

**SCHEDULE 3  
Partnership Categories**

***(Investing in Partnerships Policy)***

The City's Partnerships vary in terms of Category, size and scope. As a result, a table of Partnership Category definitions is provided. Categories are intended to describe the major themes of Partnerships based on function, with consideration to level and type of City Investment. The City will support consistent partnership management practices that align with this Council Policy by following a clear Framework organized by the following Categories:

**CIVIC PARTNER - STRATEGY DELIVERY PARTNERS**

Independent organizations that have either been created by The City, or with whom The City Partners to deliver a Council approved strategy or mandate through an operating grant or other form of Investment over \$500,000. This category includes **WHOLLY-OWNED SUBSIDIARIES**.

**CIVIC PARTNER - PROGRAM AND SERVICE DELIVERY PARTNERS**

Independent organizations that Partner with The City to deliver programs and services; operate major City-owned facilities; or steward land, artifacts or other Assets, through the management or use of a Regional Recreation Centre, a nominal lease, or an operating or capital grant over \$500,000.

**COMMUNITY PARTNERS - STRATEGY DELIVERY PARTNERS**

Independent organizations that Partner with The City to deliver an approved strategy through an operating grant under \$500,000.

**COMMUNITY PARTNERS - PROGRAM AND SERVICE DELIVERY PARTNERS**

Independent organizations that Partner with The City to deliver programs and services, through the management or use of a facility owned by The City, a nominal lease, or an operating, capital or lifecycle grant under \$500,000.

**COMMUNITY PARTNERS- COMMUNITY ASSOCIATIONS AND SOCIAL RECREATION GROUPS**

Independent organizations that Partner with The City to increase the quality of life for Calgarians and provide them with a means of formal representation and advocacy to The City through Leases/Licenses of Occupation or other forms of Investment.

**PREVENTIVE SOCIAL SERVICES PARTNERS**

Independent organizations that Partner with The City to deliver programs and services to vulnerable Calgarians through grant funding agreements

**SHORT-TERM PROJECT PARTNERS**

Independent organizations that partner with The City to provide programs and services, deliver strategy or build community infrastructure for the duration of a specific project, through one-time investment.

**Civic Partners with operating grants in 2023-2026 Service Plans and Budgets (in scope)**

Aerospace Museum Association of Calgary (The Hanger Flight Museum)  
Arts Commons  
Calgary Arts Development Authority\*  
Calgary Convention Centre Authority (Calgary TELUS Convention Centre)\*\*  
Calgary Economic Development Ltd.\*  
Calgary Public Library Board\*\*  
Calgary Science Centre Society (TELUS Spark)  
Calgary Sport Council Society (Sport Calgary)  
Calgary Zoological Society  
Contemporary Calgary Arts Society (Contemporary Calgary)  
Federation of Calgary Communities  
Fort Calgary Preservation Society  
Heritage Calgary\*\*  
Heritage Park Society  
Lindsay Park Sports Society (MNP Community & Sport Centre)  
Parks Foundation, Calgary  
Platform Calgary  
Silvera for Seniors\*\*  
Tourism Calgary Convention and Visitors Bureau  
Vecova Centre for Disability Services and Research  
VCC Initiatives Ltd. (Vibrant Communities Calgary)

*\*Wholly-owned subsidiaries with operating grants*

*\*\*Legislated body with operating grants*

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