

Children’s Reserve Fund

\$ 5,146
(2022)

Operating Reserve (\$000s)

Authorization: C2000-07, FCS2004-22, CPS2008-87, FCS2010-19, FCS2011-34, PFC2012-0606, PFC2015-0917 and C2020-1215

Purpose: To support access for low-income families and their children (up to 18 years of age) or directly for low-income children, to programs which will enhance their social well-being (including arts, recreation and sports programs).

Conditions: Administration may use up to 100 per cent of the annual interest earned to help fund operating programs for children and youth. Interest earned not used in a year can be carried forward into future years.

Restrictions: None.

Related Budget Information: Operating Dept ID: Dept ID 12182 – Programming and Access

Funding Sources: As per Report FCS2004-22 in 2004 all funds from the Emerging Social Issues Reserve have been transferred to a new Children’s Reserve Fund. Other sources are at the discretion of Council.

Reserve approved to record allocation of investment income:

X Yes ___ No

Special Reporting Requirements: None.

Current Activity (\$000s):

	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
Opening balance	5,046	5,021	4,844	4,702	4,723
Investment income	100	145	177	167	129
Contributions to operations	-	(120)	-	-	-
Transfers to reserves	-	-	-	(25)	(150)
Closing balance	<u>5,146</u>	<u>5,046</u>	<u>5,021</u>	<u>4,844</u>	<u>4,702</u>

Closing balance consists of:

	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
Principal Amount	4,433	4,433	4,433	4,433	4,433
Accumulated Investment Income	713	613	588	411	269
Closing balance	<u>5,146</u>	<u>5,046</u>	<u>5,021</u>	<u>4,844</u>	<u>4,702</u>

Commitments as at Dec 31, 2022 (\$000s):

Balance (as at Dec 31, 2022)	5,146
Investment income	480
Council approved commitments ⁽¹⁾	(480)
Balance restriction ⁽²⁾	<u>(4,433)</u>
Remaining balance	<u>713</u>

- (1) Council approved commitment relates to the SAVE Initiative C2020-1215. The SAVE initiative reduced the Neighbourhood Programming base budget by \$120 and replaced it with a base budget contribution from the Children's Reserve Fund.
- (2) Council, at its meeting of 1989 April 17, agreed that the proceeds from the sale or lease of a portion of the Children's Service Centre site be used to establish a special children's fund. The Children's Reserve was later created with this fund. The terms of the reserve restricted the use of the principal.

Source Contacts:

Business Unit –

Financial Lead –
Operational Lead –

Recreation and Social Programs

J. Salazar, Finance Lead
C. Busche-Hiebert, Manager Social Programs

Calgary Police Service Court Fine Revenue Operating Reserve

\$ 8,000
(2022)

Operating Reserve (\$000s)

Authorization: PFC2013-0084, C2021-1436, and C2022-1353

Purpose: To mitigate potential future revenue shortfalls in the Court Fine budgeted revenue portion of the Calgary Police Service (CPS) operating budget.

Conditions: Contribute \$4,000 from the 2012 Court Fine revenue portion of the CPS operating budget **positive variance**.

Future year contributions are not scheduled unless recommended by the Calgary Police Commission or specifically approved by Council. If requesting permission from Council to contribute to the Operating Reserve, the Commission must first fund any operating shortfalls, as well as the CPS Pay-As-You-Go Reserve (to the maximum of \$2,500) before any remaining surplus will be contributed to the Operating Reserve. The CPS Operating and Capital budgets (including the Court Fine revenue portion of the Operating budget), will be approved by Council as part of the multi-year budget cycles and through the adjustment process when required.

Restrictions: The reserve is funded with a one-time contribution from the CPS in 2012, unless further Council direction is received. Withdrawals from the Operating Reserve to fund shortfall in the Court Fine revenue portion of the CPS Operating budget will require a written request from the Calgary Police Commission to the attention of the City Treasurer. Any other withdrawal requests from the reserve would require a similar written request and would also require Council's approval of each specific request.

Related Budget Information: Operating 91026 – Calgary Police Service
Department ID:

Funding Sources: \$4,000 from the 2012 Court Fine revenue portion of the CPS operating budget **positive variance**.

Reserve approved to record allocation of investment income:
 Yes No

Special Reporting Requirements: None.

Current Activity (\$000s):

	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
Opening balance	8,495	4,000	4,000	4,000	4,000
Contributions from operations ⁽¹⁾	4,000	4,495	-	-	-
Contributions to operations	(4,495)	-	-	-	-
Closing balance	<u>8,000</u>	<u>8,495</u>	<u>4,000</u>	<u>4,000</u>	<u>4,000</u>

- (1) At the end of December 2021, \$4,495 was contributed to be used for Anti-Racism commitments during 2022 (as approved by Council in November 2021, C2021-1436). This was for funds for Anti-Racism Projects not spent in 2021, allowed to be carried over and spent in 2022. Those funds were expended in 2022 and CPS received approval to contribute \$4,000 in 2022, C2022-1353 to be used to fund Police Services 2023 Anti-Racism and Call Response Funds expenditures.

Commitments as at Dec 31, 2022 (\$000s):

Balance (as at Dec 31, 2022)	8,000
Budgeted outflows	<u>(4,000)</u>
Remaining balance	<u>4,000</u>

Source Contacts:

Business Unit –

Financial Lead –

Operational Lead –

Calgary Police Service

L. Tochor, City Treasurer

T. Rathie, A/Finance Manager

ENMAX Dividend Stabilization Reserve - CLOSED

\$ 0
(2022)

Operating Reserve (\$000s)

Authorization: NM 2012-05 and PFC2021-0909

Purpose: To provide an operating reserve to stabilize the ENMAX dividend for any budget shortfall, as ENMAX dividend varies from year to year.

Conditions: Fund balance cannot exceed \$18,000 in total.

Restrictions: Reserve is a contingency to fund shortfalls in the ENMAX dividend compared to budget.

Related Budget Information: Operating Dept ID: 11661 CO-PRG 860 General Revenue

Funding Sources: 50 per cent of the ENMAX dividend received in excess of \$47,000, to be transferred to this reserve, to a maximum of \$18,000.

Reserve approved to record allocation of investment income:
 Yes No

Special Reporting Requirements: None.

Current Activity (\$000s):

	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
Opening balance	18,000	18,000	14,500	13,000	20,000
Contributions from/(to) operations	-	-	3,500	1,500	(7,000)
Transfer to the FSR/BSA merged reserve	(18,000)	-	-	-	-
Closing balance	<u>-</u>	<u>18,000</u>	<u>18,000</u>	<u>14,500</u>	<u>13,000</u>

Commitments as at Dec 31, 2022 (\$000s):

Balance (as at Dec 31, 2022)	-
Internal restrictions ⁽¹⁾	-
Remaining balance	<u>-</u>

(1) As per NM2012-05, reserve balance is 100 per cent committed to fund any shortfall in the ENMAX dividend below \$47,000.

Source Contacts:

Business Unit –	Corporate Revenue & Costs
Financial Lead –	H. Amizola, Corporate Finance Lead
Operational Lead –	C. Jacyk, Finance Manager

Family & Community Support Service (FCSS) Stabilization Fund

\$ 5,053
(2022)

Operating Reserve (\$000s)

Authorization: CPS95-21, CPS98-12, CPS2003-26, FCS2004-22, CPS2008-89, CPS2009-09, CPS2011-19, ~~CP2017-04~~, PFC 2015-0917, Council Policy CP2016-05, Council Policy CP2017-01, CPS2016-0397, CPS2017-1124, CPS2018-1100, CPS2019-1286, C2020-0715, CPS2020-0776, CPS2020-1221, ~~and~~ CD2021-1535 and CD2023-0004

Purpose: The reserve is used to:

- Cover any shortfalls in case the Provincial FCSS allocation of funds is less than expected at any given year;
- Respond to emerging social issues; and
- Support clearly defined capacity-building initiatives as per Council’s Policy of FCSS.

