjoy. Enhancements included repair of the main pool basin and dive tank, renovation of the public lobby to improve accessibility, repair of the main pool basin and dive tank, electrical and mechanical improvements to the pool pumps, and a redesigned on-deck viewing area to add space for parents and guardians to watch their children participate in swimming lessons. The renovations have allowed the aquatic centre to enhance citizen service delivery, increase accessibility and operating efficiency, and has resulted in an increase in attendance at the centre by 11%.





**\$37
Million**
*In Parks System
Support
(2011-2018)*

Tennis Court Upgrades and Renewal

The City provides access to 160 outdoor tennis courts at 51 sites throughout Calgary, free of charge. These courts provide recreational opportunities for people of all ages and fitness levels, fostering healthy lifestyles and contributing to vibrant neighbourhoods.

Since 2012, CIF funding has enabled Parks to upgrade approximately 100 tennis courts with 18 more to be completed in 2015. The scope of work for each tennis court varies, from simple resurfacing to major redevelopment, such as a complete reconstruction of three tennis courts in the community of Pineridge.



100

Playgrounds
Supported Since
2011

Playground Renewal and Replacement

Calgary's playgrounds are great places for citizens of all ages to relax and play. As the life expectancy of a playground is approximately 15 years, playgrounds require significant renewal work and CIF support. This investment provides safe places for children to play and supports The City of Calgary's goal of *Complete Communities*.



Since 2012, Bowness Park has undergone changes to support an increased number of park visitors over the years, enhance park visitors' experience, and boost the park's environmental health.



INVESTING IN A CITY OF INSPIRING NEIGHBOURHOODS

CIF contributes to safe, inspiring neighbourhoods by investing in community associations, social recreation groups and emergency services projects that respond to community needs



We thank The City of Calgary for providing financial support so we can ensure our building continues to be a warm, welcoming and safe place for all!

- Community Association Member

52

Social Recreation
Groups Supported
(2011-2015)

95%

of 9-1-1 calls
answered within
15 seconds

114

Community
Associations Funded
(2011-2015)

Acadia Community Association

In 2014, Acadia Community Association completed a curling rink renovation with CIF support. As the only rink south of Glenmore Trail, Acadia provides a diverse selection of sport and leisure programs to 1,600 registered curlers and nearly 36,000 users each season.



- Acadia Curling Rink

Varsity Emergency Response Station #17 Replacement

Significant community service demands are emerging as a result of significant redevelopment and increased densification in the Varsity Community and surrounding area.

The replacement of the Varsity emergency response station will enhance emergency response times to address this growing demand.



-Station #17 (Varsity)

INVESTING IN PROSPEROUS COMMUNITIES



Investment in communities increases Calgary's growth and prosperity. CIF supports Civic Partners, and enables programs, services and events that contribute to individual and community-well being.

Our Civic Partners require ongoing support to ensure that their attractions are always evolving to attract more visitors and events locally and from all around the world.



Supporting our Civic Partners

The ability of Civic Partners to attract visitors, members, business groups and significant events rests with facilities that are updated and well-maintained.



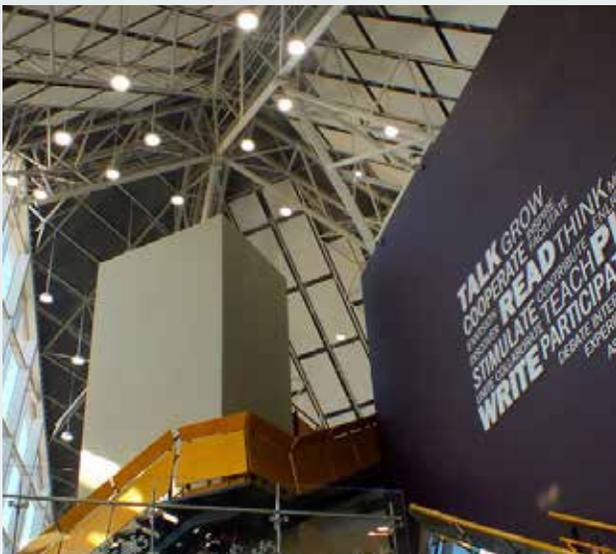
Fort Calgary - Restoration of Deane and Hunt Houses

CIF funds are supporting the interior restorations of the Deane House and the 1876 Hunt House and grounds. The Hunt house was formerly part of a Hudson's Bay Company trading post and is Calgary's oldest building in its original location. The Deane House will also house a restaurant and extensive outdoor patio, adding to the vibrancy and attractiveness of the East Village, of which Fort Calgary is a key partner.



