

# Strategic Discussion on Building and Delivering on Plans and Budgets (Verbal Update)

EC2024-0110

2024 January 23



# Recommendations

That the Executive Committee recommends that Council:

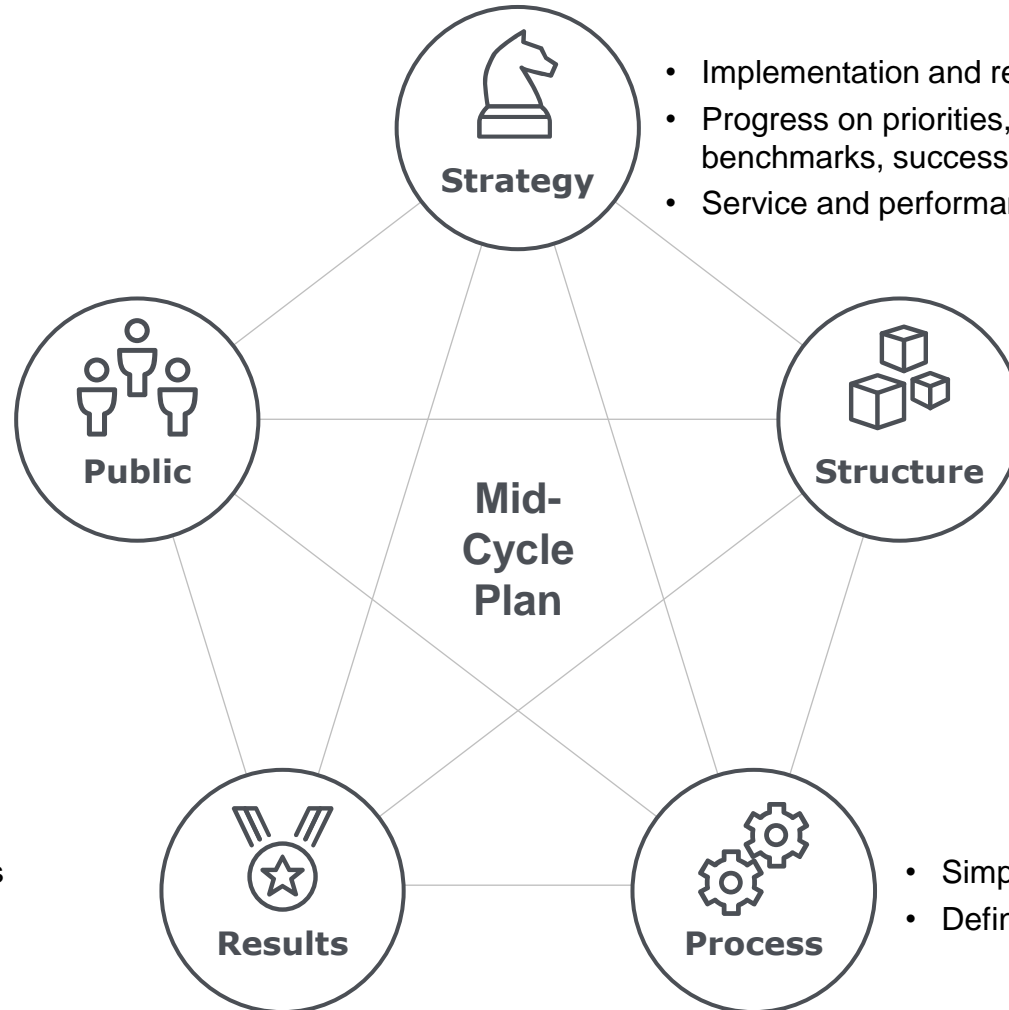
1. Receive the confidential presentation for the Corporate Record and;
2. Direct that the Closed Meeting discussions and presentation be held confidential pursuant to Section 24 (Advice from officials) of the *Freedom of Information and Protection of Privacy Act*, to be reviewed no later than 2026 December 31.



# What we heard at the December debrief

- Public and Council Communications timing and approach
- Balancing closed and open sessions to facilitate transparency among Council, Administration, and Calgarians

- Advancing Council's Strategic Priorities
- Making life better every day



- Implementation and reporting on performance
- Progress on priorities, measurements, benchmarks, successes and budget
- Service and performance level considerations

- Executive Committee
- Strategic Sessions
- Informal meetings

- Simplify
- Defined meeting frequency and schedule



# The planning and budgeting process requires Council and Administration to work together

## Planning

### Council:

- Determines priorities
- Sets tax rate & user fees
- Approves Service Plans & Budgets
- Debrief on prior process

### Administration prepares & presents:

- Economic forecasts
- Revenue & expense projections
- Service Plans & Budgets / Adjustments
- Rethink to Thrive
- Continuous improvement of process

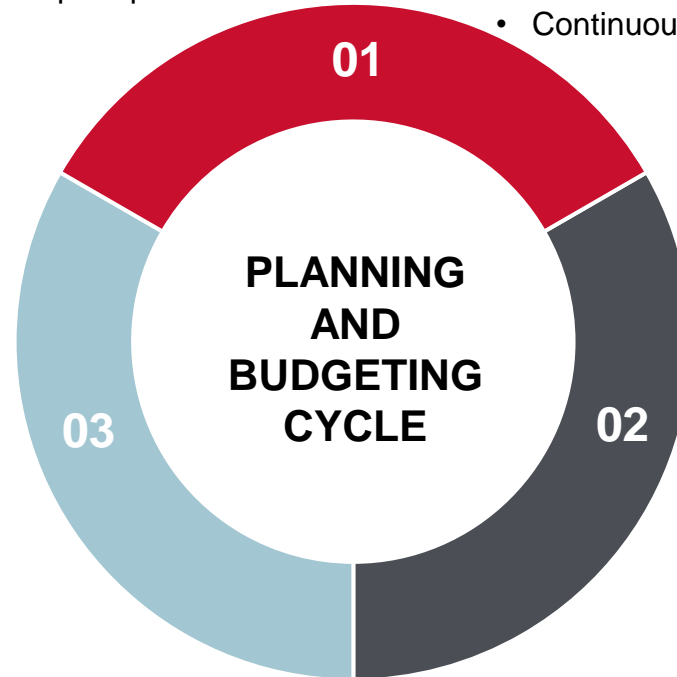
## Review

### Council:

- Evaluates policy outcomes
- Considers municipal context
- Directs changes as required