Conditions: ~~Agencies wishing to access funds, must meet the requirements stated above under “Purpose”. In addition, they are required to complete an application. Administration will review the application and may consult with community partners to determine the project’s impact and viability. None.~~

Restrictions: ~~Agencies wishing to access funds must meet the requirements stated above under Purpose. In addition, they are required to complete application. Administration will review the application and may consult with community partners to determine the project’s impact and viability. Administration will seek Council’s approval to draw funds from the FCSS Stabilization Fund annually. None.~~

Related Budget Information: Operating Dept IDs: 90413 – Community Strategies
93210 – Partnerships
90395 – Recreation and Social Programs

Funding Sources:

1. Unexpended or surplus funds from previously allocated ongoing and one-time contributions.
2. Any increase to the provincial or municipal portion of the FCSS budget announced after Council’s approval of allocation for the year.

Reserve approved to record allocation of investment income:
 X Yes No

Special Reporting Requirements: None.

Current Activity (\$000s):

	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
Opening balance	5,127	4,705	3,679	3,685	4,361
Investment income	838	130	148	125	106
Contributions from operations	8	1,279	1,365	617	563
Contributions to operations ⁽¹⁾	(1,000)	(987)	(487)	(748)	(1,345)
Closing balance	<u>4,973</u>	<u>5,127</u>	<u>4,705</u>	<u>3,679</u>	<u>3,685</u>

(1) Contributions to operations:

2022: Council approved approximately \$1,000 for one-time capacity building initiatives and responding to emerging issues projects as per CD2021-1535.

2021: Council approved approximately \$750 for one-time capacity building initiatives and responding to emerging issues projects as per CPS2020-0776. Council approved \$250 for one-time community-based capacity building initiatives for Anti-Racism Strategy as per CPS2020-0776.

2020: Council approved approximately \$500 for one-time capacity building and emerging issues projects as per CPS2019-1286.

2019: Council approved approximately \$750 for one-time capacity building and emerging issues projects as per CPS2018-1100.

2018: Council approved a \$750 withdrawal for one-time capacity building and emerging issues project as per CPS2017-1124. \$500 was also withdrawn to maintain the municipal contribution to the FCSS program budget as per **GSP** CPS2016-0397. An additional \$95 were funds approved in prior years and extended for projects completed in 2018.

Commitments as at Dec 31, 2022 (\$000s):

Balance (as at Dec 31, 2022)	5,053
Council approved commitments ⁽¹⁾	<u>(750)</u>
Remaining balance	<u>4,303</u>

(1) As per CD2023-0004 Council approved \$750 for one-time capacity building initiatives and responding to emerging issues projects in 2023.

Source Contacts:

Business Unit –

Financial Lead –

Operational Lead –

Community Strategies

J. Salazar, Finance Lead

A. Wedderburn, Manager

**Fiscal Stability Reserve and Operating Budget Savings
Account Merged**

Operating Reserve (\$000s)

\$ 1,135,240
(2022)

Authorization: Financial Stability Reserve (FSR): Mill Rate Bylaw 20M79, C2005-04, FCS2007-45, PFC 2018-1125 and PFC2021-1002

Budget Savings Account (BSA) and Community Economic Resiliency Fund (CERF): PFC2015-0181, PFC2015-0959 and PFC2021-1002

Purpose: FSR: Beginning in January 2005, the reserve was mandated to serve the following purposes:

- A contingency fund for operational emergencies, urgent or contingency capital expenditures, and to compensate for unplanned revenue reductions with significant financial impacts; and
- Investment income from the reserve would be used to fund one-time operating budget expenditures.

BSA: Regular Budget Savings Account: To encourage and provide incentives for business units to seek annual savings, innovation and efficiencies, within their operating and capital budgets, including, but not limited to the use of “savings accounts”.

CERF: As per Council directive, to set aside funding from corporate surplus / intentional savings to CERF within the BSA for initiatives that support Calgarians and local businesses affected by the challenging economic conditions in Calgary. The CERF provides the opportunity to respond to the needs of the community in three ways; citizens see the direct benefit of the fund through frozen fees for key City services, non-profits and business units are able to maintain service levels and meet the increasing demand through the emergency fund and can be used as a direct stimulus to the economy by investing in initiatives for economic development and affordable housing.

Conditions: FSR: ~~As per report FCS2007-45,~~ The FSR reserve component must maintain a minimum balance of five per cent of The City’s tax-supported gross expenditures (net of recoveries). ~~and~~ The FSR component target balance is ~~set at~~ 15 per cent of The City’s tax supported gross expenditures (net of recoveries).

For the purpose of comparison to the target and minimum balance, the reserve’s balance is considered net of commitments.

BSA: None.

Restrictions: FSR: None.

BSA: To remain responsive to current economic conditions The City will retain flexibility in the uses of these funds in the short-term.

Any savings generated by business units may fund the BSA. Funds will be allocated 50 per cent to initiatives at the business unit level and 50 per cent to initiatives at the corporate level; or, at 100 per cent to corporate to mitigate the impacts of economic downturns.

Any savings generated in Corporate Revenue & Costs, unless as directed by Council, will be directed to the FSR as per Council's current direction.

Related Budget Information:

Operating Department FSR:
ID: 11658 Taxation
11661 General Revenue

BSA: All impacted City Business Units

Capital Budget ID: BSA: Various Capital Budget IDs

Funding Sources:

FSR: Council approved annual tax supported operating surpluses transferred to the reserve, and investment income earned on reserve funds. As per report FCS2007-45, Council approved previously committed one-time contingent funds that are no longer required for their original purpose, such as recoveries from provisions for tax losses, legal claims or environmental provisions.

Reserve approved to record allocation of investment income:

Yes No

BSA: Funding for the savings account will be generated by favourable budget variances identified by business units through the management of their operating and capital budgets, and by Corporate as directed by Council.

With the approval of PFC2021-1002 to merge FSR and BSA and support from Chief Financial Officer, business units are no longer required to contribute favourable budget variances to BSA at year end as budget variances will be transferred to FSR at year end close.

Capital funding sources are subject to restrictions which potentially limit the uses of any funds saved. Any potential capital savings identified would require disposition in a manner consistent with the terms and conditions of any governing policies or agreements.

Reserve approved to record allocation of investment income:

Yes No

Special Reporting Requirements:

FSR and BSA: None.

Current Activity (\$000s):

	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
FSR Opening Balance	753,182	637,997	536,284	656,282	573,721
Investment income	14,369	17,059	17,694	15,765	15,215
Contribution from operations ⁽¹⁾	23,819	54,146	39,660	114,262	63,558
Contribution to operations	(31,421)	(72,566)	(52,539)	(47,449)	(27,249)
Contribution to capital ⁽²⁾	(15,206)	(4,570)	(11,763)	(1,225)	(2,840)
Transfers between reserves ⁽³⁾	19,229	(22,306)	(55,477)	(311,446)	(4,874)
Current year surplus	258,731	143,422	164,138	110,095	38,751
Closing balance	1,022,703	753,182	637,997	536,284	656,282
BSA Opening balance	122,192	134,736	91,251	135,198	157,334
Contributions from operations ⁽⁴⁾	3,223	1,272	93,312	17,939	39,122
Contributions from operations to CERF ⁽⁵⁾	-	-	550	-	3,369
Contributions to operations ⁽⁶⁾	(12,427)	(13,992)	(18,905)	(6,302)	(4,101)
Contributions to operations from CERF ⁽⁶⁾	(219)	(3,634)	(6,844)	(19,585)	(37,640)
Transfer (to)/from other operating reserves ⁽⁷⁾	(232)	4,088	(18,406)	(35,999)	(22,886)
CERF transfer to other reserves ⁽⁸⁾	-	(278)	(1,322)	-	-
Transfer to other capital reserves ⁽⁹⁾	-	-	(4,900)	-	-
Closing balance	112,537	122,192	134,736	91,251	135,198
Total Reserve Closing Balance	1,135,240	875,374	772,733	627,535	791,480
Breakdown of BSA Closing Balance:					
Operating BSA	98,847	108,283	116,915	60,914	85,276
Operating BSA-CERF	13,690	13,909	17,821	25,437	45,022
Capital BSA	-	-	-	4,900	4,900
Closing balance	112,537	122,192	134,736	91,251	135,198

(1) Contribution from operations in 2022 came from inter-business unit loan repayments from Mobility (formally Roads) and Climate and Environment (formally Corporate Analytics & Innovation), minimum one per cent of the favourable budget variance from investment income within Corporate Revenue & Costs to be used for the Established Area Growth Strategy (EAGS) per PFC2020-0131, flowing through Corporate FSR to transfer to Established Area Investment Fund (EAIF), one time savings from Solutions for Achieving Value and Excellence (SAVE) program per C2021-1436, and the transfer of various unspent contingency funds (i.e. property tax, legal, and other contingencies that were no longer required).