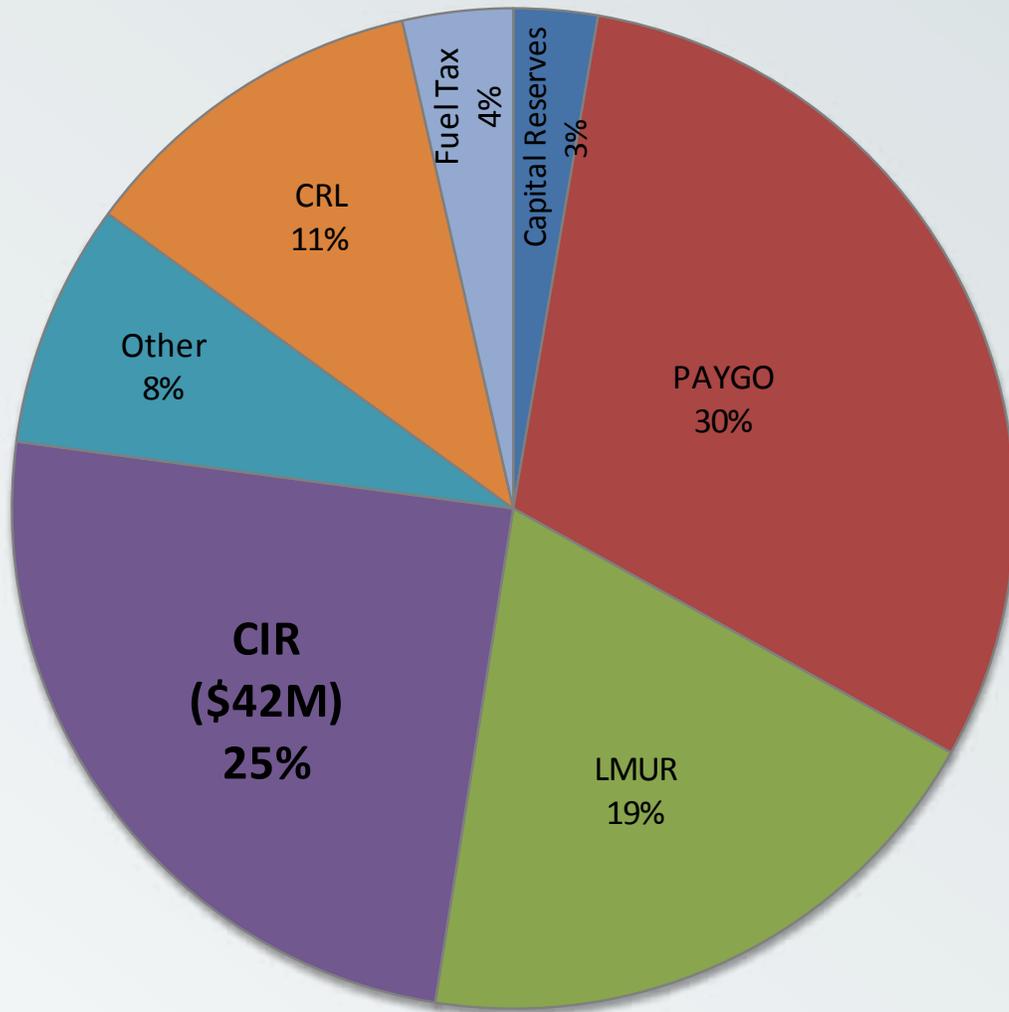
Leveraging: For Every CIF Dollar Invested, Citizens Received Two Dollars in Benefit via Matching Funds

Fish Creek roof replacement – Calgary Public Library



The Fish Library is the second largest community library in Calgary. Asset management assessments conducted in 2011 indicated that the Fish Creek roof replacement was the highest priority for the Calgary Public Library. Funding from CIF has extended the life of this building well into the future, allowing The Fish Creek Library to continue to be one of the busiest libraries in Calgary, serving a large area in southern Calgary. The project has also improved the Library's structural efficiency, decreased heating costs, and spurred the development of new areas of speciality, such as the very successful early literacy program, which is being expanded to other libraries in Calgary.

COMMUNITY INFRASTRUCTURE FUNDING SOURCES (2015-2018)



CIF is the primary funding source for community investment representing 25% of the new CS&PS Capital Budget (including Civic Partners)

ONGOING COMMUNITY NEED

Council's ongoing CIF investment significantly addresses the estimated over \$2.0 billion community infrastructure gap projected 2015-2024. The continued commitment of CIF funding will close the current gap in unfunded community infrastructure projects by approximately 10 per cent.