### Administration prepares & presents:

- Performance reports
- Annual reports
- Principal corporate risk reports



## Delivery

### Council:

- Approves tax bylaw
- Monitors progress, highlights issues and opportunities

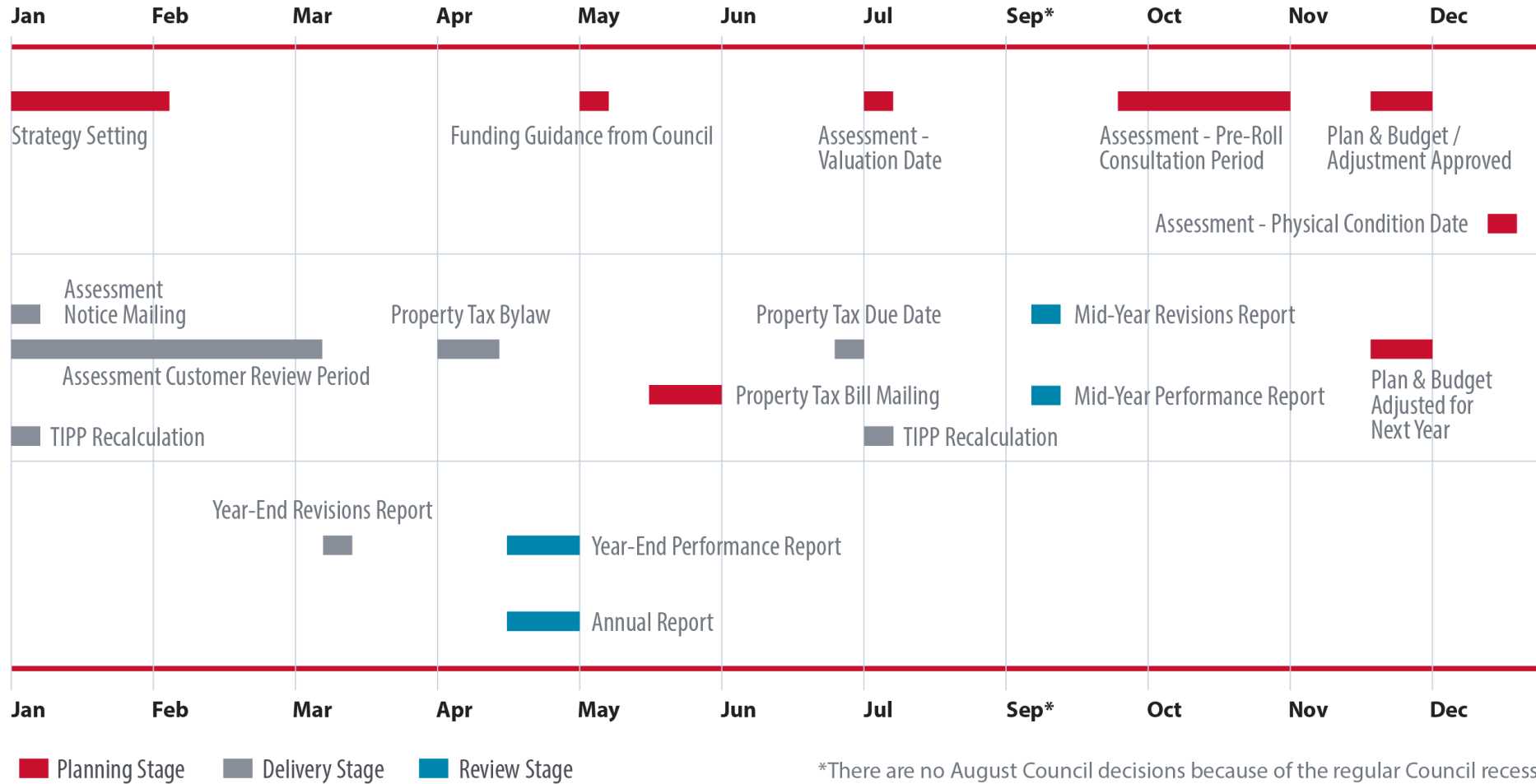
### Administration prepares & presents:

Implementation of approved plans with approved resources, monitor and benchmark performance, report to public and to Council



# Existing activities that will come forward to Council to support the planning and budgeting process

Last  
Current  
Next





# Immediate next steps

## 1. Executive Committee – February 13

- For approval: plan and schedule for this year's Mid-Cycle Adjustments to the 2023-2026 Service Plans and Budgets





# Recommendations

That the Executive Committee recommends that Council:

1. Receive the confidential presentation for the Corporate Record and;
2. Direct that the Closed Meeting discussions and presentation be held confidential pursuant to Section 24 (Advice from officials) of the *Freedom of Information and Protection of Privacy Act*, to be reviewed no later than 2026 December 31.