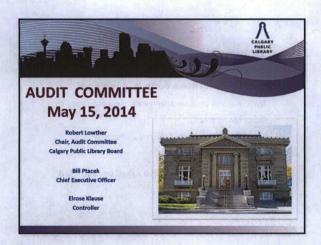
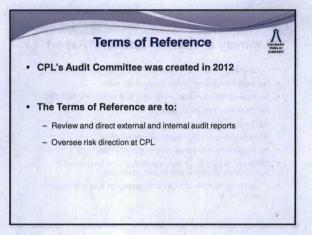
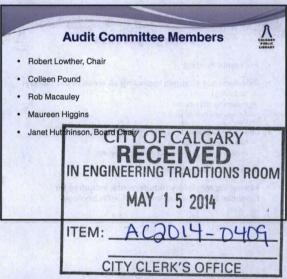
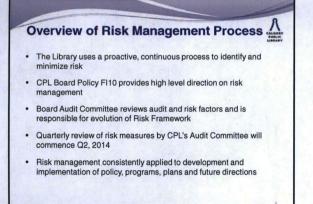
# Calgary Public Library Presentation to City Audit Committee May 15, 2014

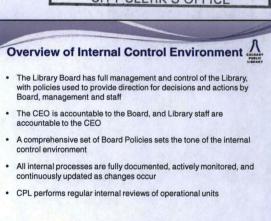




# Overview of Planned Governance Activities Two Committees focus on governance Governance Committee guides and enhances the Board's governance practices Audit Committee planned activities: Oversee the risk management function of the Calgary Public Library Receive the annual external audit plan Receive and review the audited financial statements and auditor's report on the year's financial performance Review operational audits performed periodically to internally benchmark and assess if work functions within the Calgary Public Library are matching best practices Receive and review an annual risk management update report







# Calgary Public Library Presentation to City Audit Committee May 15, 2014

# **Summary of External Auditors' Report**



- · Unqualified opinion was issued on the financial statements
- · No restrictions placed on the scope of the audit
- · No areas of non-compliance with laws and regulations identified
- No uncorrected misstatements
- No disclosure deficiencies
- No instances of management overriding controls
- · No significant weaknesses in internal control identified
- The areas of audit focus were concluded to be fairly stated, appropriately classified, and properly disclosed
- Accounting estimates are free of management bias and material misstatement

# **Commentary on 2013 Statements**



- · Major reconciling items occur in reporting of:
- Tangible capital assets and depreciation on those assets
  - Repayment of debt
- Presentation of surplus and accumulated surplus
- The Library ended 2013 with a small unrestricted surplus

## **Emerging Issues**



- · Per capita funding
- · Simultaneous changes impacting all areas of the Library:
  - Technology
  - Publishing and e-books
  - Society and demographics
- · Lifecycle replacement and infrastructure upgrades:
  - Maintaining our assets
  - Providing service to areas of population growth
- Succession Management
- Increasing regulatory requirements, including for Financial Services and Information Technology

## Summary



- · Clean and unqualified audit opinion
- Separate Audit and Governance Committee
- · Strengthening focus on risk management
- Active environmental scanning systems in place
- Strong organizational commitment to continuous process improvement
- · Recognized leader in peer group