CIF funding supports safe and efficient community and social infrastructure, enabling Calgarians to connect with one another and contribute to the viability of their neighbourhoods.

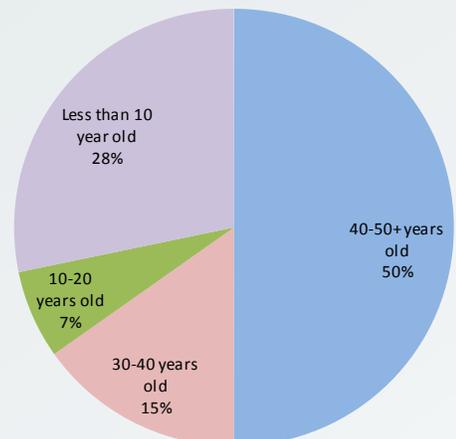
Aging Community Infrastructure

Community Associations

Continued CIF investment in CA's is critical as the majority of these facilities were constructed in the 1970's and 1980's, resulting in significant renewal and repair needs.



Recreation Facilities



91%

Of Citizens think The City should invest more or the same amount on Community services such as support for community associations & not for profit groups

Unfunded Community Needs by Council Priority

Through the CPRIP and ERIP process future CIF funding will be allocated to priority community infrastructure projects. The following pages outline current unfunded community infrastructure needs by council priority which are eligible for future CIF funding.



Foothills Athletic Park & Multi-use Fieldhouse:

The proposed Athletic Park plan is for the provision of required facilities to meet sport and recreation demands, these spaces include: 2 ice arenas, 3 pool basins, fitness space, 2 rectangular fields, 6 tennis courts and an outdoor 400m track at a cost of \$175M.

The multi-use Fieldhouse will serve all Calgarians and is planned to include a 400m 6-lane track, full FIFA sized field, 8 gymnasia with convertible seating for 10,000 spectators, change rooms and support services. The development of this public facility requires an investment of \$202M, with \$94M for the Fieldhouse itself (400m track and FIFA field) and \$108M for associated support/sport spaces, and redevelopment costs.

City-Wide Projects Not Represented in Maps

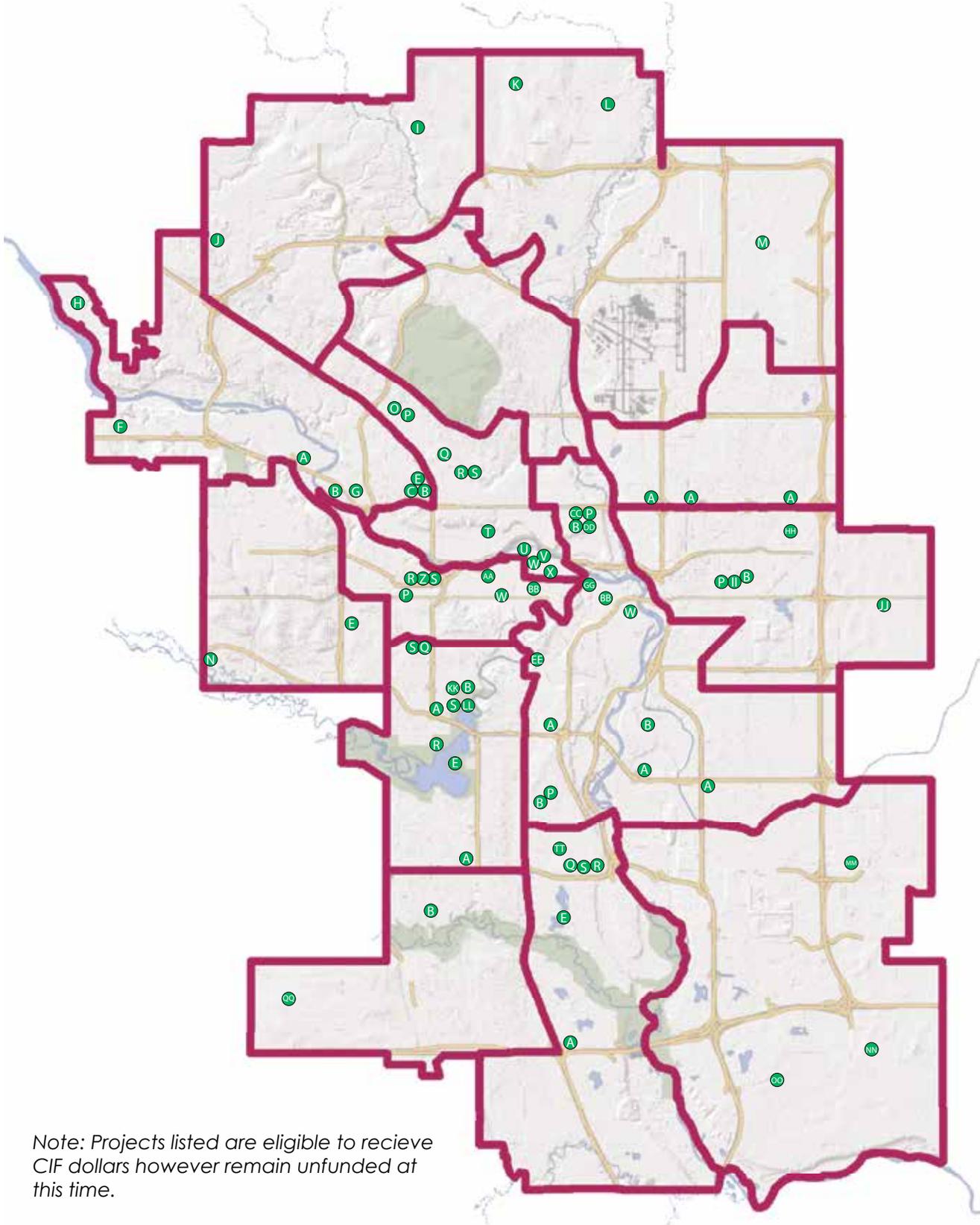
The projects listed below are not represented on the maps as they are city-wide in nature and either involve a large number of sites, or there is no associated physical location.