(2) Contribution to Capital as per report C2013-0668 pertains to flood related and other projects:
 2022: Consists of \$1,000 for Shouldice Athletic Park Winter Utilization Shelter per C2018-0958, \$222 for Genesis Centre Outdoor Artificial Turf project per C2018-1212, \$2,500 for Urban Forestry Tree Canopy per C2020-1215, \$4,769 for Greater Downtown Plan per C2021-0524, and \$6,715 for unfunded capital projects per C2021-0436.
 2021: Consists of \$1,362 for Genesis Centre Outdoor Artificial Turf project per C2018-1212, \$2,500 for Urban Forestry Tree Canopy per C2020-1215, and \$708 for Greater Downtown Plan per C2021-0524.
 2020: Consists of \$251 for Genesis Centre Outdoor Artificial Turf project per C2018-1212, \$11,572 for Utility's flood expenditures, partially offset by \$60 no longer required accrual transferred back to FSR from City's resiliency projects.

2019: Consists of \$1,249 for Utilities business unit flood expenditures partially reduced by \$24 pertaining to an unrequired accrual which was transferred back to FSR from The City's resiliency projects.
2018: Consists of \$97 for City's resiliency projects and \$2,743 for Utilities business unit flood expenditures.

(3) Transfers between reserves:

2023: Transfer of \$18,000 from the ENMAX Dividend Stabilization Reserve and \$5,000 from the Self-Insurance Reserve as approved by Council (EC2023-1211).

2022: Transfer of \$3,049 from various business units' "FSR flow through reserves" on unspent one-time budget, \$3,200 from Public Art Reserve and \$2,200 from Revolving Fund Reserve for General Land Purchases per C2021-1436, \$2,700 from Fire for carry forward to 2023 per C2022-1051, (\$291) to EAIF reserve for EAGS per PFC2020-0131, (\$5,821) to various business units through "FSR flow through reserves" for Mental Health and Addictions Strategy per C2018-0955, (\$8,644) for relief to businesses per PFC2021-0060, and (\$164) for resiliency projects.

2021: Transfer of \$1,385 from various business units' "FSR flow through reserves" on unspent one-time budget, to Major Capital Projects ("MCP") Reserve for June 2021 confidential recommendations (\$12,500), to EAIF reserve (\$186) for EAGS per PFC2020-0131, to various business units through "FSR flow through reserves" (\$3,689) for Mental Health and Addictions Strategy per C2018-0955, (\$6,639) for relief to businesses per PFC2021-0060, and (\$677) for resiliency projects.

2020: Transfer of \$479 from various business units' "FSR flow through reserves" on unspent one-time budget, to EAIF reserve (\$51,622) for EAGS per PFC2020-0131, to various business units through "FSR flow through reserves" (\$4,212) for Mental Health and Addictions Strategy per C2018-0955, (\$118) for resiliency projects, and (\$4) for Extended Producer Responsibility per C2019-0129.

2019: To fund MCP Reserve per C2019-0525 (\$304,724) and C2019-0964 (\$3,000), to fund Mental Health and Addictions Strategy per C2018-0955 (\$3,311), to various business units' through "FSR flow through reserves" (\$370) for resiliency projects and to fund Extended Producer Responsibility per C2019-0129 (\$41).

2018: As per 2018-06-25 report TT2018-0467, transfer funds from FSR to the Snow and Ice Control reserve for the 2018-2019 season (\$9,500); transfer funds to various business units' through "FSR flow through reserves" (\$2,804); transfer of \$6,443 from various business units through "FSR flow through reserves" on unspent one-time budget; transfer of \$600 from Economic Development and Policy Co-ordination ("EDPC") year-end surplus to fund future Council Innovation Fund; transfer of \$300 from Parks for McHugh House Loan repayment; transfer of \$87 from BSA Reserve due to ACE Daycare 2016 Flood Repayment, on bridge financing, being treated as LAW surplus and contributed to BSA in error.

(4) Operating savings and return of unspent one-time budget from various business units and Corporate Costs:

2022: Transfer of \$2,409 from various business units on unspent one-time budget and \$814 from Calgary Transit to return financing costs funded by unallocated investment income sitting in capital deposits in prior years.

2021: Return of unspent one-time budget from various business units.

2020: Operating savings of \$67,212, release of \$10,000 excess Tax Loss Provision from Taxation program to reduce Tax Loss Provision in 2021, and \$16,100 from Municipal Operating Support Transfer (MOST) grant to replenish funding provided to non-profit partners during COVID-19 from the Community Sustainability Reserve and Emergency Resilience Fund (ERF) originally funded by BSA and CERF per C2020-0526 and C2020-0527.

2019 and 2018: Operating savings and return of unspent one-time budget from various business units and Corporate Costs.

(5) 2020 and 2018: Return of unspent one-time budget on Affordable Housing Initiative.

(6) One-time funding items as approved by Council.

(7) Transfer from / (to) other operating reserves:

2022: Transfer of (\$232) to various business units for HR Accommodations Costs per PFC2019-0193.

2021: Transfer of \$4,400 from IT Reserve and Revolving Fund Reserve for General Land Purchases to fund one-time Solutions for Achieving Value and Excellence (SAVE) implementation costs per C2020-1215, offset by (\$312) to various business units for HR Accommodations Costs (PFC2019-0193).

2020: Transfer of (\$6,000) to the Community Sustainability Reserve to support community associations and social recreation groups per C2020-0526, (\$12,100) to CERF to fund ERF (C2020-0527), and (\$306) to various business units for HR Accommodations Costs (PFC2019-0193).

2019: Transfer of \$1,557 from Calgary Parking Authority ("CPA") net revenue, offset by (\$37,440) to MCP Reserve, and (\$116) to various business units for HR Accommodations Costs.

2018: Transfer of \$2,201 from CPA net revenue, offset by (\$25,000) to OCIF, and (\$87) to FSR due to ACE Daycare Flood Repayment, on bridge financing, being treated as LAW surplus and contributed to BSA in 2016.

- (8) CERF transfer to other reserves:
2021: Transfer of (\$278) to Calgary Neighbourhoods and Civic Partners to support the immediate financial needs of non-profit partners per C2020-0527.
2020: Transfer of \$12,100 from Operating BSA for ERF and (\$13,422) to Calgary Neighbourhoods and Civic Partners to support the immediate financial needs of non-profit partners per C2020-0527.
- (9) 2020: Transfer to MCP Reserve for the Event Centre.

