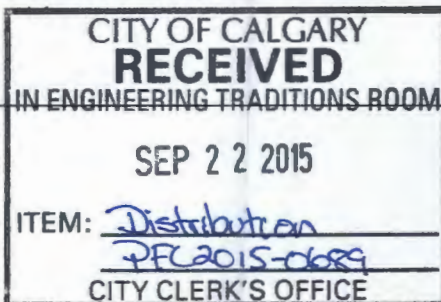




2015 Mid-Year Accountability Report PFC2015-0689

Priorities and Finance Committee
2015 September 22



2015 Mid-Year Report

Att.
1

- **2015 Mid-Year Accountability Report**
 - Update on Council's Priorities.
 - Department headline measures and achievements, including financials.

Att.
2

- **Realignment of Functions**

Online

- **Council Priorities Supplementary Information & Departmental Supplementary Information**



What has Changed?

Changes to the Mid-Year Report include:

- Widening the scope to include information on how the city as a whole is doing. Including community outcomes, quality of life indicators and partnerships.
- Providing more information as to how well The City is collectively contributing to each of the Council priorities (previously only reported at year end).
- A summary of noteworthy highlights by Department in printed report with links to more detailed information online.
- Graphs, photos, and diagrams have been added.



Corporate Summary

Council's Priorities and all 44 associated strategic actions are generally progressing as planned, with 27 of the strategic actions achieving significant milestones, while only three strategic are experiencing challenges.

Key areas of achievements include:

- The advancement of Charter discussions with the Province,
- Securing flood resiliency funding,
- Significant progress made towards reaching the waste diversion goal.

Key challenges experienced include:

- Keeping up with the growing demand for affordable housing,
- Meeting targets to increase The City's urban canopy cover.



Corporate Financial Results – Operating Budget

Tax supported YTD favourable variance of \$4.4 million was attributed to:

- Savings from delay in filling vacant positions in various business units, and
- Budget savings on fuel and increased court fine revenue from Police, and
- Higher than budgeted fare revenue from Calgary Transit, and
- Higher investment income, offset by
 - Lower franchise fees revenue expected from ATCO Gas and ENMAX.

Utilities favourable YTD variance of \$11.7 million occurred due to expenditures not aligning with revenues.

Operating Budget Savings is \$13.0 million. \$11.9 million represent savings from tax supported programs and \$1.1 million represent savings from self-supported programs.



Corporate Financial Results – Operating Budget

Tax supported year-end variance projection is \$28.6 million unfavourable primary due to:

- Significantly lower franchise fees revenue expected from ATCO Gas and ENMAX due to lower natural gas prices and electricity prices,
- Provincial Government's potential elimination of municipal grants in lieu of property taxes paid to government supported social housing,
- Partially offset by higher investment income.

Please note that there are uncertainties on the above year-end projection due to expected changes for labour timing costs and other possible year-end adjustments.

Utilities is projected to have no variance by the end of the year.



Corporate Financial Results – Capital Budget

\$391 million (19.5%) of the \$2.0 billion total City capital budget was spent by 2015 June 30; including open purchase orders totalling \$1.6 billion.

Major projects completed or underway in 2015:

- Green Line Transitway
- Glenmore Ogden Interchange and Trans Canada Highway Bowfort Road Interchange
- LRV (Light Rail Vehicle) and bus purchases
- Royal Vista Emergency Response Station
- Wastewater Treatment Plant upgrades (in Bonnybrook and Nose Creek)
- Industrial Parks (in Dufferin North, Point Trotter and Forest Lawn Creek)
- Recreational Facility (in Rocky Ridge, Great Plains, Quarry park and Seton)
- New Central Library
- Waste & Recycling Services Organic Campus Site Development



Recommendations

That the Priorities and Finance Committee recommends:

1. That Council receive for information:
 - Attachment 1 – 2015 Mid-Year Accountability Report.
 - Attachment 2 – Realignment of Functions.
2. That Council direct Administration to transfer the operating portion of the Budget Savings Account balance to Corporate Programs, if needed, to offset any unfavourable variance in the Franchise Fees (Program #857) budget.
3. That this item be added to the 2015 September 28 meeting of Council as an item of urgent business.