Healthy and Green City	(Parks) Slope Stability
	(Parks) City-Wide Pathway and Trail Lifecycle
	(Rec) Recreation Facility Lifecycle
	(Parks) Sports Field Lifecycle
	(Parks) Urban Forestry Poplar Replacement Program
	(Parks) Playground Lifecycle
	(Parks) Parks Infrastructure Lifecycle
	(Parks) Emergency Parks Infrastructure Repairs
	(Parks) Water Management Central Control System Lifecycle
	(Parks) Major Parks - Lifecycle
	(Parks) Parks Washroom and Building Lifecycle
	(Parks) River Access Improvements
	(Parks) Irrigation and Drainage Upgrades
	(Parks) Regional Pathways Missing Links
	(Parks) Biodiversity Strategy and Implementation
	(Rec) Skateboarding Amenities Strategy Implementation
	(Parks) Community and Allotment Gardens
	(Rec) Class A Baseball Stadium Upgrades
	(Rec) Community Cultural Spaces
	(Rec) Outdoor Oval Field Development
(Rec) Class Software System Upgrade	

A City of Inspiring Neighbourhoods	(CNS) Capital Conservation Grant
	(PSC) Critical Technology
	(PSC) PSC Equipment Lifecycle
	(PSC) Computer-Aided Dispatch System
	(ABS) ABS Property Impound Facility
	(PSC) PSC Backup Facility
	(PSC) PSC Facility Renewal
	(Fire) Transit Signals Priority System Upgrade
	(PSC) Disaster Recovery Site
	(PSC) Mobile 9-1-1 Communications Centre
	(Fire) Radio Infrastructure Coverage Improvements

A Prosperous City	(Civic Partner) Calgary Public Library Library2Go
	(Civic Partner) Calgary Public Library IT Lifecycle
	(Civic Partner) Calgary Public Library IT Enhancements
	(Civic Partner) Calgary Public Library Building Lifecycle