Commitments as at Dec 31, 2022 (\$000s):

Balance (as at Dec 31, 2022)	1,135,240
Investment income	102,130
Budgeted inflows	16,981
Operating budget for future years ⁽¹⁾	(382,013)
Capital budget for future years ⁽²⁾	(146,473)
Operating items on a draw as needed basis ⁽³⁾	(57,958)
Flood resiliency projects ⁽⁴⁾	(2,078)
BSA contributions to operations ⁽⁵⁾	(9,034)
BSA contributions to capital ⁽⁶⁾	(3,000)
CERF contributions to operating ⁽⁷⁾	(13,101)
Balance restrictions ⁽⁸⁾	(181,542)
Remaining balance	<u>459,152</u>

- (1) Council approved one-time operating budget items per C2021-1381, C2021-1436, C2022-1051.
- (2) Capital budget on a draw as need basis - \$146,473 consists of:
\$4,000 for New Community Growth Strategy per C2018-0900
\$316 for Genesis Centre Outdoor Artificial Turf Community Field per C2018-1212
\$49,522 for Greater Downtown Plan per C2021-0524
\$31,135 for unfunded Council proposed capital investment in 2022 Adjustments per C2021-1436
\$1,500 for Calgary Technologies Inc. per confidential report PFC2021-1116, and
\$60,000 for Capital items included in 2023-2026 budget per C2022-1051.
- (3) Operating items on a draw as need basis – \$57,958 consists of:
\$7,967 for Community Action on Mental Health and Addiction per C2018-0956
\$5 for Extended Producer Responsibility per C2019-0129
\$700 for 2021 Non-Residential Phased Tax Program (PTP) per C2020-1215
\$2,317 for Relief to businesses program per PFC2021-0060
\$289 for Calgary COVID-19 Business support program per PFC2021-1366
\$7,500 for Barron Building Residential Conversion Grant program per PFC2021-1278
\$5,000 for Clean Energy Improvement Program per EC2022-0113
\$820 for Seasonal Patio Program per IP2022-0398,
\$360 for Civic Partnership Program per EC2022-1378, and
\$33,000 for Calgary Transit Recoveries funded by 2022 unspent Alberta Relief for Shortfalls for Transit Operators (RESTOR) grant to be transferred to FSR at 2022 yearend per C2022-1051
- (4) Flood resiliency projects on a draw as needed basis per C2014-0316, C2014-0774, PFC2015-0536, PFC2015-0697, and PFC2021-0429.
- (5) BSA contributions to operations on a draw as needed basis - \$9,034 for HR Accommodations Costs per PFC2019-0193.

- (6) BSA contributions to capital on a draw as needed basis - \$3,000 for Greater Downtown Plan, Arts Commons Program 639-010 per C2021-0524.
- (7) CERF contributions to operations on a draw as needed basis - \$13,101 consists of:
 - \$1,016 for 2017 PTP per C2017-0057
 - \$913 for 2018 PTP per C2017-1123 and PFC2018-0045
 - \$610 for 2019 PTP per C2019-0782
 - \$6,261 for 2020 PTP per PFC2020-0015
 - \$3,000 for 2021 PTP per C2020-1215, and
 - \$1,301 for ERF per C2020-0527
- (8) Restricted minimum balance of 5 per cent of The City's tax-supported gross expenditures (net of recoveries).

Source Contacts:

Business Unit –	Finance
Financial Lead –	C. Jacyk, Finance Manager
Operational Lead –	L. Tochor, City Treasurer

Group Life Reserve \$ 1,933
Operating Reserve (\$000s) (2022)

Authorization: FB95-92, Group Policy No. 127 and PFC2012-0606

Purpose: To satisfy contractual obligations under the Group Life benefit contract between The City and The Canada Life Assurance Company (Canada Life).

Conditions: Under the terms of the contract, The City must maintain a reserve balance comprised of two activities: 1) Incurred but Not Reported (IBNR) for claims incurred by employees in the current year but not reimbursed by the plan until the following year. The IBNR portion of the reserve is equal to 12 per cent of the annualized Refund Billed Premium based on the last month of the policy year; and 2) a Claims Fluctuation reserve (CFR) balance equal to 25 per cent of the Refund Billed Premium for the last complete policy year.

Restrictions: Externally restricted by the contractual obligations under the Group Life benefit contract between The City and Canada Life.

Related Budget Information: Operating Dept ID: 11656 – CO-PRG 787 Employee Benefits

Funding Sources: Operating Budget Program: # CO-PRG 787 Employee Benefits

Reserve approved to record allocation of investment income:
X Yes ___ No

Special Reporting Requirements: Quarterly financial reports and annual Core Plan financial statements for The City management and MEBAC executive.

Current Activity (\$000s):

	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
Opening balance	1,935	1,926	1,965	1,637	1,725
Investment income	38	56	70	57	47
Contributions (to)/from Operations	(40)	(47)	(109)	271	(135)
Closing balance	<u>1,933</u>	<u>1,935</u>	<u>1,926</u>	<u>1,965</u>	<u>1,637</u>

Commitments as at Dec 31, 2022 (\$000s):

Balance (as at Dec 31, 2022)	1,933
External restriction ⁽¹⁾	<u>(1,933)</u>
Remaining balance	<u>-</u>

(1) The complete reserve balance is externally restricted by the contractual obligations under the Group Life benefit contract between The City and Canada Life.

Source Contacts:

<p>Business Unit – Financial Lead – Operational Lead –</p>	<p>Finance D. Andrews, Finance Leader, Benefits Finance G. Wiebe, Finance Manager, Corporate Financial Reporting</p>
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Heritage Incentive Reserve

Operating Reserve (\$000s)

\$ 1,698
(2022)

Authorization: FB2002-27, ~~FCS2004-15~~, FCS2004-20, PFC2012-0159, PFC2015-0917, and PFC2018-1125

Purpose: To fund the implementation of the Heritage Incentive Program which began in 2003.

Grants are provided to non-city owned municipal historic resources to:

- Promote the rehabilitation and economic re-use of buildings designated as Municipal Historic Resources under the Historical Resources Act of Alberta (HRA).
- Address inequities that property owners assume when rehabilitating buildings designated under the HRA.
- Revitalize and rehabilitate derelict or underutilized heritage buildings.
- Revitalize older communities and commercial districts.

Conditions: ~~Specific conditions relating to use of the reserve with respect to the grant application process, payment process, and sign requirements are detailed in report PFC2012-0159. None.~~

Restrictions: There shall be a maximum expenditure of 50 per cent of the approved project costs or 15 per cent of the current assessed value of the property; whichever is the lesser, except for special circumstances approved by Council. All grants may be paid out in a single payment or over the course of a 5-year period.

Applications may be accepted every five years but the total grant amount cannot exceed 50 per cent of the approved project costs or 15 per cent of the current assessed value of the property; whichever is the lesser, every 15 years except for special circumstances approved by Council.

~~Specific conditions relating to use of the reserve with respect to the grant application process, payment process, and sign requirements are detailed in report PFC2012-0159.~~

Related Budget Information: Operating Dept ID: #91771 City and Regional Planning

Funding Sources: To be funded annually from operating program #91771 City and Regional Planning

Reserve approved to record allocation of investment income:

Yes No

Special Reporting Requirements: None.

Current Activity (\$000s):

	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
Opening balance	1,577	1,527	1,229	1,242	1,205
Investment income	34	52	57	47	35
Contributions from operations	582	585	670	225	225
Contributions to operations	(495)	(587)	(429)	(285)	(223)
Closing balance	<u>1,698</u>	<u>1,577</u>	<u>1,527</u>	<u>1,229</u>	<u>1,242</u>

Commitments as at Dec 31, 2022 (\$000s):

Balance (as at Dec 31, 2022)	1,698
Budgeted inflows	500
Budgeted outflows	<u>(500)</u>
Remaining balance	<u>1,698</u>

Source Contacts:

Business Unit –
Financial Lead –
Operational Lead –

City and Regional Planning
J. Pieterse, Finance Lead
J. Mueller, Manager, City Planning

Mall Programming Fund

\$ 887
(2022)

Operating Reserve (\$000s)

Authorization: OE2001-03, PFC2012-0606, PFC2015-0917, PFC2018-1125, PFC2019-1385, and ALT2019-1389

Purpose: To maintain and supplement activities and programs on Stephen Avenue Mall, specifically in the 300 west block between Bankers Hall and Toronto Dominion Square.

Conditions: Funds are to be managed by the Mall Programming Fund Management Committee (“MPFMC”) comprising of **four** representatives **with one-year terms** from Gentra / Brookfield, Oxford Properties, the Calgary Downtown Association, and The City, with The City representative as chairman.

Restrictions: The MPFMC is authorized to approve expenditures that utilize the investment income earned by the Fund while any expenditure involving the principal of the Fund is subject to Council approval.