Unfunded Community Needs: A Healthy and Green City

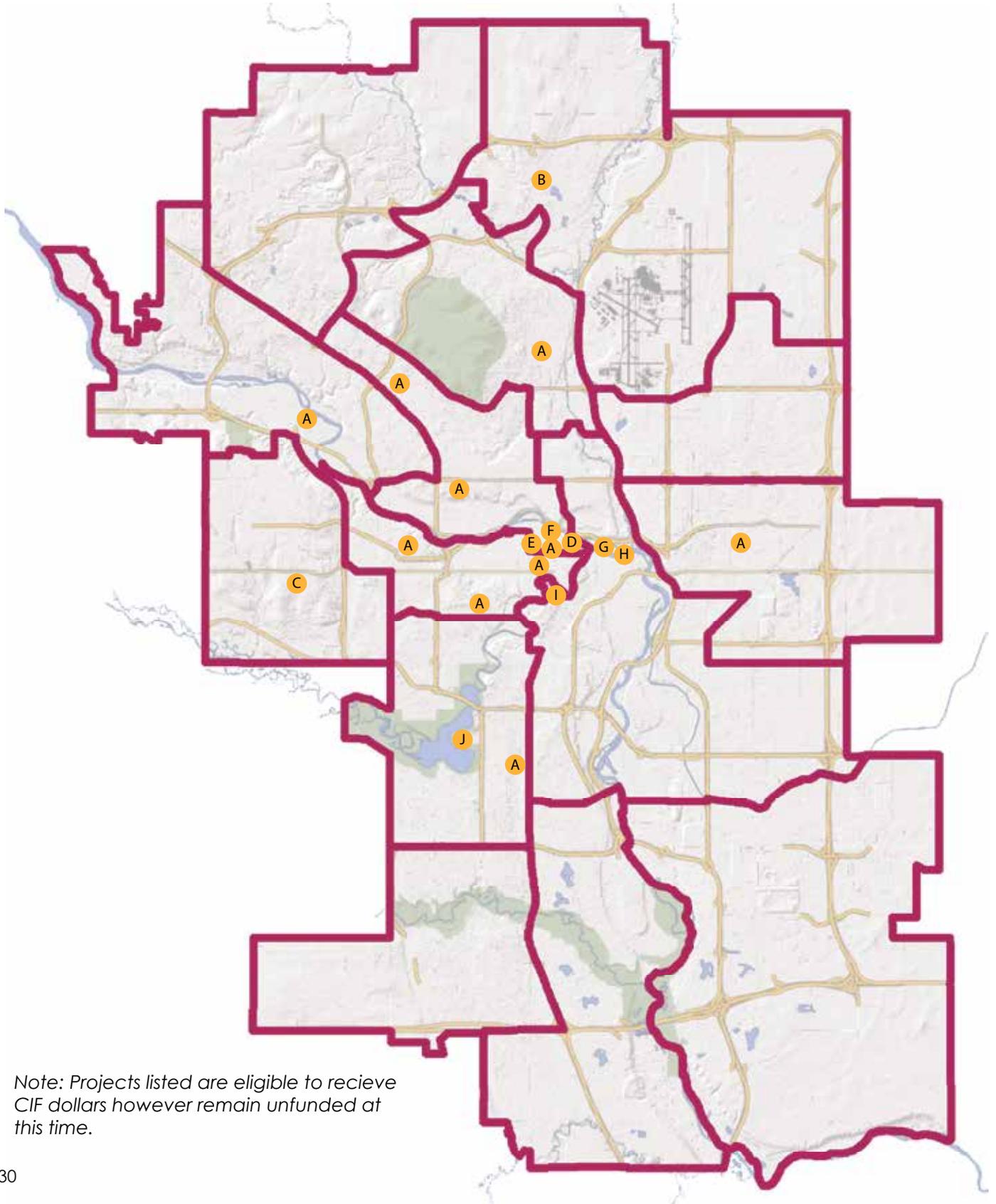


Note: Projects listed are eligible to receive CIF dollars however remain unfunded at this time.