Related Budget Information: Operating Dept 93150 Downtown Strategy ID:

Capital Budget ID: A463920 Downtown Strategy

Funding Sources: The developer of Bankers Hall was required to pay \$850 to establish the Fund. The interest earned on the initial contribution will be used for programming activities on the 300-west block on Stephen Avenue. Interest income can be carried forward if not spent in the year which it was earned.

Reserve approved to record allocation of investment income:

X Yes No

Special Reporting Requirements: None.

Current Activity (\$000s):

	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
Opening balance	870	845	865	835	813
Investment income	17	25	30	30	22
Contributions to operations	-	-	(50)	-	-
Closing balance	<u>887</u>	<u>870</u>	<u>845</u>	<u>865</u>	<u>835</u>

Closing balance consists of:

	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
Principal amount	688	688	688	688	688
Accumulated net investment income	199	182	157	177	147
Closing balance	<u>887</u>	<u>870</u>	<u>845</u>	<u>865</u>	<u>835</u>

Commitments as at Dec 31, 202 (\$000s):

Balance (as at Dec 31, 2022)	887
Interest balance restrictions ⁽¹⁾	(199)
Principal balance restrictions ⁽²⁾	<u>(688)</u>
Remaining balance	<u>-</u>

(1) Consists of the accumulated net investment income restricted for the MPFMC to manage (OE2001-03).

(2) The principal of the fund is subjected to Council approval (OE2001-03).

Source Contacts:

Business Unit –	Public Spaces Delivery
Financial Lead –	L. Peng, Finance Lead
Operational Lead –	J. Tang, Leader Greater Downtown

Parks Foundation Reserve

\$ 2,491

Operating Reserve (\$000s)

(2022)

Authorization: CS90-17-01, FB99-48, FCS2004-22, Memorandum of Agreement – April 15, 2004, FCS2007-09, PFC2016-0796, and **EC2022-1303**.

Purpose: Create an Endowment fund and use the investment income to fund the administrative costs of Parks Foundation Calgary – a City of Calgary Civic Partner. ~~and to eliminate the annual contribution from The City to Parks Foundation Calgary’s operating budget.~~

Conditions: Should Parks Foundation Calgary remove the funds from the Endowment Fund, except as outlined in the Restrictions below, The City will request the return of the funds in the Parks Foundation Calgary’s Operating Endowment Fund.

Restrictions: Only investment earnings as outlined in the Memorandum of Agreement may be withdrawn to be used for administrative services of Parks Foundation Calgary.

Related Budget Information: Operating Dept ID: 11330 Parks Foundation (Civic Partners)

Funding Sources: The City contributed \$200 to the operating endowment for every \$300 Parks Foundation Calgary raised for capital endowment, up to a maximum contribution by The City of \$2,000, which was reached in 1998.

Reserve approved to record allocation of investment income:

X Yes No

Special Reporting Requirements: None.

Current Activity (\$000s):

	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
Opening balance	2,461	2,345	2,327	2,471	2,407
Contributions from operations	-	-	-	-	-
Contributions from other sources	-	-	-	-	-
Contributions (to) capital financing	-	-	-	-	-
Contributions (to) debt repayment	-	-	-	-	-
Contributions (to) operations	(126)	(130)	(236)	(292)	(128)
Investment Income	156	246	254	148	192
Closing balance	<u>2,491</u>	<u>2,461</u>	<u>2,345</u>	<u>2,327</u>	<u>2,471</u>

Closing balance consists of:	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
Principal	2,000	2,000	2,000	2,000	2,000
Accumulated net investment	491	461	345	327	471
Closing balance	<u>2,491</u>	<u>2,461</u>	<u>2,345</u>	<u>2,327</u>	<u>2,471</u>

Commitments as at Dec 31, 2022 (\$000s):

Balance (as at Dec 31, 2022)	2,491
External restrictions ⁽¹⁾	<u>(2,491)</u>
Remaining balance	<u>-</u>

(1) The reserve is an endowment fund, where funds are segregated and being managed by Parks Foundation via an external investment manager.

Source Contacts: **Business Unit –** **Parks & Open Spaces**
 Financial Lead – T. LePrieur, Finance Lead
 Operational Lead – K. Ripley, Director

Self-Insurance Reserve

\$ 2,000
(2022)

Operating Reserve (\$000s)

Authorization: FB86-130, FB94-26, FCS2010-19, PFC2012-0606 and PFC2015-0917

Purpose: The City is self-insured pursuant to section 825 of the Insurance Act of Alberta for automobile insurance and is required to maintain a separate fund. To be compliant with regulatory requirements a minimum of \$2,000 within the Self-Insurance Reserve must be allocated specifically to address automobile liabilities.

~~All activities undertaken by The City are covered under the Civic Insurance Program using common insurance industry principles. This program is comprised of purchased insurance coverage as well as a self-funded component for any losses not covered by the purchased policy. This reserve is utilized to offset any large claim against The City either in excess of a purchased policy limit or a loss that is not covered by any insurance policy.~~

~~The City is self-insured pursuant to section 825 of the Insurance Act of Alberta for auto.~~

~~Outside insurance coverage exists for claims exceeding established self-insurance retention levels for:~~

- ~~a) Auto and general liabilities~~
- ~~b) Property insured on statement of value approximately \$12,158,388~~

Conditions: ~~To be compliant with regulatory requirements a minimum of \$2,000 with the Self-Insurance Reserve must be allocated specifically to address auto liabilities.~~

~~In order to self insure auto liability, The Alberta Insurance Act requires The City to maintain a separate fund.~~

~~Interest is only earned up to the amount required to maintain a reserve balance of \$7,000 \$2,000.~~

Restrictions: ~~The reserve only funds losses in excess of \$500. None.~~

Related Budget Information: Operating Department 90036 – Law Risk Management Division ID:

Funding Sources: Contributions from operations, subject to Council’s budget approval.

Reserve approved to record allocation of investment income:
X Yes ___ No

Special Reporting Requirements: None.

Current Activity (\$000s):

	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
Opening balance	7,000	7,000	7,000	7,000	7,000
Investment income	-	-	-	-	-
Contributions to operations	-	-	-	-	-
Transfer to the FSR/BSA merged reserve	(5,000)	-	-	-	-
Closing balance	<u>2,000</u>	<u>7,000</u>	<u>7,000</u>	<u>7,000</u>	<u>7,000</u>

~~In addition to the closing balance above, a liability has been accrued to help cover the cost of various claims and lawsuits brought against The City in the ordinary course of business.~~

~~Administration provides an annual report to the Audit Committee on the Risk Management and Claims Division's information on the number of claims per year and claims paid per year. This confidential report is presented to the Audit Committee every year.~~

~~The reserve is only used when necessary and has not been used for the periods reported above.~~

Commitments as at Dec 31, 2022 (\$000s):

Balance (as at Dec 31, 2022)	2,000
External commitments ⁽¹⁾	<u>(2,000)</u>
Remaining balance	<u>-</u>

(1) To be compliant with regulatory requirements a minimum of \$2,000 must be allocated specifically to address auto liabilities.

Source Contacts:

Business Unit –	Law Department
Financial Lead –	B. Jia, Finance Lead
Operational Lead	F. Ashraf, Manager, Risk Management & Claims /
–	CRIO

Artificial Turf Field Lifecycle Reserve

Capital Reserve (\$000s)

\$ 7,866
(2022)

Authorization: FCS2010-19, CPS2011-15, CPS2012-24, PFC2013-745, PFC2016-0796, CPS2016-0807 and PFC2019-1385

Purpose: Per FCS2010-19, expenditures associated with artificial turf field replacement. In 2018, funds for the Genesis Environmental Contingency were added to the reserve.

Conditions: None.

Restrictions: The Genesis Centre Environmental Contingency of ~~\$318~~ \$285 plus ~~accrued~~ **accumulated** interest of ~~\$6~~ \$39 is externally restricted for potential environmental events at the Genesis Centre.

Related Budget Program: Capital Budget ID: A446552

Funding Sources: Beginning in 2010, annual contribution from Recreation's actual net revenue generated by artificial turf field rentals fees.