Project	(Parks) Roadway - Urban Forestry	A
	(Rec) Irrigation for Athletic Parks	B
	(Rec) Foothills Fieldhouse Development	C
	(Rec) Foothills Athletic Park Upgrade	
	(Rec) Established Area Arena Upgrade	E
	(Rec) Small Regional Recreation Facility - West Regional Context Study	F
	(Parks) Urban Forestry	G
	(Parks) Bearspaw/Glenbow Ranch Pathway Linkage	H
	(Rec) Small Regional Recreation Facility - North Regional Context Study: Cell D	I
	(Rec) Additional Land Purchase at Rocky Ridge Regional Recreation Site	J
	(Rec) Large Regional Recreation Facility - North Regional Context Study: Cell F	K
	(Rec) Small Regional Recreation Facility - North Regional Context Study: Cell H	L
	(Rec) Small Regional Recreation Facility - North East	M
	(Parks) Clearwater Regional Park Construction (Legacy)	N
	(Rec) Sir Winston Churchill Aquatic and Recreation Centre Expansion	O
	(Rec) Established Area Pool Upgrades	P
	(Rec) Golf Courses Landscape Lifecycle	Q
	(Rec) Golf Course Buildings Lifecycle	R
	(Rec) Golf Course Upgrades	S
	(Parks) Riley Park Design Development Plan and Construction	T
	(Parks) Eau Claire Plaza Construction	U
	(Parks) Sien Lok Park Construction	V
	(Parks) Centre City Urban Forestry	W
	(Parks) Olympic Plaza Design Development Plan	X
	(Rec) Golf Course Landscape Lifecycle	Y
	(Rec) Shaganappi Point Golf Course Clubhouse Upgrade	Z
	(Parks) Shaw Millennium Park Design Development Plan	AA
	(Rec) Centre City Pools (Beltline and Inglewood) Upgrade	BB
	(Rec) Renfrew Aquatic and Recreation Centre Expansion	CC
	(Rec) Artificial Turf Field Development - Renfrew Athletic Park	DD
	(Parks) Stanley Park Construction	EE
	(Parks) Roadway - Urban Forestry	FF
	(Parks) Jack Long Park	GG
	(Parks) Marlborough Regional Park Design Development Plan and Construction	HH
	(Rec) Bob Bahan / Ernie Starr Sport Facility Expansion	II
	(Rec) Small Regional Recreation Facility - Belvedere Area Structure Plan	JJ
	(Rec) Glenmore Athletic Park Upgrade	KK
	(Parks) Glenmore Reservoir Park Design Development Plan	LL
	(Rec) Small Regional Recreation Facility - Shepard Area Structure Plan	MM
	(Rec) Small Regional Recreation Facility - East Regional Context Study: Cell F	NN
	(Rec) Seton Regional Park Design Development Plan	OO
	(Rec) Seton Regional Park Construction	
	(Rec) Small Regional Recreation Facility - South West Policy Plan	QQ
	(Rec) Willow Park Golf Course Irrigation Water Supply Line	TT

Project Name	Map Legend
(Fire) Communications Equipment Lifecycle	A
(Fire) Facility Capital Lifecycle	
(Fire) Heavy Fleet Lifecycle	
(Fire) Light Fleet Lifecycle	
(Fire) Locution System Enhancements	B
(Fire) Data Network Upgrade	
(Fire) Personal Protective Equipment Lifecycle	C
(Fire) Firefighting Equipment Lifecycle	
(Fire) Station 17 Renovation	D
(Fire) North West Industrial Emergency Response Station	E
(Fire) North West Residential Emergency Response Station	F
(Fire) Keystone Hills Area Emergency Response Station	G
(Fire) North Annex Industrial Emergency Response Station	H
(Fire) Northpoint Emergency Response Station	I
(ABS) ABS Communications Lifecycle	J
(ABS) ABS Equipment Lifecycle	
(Fire) Training Academy Transformer	L
(Fire) Station 1 Renovation	M
(Fire) EOC Facility Rehabilitation	N
(Fire) Headquarters Facility Upgrades	O
(Fire) Station 16 Replacement	
(Fire) Hazardous Materials (HAZMAT) Equipment Lifecycle	Q
(Fire) Training Equipment Lifecycle	R
(Fire) Training Academy Facility Upgrades	
(Fire) Urban Search and Rescue (USAR) and Disaster Response Equipment Lifecycle	T
(Fire) Belvedere Emergency Response Station	U
(Fire) Shepard Industrial Emergency Response Station	V
(Fire) Shepard Residential Emergency Response Station	W
(Fire) South East Emergency Response Station	X
(Fire) Providence Emergency Response Station	Y
(Fire) West Macleod Emergency Response Station	Z

Unfunded Community Needs: A Prosperous City



Note: Projects listed are eligible to receive CIF dollars however remain unfunded at this time.

Project Name	Map Legend
(Civic Partner) Calgary Public Library Re-envision Established Branches	A
(Civic Partner) Vivo Healthier Generations Expansion	B
(Civic Partner) Westside Recreation Centre Aquatic Park Expansion	C
(Civic Partner) Fort Calgary Interpretive Centre Lifecycle Program	D
(Civic Partner) Calgary TELUS Convention Centre Lifecycle Program	E
(Civic Partner) Arts Commons Lifecycle Program	F
(Civic Partner) Zoo Land of Lemurs Exhibit	G
(Civic Partner) Zoo Building Capacity for Giant Pandas	
(Civic Partner) Zoo Lifecycle Program	
(Civic Partner) Zoo Wildlife Interactive Education	H
(Civic Partner) Talisman Centre Lifecycle Program	I
(Civic Partner) Heritage Park Lifecycle Program	J

INVESTING IN
Communities

is an integral part of what makes a great city