In a fiscal year when there are negative net revenues from a facility, a special contribution from that facility's gross artificial turf revenue to this reserve may be made if all of the following conditions are met:

- 1) The negative net revenues were caused by unforeseen circumstances affecting artificial turf operations at the affected facility,
- 2) The contribution does not exceed the average of the prior five years' contribution from the affected facility,
- 3) The contribution is approved by the Director of Recreation and Social Programs, and
- 4) The net deficit to the impacted facility is funded using available surpluses from other Recreation facilities and will not result in a net budget deficit across Recreation.

Reserve approved to record allocation of investment income:

X Yes No

Special Reporting Requirements:

~~Administration will be closely monitoring field revenues, expenses and the annual reserve balances and report back to Council if the year end reserve balance deviates by 25 per cent from projection in any year. Any significant modifications in contribution amounts will be identified through the annual budget process as necessary.~~ None.

Current Activity (\$000s):

	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
Artificial Turf Reserve					
Opening balance	6,599	5,649	5,157	4,511	3,271
Investment income	138	180	191	174	102
Contributions from operations	805	770	301	472	879
Contributions from capital	-	-	-	-	259
Closing balance	<u>7,542</u>	<u>6,599</u>	<u>5,649</u>	<u>5,157</u>	<u>4,511</u>
Genesis Centre Environmental Contingency					
Opening balance	318	312	299	292	-
Investment income	6	6	13	7	7
Contributions from operations	-	-	-	-	285
Component closing balance	<u>324</u>	<u>318</u>	<u>312</u>	<u>299</u>	<u>292</u>
Total Reserve closing balance	<u>7,866</u>	<u>6,917</u>	<u>5,961</u>	<u>5,456</u>	<u>4,803</u>

Commitments as at Dec 31, 2022 (\$000s):

Balance (as at Dec 31, 2022)	7,866
Budgeted outflows	(1,500)
Balance restriction	<u>(324)</u>
Remaining balance	<u><u>6,042</u></u>

Source Contacts:

Business Unit –
Financial Lead –
Operational Lead –

Recreation & Social Programs
R. Turley, Finance Lead
F. Le Berre, Capital Development Manager

Information Technology Reserve

\$ 37,855
(2022)

Capital Reserve (\$000s)

Authorization: FB96-101, C98-74, FCS2007-45, FCS2010-10, FCS2011-34, PFC2014-0847 and C2017-1123

Purpose: To fund Information Technology projects and infrastructure, fibre optics projects; and lifecycle replacement of City hardware and software.

Conditions: The reserve will be used to fund systems costing \$50 or more. The target balance for the lifecycle portion of the reserve is between two times and two and a half times the three year average forecast of capital spending for hardware lifecycle replacement.

Restrictions: None.

Related Budget Programs: Operating Department IDs: Various department IDs
Capital Budget IDs: #803 IT Development Projects
#741 Information Technology Infrastructure
#751 Fibre Network

Funding Sources: Initial funding – 1996 Operations

Future funding – replenished on an ongoing basis by annual operating budget contributions, personal computer replacement contributions, network account recoveries from business units, telecommunication projects and proceeds from sales of replaced computer equipment.

Reserve approved to record allocation of investment income:

Yes (Fibre Optics only) No

Special Reporting Requirements: None.

Current Activity (\$000s): IT Initiatives	2022	2021	2020	2019	2018
Opening balance	4,293	4,208	3,181	8,902	7,303
Investment income ⁽¹⁾	(77)	77	-	-	-
Contributions from operations	745	60	1,537	3,900	1,599
Contributions to capital	(67)	(52)	(775)	(9,621)	-
Contribution adjustment	-	-	265	-	-
Closing balance	<u>4,894</u>	<u>4,293</u>	<u>4,208</u>	<u>3,181</u>	<u>8,902</u>

(1) During 2021, IT Initiatives was allocated \$77 of investment income that should have been allocated to Fibre Optics, this balance was reclassified in 2022.

Current Activity (\$000s): IT Projects Pool	2022	2021	2020	2019	2018
Opening balance	8,663	9,550	8,745	7,927	4,939
Contributions from operations	3,913	3,738	3,413	3,530	5,000
Contributions to capital	(3,302)	(2,425)	(2,608)	(2,712)	(2,012)
Contributions to FSR/BSA merged	-	(2,200)	-	-	-
Closing balance	<u>9,274</u>	<u>8,663</u>	<u>9,550</u>	<u>8,745</u>	<u>7,927</u>

Current Activity (\$000s): Corporate Telecom - Fibre Optics	2022	2021	2020	2019	2018
Opening balance	7,970	7,005	6,873	4,967	3,794
Investment Income	100	219	273	182	106
Contributions from operations	2,074	1,995	2,005	3,378	1,718
Contributions to capital	(6,175)	(1,249)	(2,637)	(1,654)	(651)
Contribution adjustment	-	-	491	-	-
Closing balance	<u>3,969</u>	<u>7,970</u>	<u>7,005</u>	<u>6,873</u>	<u>4,967</u>

Current Activity (\$000s): Hardware Replacement	2022	2021	2020	2019	2018
Opening balance	11,020	9,390	8,288	7,623	6,317
Contributions from operations	5,609	4,679	4,517	4,104	2,996
Contributions to capital	(4,507)	(3,049)	(3,165)	(3,439)	(1,690)
Contribution adjustment	-	-	(250)	-	-
Closing balance	<u>12,122</u>	<u>11,020</u>	<u>9,390</u>	<u>8,288</u>	<u>7,623</u>

Current Activity (\$000s): Enterprise Software Growth	2022	2021	2020	2019	2018
Opening balance	9,711	8,556	8,556	7,867	5,358
Contributions from operations	2,085	1,725	1,400	2,089	3,839
Contributions to capital	(4,200)	(570)	(1,400)	(1,400)	(1,330)
Closing balance	<u>7,596</u>	<u>9,711</u>	<u>8,556</u>	<u>8,556</u>	<u>7,867</u>

Consolidated Closing Balance	<u>37,855</u>	<u>41,657</u>	<u>38,709</u>	<u>35,643</u>	<u>37,286</u>
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Commitments as at Dec 31, 2022 (\$000s):

Balance (as at Dec 31, 2022)	37,855
Budgeted inflows	37,852
Budgeted outflows	(51,340)
Budgeted capital outflows ⁽¹⁾	(8,033)
Balance restriction ⁽²⁾	<u>(9,700)</u>
Remaining balance	<u>6,634</u>

(1) Budgeted capital outflows include modernization projects endorsed by the Corporate Technology Committee and the Executive Leadership Team such as the Corporate Asset Management System, approved amounts for Microsoft licenses, SAVE business cases, and the Fibre Strategy.

(2) The reserve must maintain a minimum balance restriction of \$9,700 for lifecycle replacement of hardware.

Source Contacts:	Business Unit –	Information Technology
	Financial Lead –	K. Temchuk, Finance Lead
	Operational Lead –	J. Bradley, Director

Legacy Parks Reserve

\$ 34,039
(2022)

Capital Reserve (\$000s)

Authorization: LPC2003-17, NM2003-36, NM2003-40, C2003-67, C2006-62, NM2007-35, C2008-76, LPC2008-02, CPS2009-36, M2010-08, NM2012-05, LPC2012-0809, LPC2013-0428, LPC2014-0172, LPC2014-0823, LPC2016-0626, PFC2019-1385 and PFC2021-0909

Purpose: Provides funding to acquire, ~~To~~ create new park space and enhance existing parks and open spaces for the benefit of Calgarians, now and in the future.

Conditions: Allocation of funds are as follows:

- ~~• LPC2012-0809 Council approved \$200 one-time operating budget (expenditures) from 2013 to 2017 for Parks Foundation Calgary, offset by a corresponding increase of \$200 operating budget (revenue) in General Revenue (Program 860) to be funded by the Legacy Parks Reserve.~~
- Per LPC2016-0626, the Legacy projects underway were reprioritized and strategically phased and high priority projects were identified.
- ~~• Per PFC2021-0909, Council approved 100 per cent of any ENMAX dividend surplus (i.e. ENMAX dividends in excess of \$47,000) to the Legacy Parks Reserve beginning in 2021 and continues to do so only if the ENMAX Stabilization Reserve maintains a balance of \$18,000 or until Council directs otherwise.~~

Restrictions: Funds are to be used as per the conditions outlined above.

Related Budget Programs Information: Capital Budget P500_004 - Park Development
IDs: P500_006 - Park Upgrades

Funding Sources: ENMAX dividends received in excess of the annual budgeted dividend amount are contributed to the Legacy Parks Reserve. ~~less any dividends contributed to the ENMAX Dividend Stabilization Reserve.~~

Reserve approved to record allocation of investment income:
X Yes ___ No

Special Reporting Requirements: None.

Current Activity (\$000s):

	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
Opening balance	19,695	10,719	7,889	7,025	8,155
Investment income	590	290	271	234	192
Contributions to capital	(1,246)	(2,314)	(941)	(870)	(1,322)
Transfer from Reserve for Future Capital ⁽¹⁾	15,000	11,000	3,500	1,500	-
Closing balance	<u>34,039</u>	<u>19,695</u>	<u>10,719</u>	<u>7,889</u>	<u>7,025</u>

(1) The transfer relates to the ENMAX dividend surplus, as it flows through the Reserve for Future Capital.

Commitments as at Dec 31, 2022 (\$000s):

Balance (as at Dec 31, 2022)	34,039
Investment income	7,121
Budgeted inflows	69,100
Budgeted outflows	<u>(70,606)</u>
Remaining balance	<u>39,654</u>

Source Contacts: **Business Unit –** **Parks & Open Spaces**
Financial Lead – T. Le Prieur, Finance Lead
Operational Lead – N. Bernard, Manager

Livery Transport Services Sustainment Reserve

Combined Operating & Capital Reserve (\$000s)

Authorization: FCS2004-22, FCS2010-10, PFC2013-0745, PFC2016-0796, PFC2019-1385, CPS2019-0609 and C2020-540

Purpose: To stabilize livery fees and financing which would benefit the industry while achieving a balanced budget without tax rate support.

The reserve is used by Livery Transport Services to:

1. Stabilize the operating budget;
2. Fund one-time operating expenditures; and
3. Fund capital expenditures that directly support livery transport services

Conditions: None.

Restrictions: As per purpose.

Related Budget Information: Operating Department ID: 10788 Livery Transport Services
11567 Vehicle-for-Hire Public Safety Team
11765 Vehicle-for-Hire Licensing
Capital Budget ID: P048_020 (Livery Technology)
480404 (OneCity Coord RMS – Livery Transport Services)
480403 (Livery Transport Services Equip Lifecycle)
480769 (Livery Services Relocation)

Funding Sources: The Livery Transport Services' operating surpluses.

Reserve approved to record allocation of investment income:

Yes No

Special Reporting Requirements: None.

Current Activity (\$000s):

	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
Opening balance	5,157	5,001	5,834	4,818	4,145
Investment income	97	142	191	185	117
Annual operating surplus (deficit)	7	102	(643)	897	599
Contributions to capital	(187)	(88)	(381)	(66)	(43)
Closing balance	<u>5,074</u>	<u>5,157</u>	<u>5,001</u>	<u>5,834</u>	<u>4,818</u>

Commitments as at Dec 31, 2022 (\$000s):

Balance (as at Dec 31, 2022)	5,074
Budgeted inflows	266
Budgeted outflows	<u>(4,318)</u>
Remaining balance	<u>1,022</u>

Source Contacts: **Business Unit –** **Emergency Management & Community Safety**
Financial Lead – M. Moroz, Finance Lead
Operational Lead – A. Coon, Chief, Public Vehicle Standards

Public Art Reserve

\$ 5,935
(2022)

Combined Operating & Capital Reserve (\$000s)

Authorization: FCS2010-28, PFC2013-0745, PFC2014-254, ALT2014-0153, ALT2014-0909, PFC2016-0796, PFC2017-1241 and PFC2019-0828

Purpose: ~~Per ALT2014-0909, the purpose of the Public Art Reserve is lifecycle and conservation, maintenance and programming, and pooling for iconic art pieces.~~

The Public Art Reserve will be used to cover costs related to the following:

- (a) maintenance and conservation of the Public Art Collection stewarded by the Public Art (Partnerships) team;
- (b) management, administration, promotion and related initiatives for the Public Art Program as delivered by the Public Art (Partnerships) team;
- (c) a portion of the operating costs of the third-party operator; and
- (d) acquisition projects (including, but not limited to, commissions and direct purchase of existing artwork) and activations initiated by the Public Art Program (including, but not limited to, research, interpretation, exhibition, programming, and education).

Conditions: None.

Restrictions: ~~None.~~
As per the March 20, 2021 agreement with Calgary Arts Development Authority Ltd. (CADA), the reserve provides a portion of funding to CADA in amount of \$500 per year for the period of 2021-2024.

Related Budget Information: Operating Department 11148 – Arts and Culture ID:

Funding Sources: The annual amount transferred to the Public Art Reserve is approved by the Executive Leadership Team before each multi-year budget cycle and is based on a calculation in accordance with the Corporate Public Art Policy.

Reserve approved to receive investment income:

Yes No

Special Reporting Requirements: None.

Current Activity (\$000s):

	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
Opening balance	8,435	9,248	8,048	6,768	5,883
Contributions from operations	-	-	-	80	-
Contributions to operations	(500)	(2,013)	-	-	(391)
Transfer between reserves ⁽¹⁾	(2,000)	1,200	1,200	1,200	1,276
Closing balance	<u>5,935</u>	<u>8,435</u>	<u>9,248</u>	<u>8,048</u>	<u>6,768</u>

(1) Transfers between reserve funds were received from Reserve for Future Capital and Lifecycle Maintenance and Upgrade Merged.

Commitments as at Dec 31, 2022 (\$000s):

Balance (as at Dec 31, 2022)	5,935
Other commitments ⁽¹⁾	<u>(1,000)</u>
Remaining Balance	<u>4,935</u>

(1) Other commitments relate to a funding agreement signed on 2021 March 20 for Calgary Art Development Authority funding through to 2024.

Source Contacts:	Business Unit –	Partnerships
	Financial Lead –	R. Turley, Finance Lead
	Operational Lead –	F. Gaultieri, Manager, Arts & Culture

Revolving Fund Reserve for General Land Purchases

\$ 152,058
(2022)

Combined Operating & Capital Reserve (000's)

Authorization: Commissioners' Report FB98-43, LAS2008-173, PFC2016-0796 and PFC2019-1385

Purpose: Land required for City use must often be purchased well in advance of construction, but the capital budget has funds only for projects commencing within the current four year budget cycle. The purpose of this reserve is to acquire land required for City use in a timely manner for projects beyond the four-year budget cycle, improvements to city-owned land and program administration.

Conditions: None.

Restrictions: None.

Related Budget Information: Operating Department 90219 Real Estate and Development Services
ID: (Real Estate Service Line)

Capital Budget IDs: Various capital budget IDs

Funding Sources: ~~Initial funding in 1998 was as follows:~~

- ~~• \$5,306 from Real Estate retained earnings.~~
- ~~• \$2,500 from non-transportation project funding from the \$40,200 set aside for non-transportation capital projects in excess of the envelope.~~

Ongoing funding:

- Income from existing net land leases. Revenue from existing leases may be routed to business units based on approval of business case to the Corporate Land Committee (CLC).
- Acquisition fees received from business units for land purchases, net of related costs.
- Net proceeds from general land sales.
- Repayment of land purchases by business unit no later than year one of the next four-year budget cycle or other alternate pay back arrangements as may be approved by CLC.

Reserve approved to record allocation of investment income:

X Yes No

Special Reporting Requirements: None.

Current Activity (\$000s):

	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
Opening balance	137,815	131,116	135,487	119,750	102,118
Investment income	2,653	3,665	4,512	3,972	2,827
Contributions from (to) operations	2,609	(17,689)	(1,909)	3,167	4,348
Contributions from land sales	19,288	23,793	8,335	12,170	14,609
Contributions from capital	4,147	6,302	7,604	20,515	8,149
Contributions to capital	(12,254)	(3,019)	(18,219)	(20,059)	(10,570)
Transfer to other reserves ⁽¹⁾	(2,200)	(6,684)	(1,359)	(3,690)	(1,536)
Net transfer from (to) restricted reserve ⁽²⁾	-	331	(3,335)	(338)	(195)
Closing balance ⁽³⁾	152,058	137,815	131,116	135,487	119,750

(1) Transfers to other reserves:

2022: Transfer (\$2,200) SAVE contribution of to the Fiscal Stability and Operating Budget Savings Account Merged Reserve.

2021: Transfer (\$1,489) of net proceeds of sale of lands to various BU reserves, transfer (\$2,664) to the Reserve for Future Capital for repayment of internal loans for R.B. Bennett School, SAVE contribution of (\$2,200) to the Fiscal Stability Reserve and (\$331) for the intra-reserve activity with the restricted component of the reserve pertaining to the Attainable Homes Calgary Corporation (AHCC) receivable (refer to footnote 2).

2020: Transfer (\$4,695) of net proceeds of sale of lands to various BU reserves, \$3,005 for the intra-reserve activity with the restricted component of the reserve pertaining to Calgary Municipal Land Corporation (CMLC) mortgage repayment and \$331 for the intra-reserve activity with the restricted component of the reserve pertaining to AHCC for expenditure accruals (refer to footnote 2).

2019: Transfer (\$3,749) of net proceeds of sale of lands to various BU reserves, transfer (\$279) to the Reserve for Future Capital and Lifecycle Maintenance and Upgrade Merged for repayment of internal loans for R.B. Bennett School and \$338 for the intra-reserve activity with the restricted component of the reserve pertaining to CMLC mortgage repayment (refer to footnote 2).

2018: Transfer (\$1,484) of net proceeds of sale of lands to various BU reserves, transfer (\$247) to the Reserve for Future Capital and Lifecycle Maintenance and Upgrade Merged for repayment of internal loans for R.B. Bennett School and \$195 for the intra-reserve activity with the restricted component of the reserve pertaining to CMLC mortgage repayment (refer to footnote 2).

(2) Transfers from (to) restricted reserves:

These transfers represent internal reserve activity for repayments of mortgage balances for lands sold to CMLC and AHCC. These land sales were set up as receivables. The funds are restricted until receipt of the funds. Receipt of funds was the earlier of a) ten years from the advancement date, or b) in the event that CMLC / AHCC had disposed of the property, or any portion thereof, the date CMLC / AHCC receives proceeds of the sale to the third party. CMLC repaid their full balance outstanding with the final payment of \$3,005 repaid in 2020. AHCC has a mortgage outstanding of \$3,279 which has a maturity date extended to August 3, 2023 (PFC2021-0177 and Bylaw 18M2021). The \$331 in 2021 represents demolition costs accrued in 2020 and initially deducted from the mortgage balance, but these costs were reimbursed to AHCC on completion of the work in accordance with the approvals under the terms of the Agreement of Purchase and Sale dated April 7, 2011 and the amending agreements.

(3) Total funding from the reserve in prior years for land acquisitions and expected to be repaid in future years is \$108,792. Any repayments to the reserve in future years will require approved capital budget allocations within the Business Unit's that steward these repayment obligations.

Commitments as at Dec 31, 2022 (\$000s):

Balance (as at Dec 31, 2022)	152,058
Investment income	19,017
Budgeted inflows	103,000
Budgeted outflows	(60,881)
Council approved commitments ⁽¹⁾	(15,426)
Other restricted commitments ⁽¹⁾	(74,509)
Internally Restricted minimum balance ⁽²⁾	(25,000)
Remaining balance	<u>98,259</u>

- (1) Commitments include land acquisitions as approved by CLC, expropriation liability estimates, asset retirement obligations estimates and restrictions on certain balances within the reserve. Council approved reports for commitments include: PFC2021-0177 and Bylaw 18M2021 for AHCC remaining mortgage balance, IP2022-1126, TT2019-0811 and MRER2022-391 for land acquisition, Bylaw 11B2007, C2007-63 and C2007-64 for debt servicing obligations related to land acquisition and ground lease of the District Energy Plant.
- (2) The \$25,000 is the administrative floor that was approved by the CLC for the current budget cycle as a reserve sustainability control.

Source Contacts:

Business Unit –

Financial Lead –
Operational Lead –

Real Estate & Development Services

K. Rajani, Finance Lead
J. Halfyard, Manager, Land and Asset Management

Planning & Development Sustainment Reserve **\$ 103,545**
Sustainment Reserve (\$000s) (2022)

Authorization: FB2003-49, C2005-60, C2005-68, FCS2005-33, FCS2006-37, FCS2007-45, LPT2008-67, LPT2011-30, PFC2013-0745, PFC2016-0796, PFC2017-1081 and PFC2019-1385

Purpose: The reserve will be used to respond to market fluctuations and volatility in the level of development and building activity. The reserve will fund fee supported budgets for the continuity of development approvals and building safety services.

The reserve will have the following specific uses:

- Stabilize the operating budget
- Fund one-time operating expenditures
- Fund the capital expenditures

Conditions: The reserve has a target balance of 75 per cent of the annual budgeted fee based operating expenditures. Should the fund exceed the target, the excess would be used as a contribution from the reserve to fee supported operations in the following year to soften any required user fees increase.

Restrictions: None.

Related Budget Information:

Operating Department IDs:	Various department IDs
Capital Budget IDs:	P061_002 - Capital Asset Lifecycle P067_002 - Business Technology Sustainment P064_001 - Working Space Initiatives 481251 - DA Service Improvements

Funding Sources: Annual operating surpluses from fee supported operations from 2016 and future years.

Reserve approved to record allocation of investment income:
 Yes No

Special Reporting Requirements: None.

Current Activity (\$000s):

	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
Opening balance	97,120	84,199	81,707	77,908	86,752
Investment income	2,106	2,686	2,773	2,844	1,961
Contributions from operations	10,056	14,399	3,406	6,067	13,531
Contributions to capital ⁽¹⁾	(5,737)	(4,164)	(3,687)	(5,112)	(5,102)
Transfer from reserve	-	-	-	-	766
Transfer to Opportunity Calgary Investment Fund ⁽²⁾	-	-	-	-	(20,000)
Closing balance	<u>103,545</u>	<u>97,120</u>	<u>84,199</u>	<u>81,707</u>	<u>77,908</u>

(1) Contribution to Capital is a flow through transfer from Development, Business & Building Services to Planning & Development Services GM and it is recorded as capital expense funding in Planning & Development Services GM.

(2) Transfers to the *Opportunity Calgary Investment Fund* as per Council's decision made on December 18, 2017 per PFC2017-1081.

Commitments as at Dec 31, 2022 (\$000s):

Balance (as at Dec 31, 2022)	103,545
Budgeted inflows	7,488
Budgeted outflows	(83,790)
Council approved commitments ⁽¹⁾	<u>(56,505)</u>
Remaining balance ⁽²⁾	<u>(29,262)</u>

(1) Council approved 2023-2026 budgeted capital financing from reserve are for approved capital projects, as follows:

- Capital Assets and Vehicles Acquisition - \$5,647
- Business Technology Sustainment - \$11,475
- Service Improvements - \$9,453
- Working Space Initiative - \$17,080
- Modernizing Service Delivery - \$12,750
- Traditional Heat Mapping - \$100

(2) The projected negative remaining balance is due to the following:

- The projected cash inflows into the reserve from permit fee revenue are not reflected in the calculation as these revenue budget adjustments were not approved by Council at December 31, 2022. These revenue budget adjustments are expected to be approved as part of the 2024 annual budget adjustment process.
- Capital projects beyond 2026 have been approved as part of the 2023 – 2026 budget cycle.

Source Contacts:

Business Unit –
Financial Lead –
Operational Lead –

Calgary Building Services

J. Lee, Finance Lead
J. White, Chair of PD Financial Governance Oversight Committee