## **CRIME PREVENTION INVESTMENT PLAN**

### **EXECUTIVE SUMMARY**

Since 2005, the Crime Prevention Investment Plan (CPIP) has fostered the development of Calgary-based crime prevention strategies and community partnerships emphasising three key priority areas: 1) street issues; 2) children, youth and families; and 3) community capacity building. In 2014, CPIP funding assisted nine crime prevention programs with a total of \$606 thousand in base operating funding and an additional \$66 thousand as one time operating funding. This investment further leveraged approximately \$2.3M in additional funding in the community for a total investment of \$2.97M. In keeping with the seed funding mandate of CPIP, three new innovative community based initiatives will be incorporated into the fund in 2015. This report highlights the efforts of CPIP programs in 2014 to enhance public safety through the delivery of innovative crime prevention initiatives, along with outlining the new 2015 CPIP proposed funding allocations.

# ADMINISTRATION RECOMMENDATION(S)

That the SPC on Community and Protective Services recommends that Council:

- 1. Approve the 2015 Crime Prevention Investment Plan allocations identified in Attachment #2 (\$676,000 for 11 agencies); and
- 2. Direct Administration to report back to the SPC on Community and Protective Services no later than 2016 March with recommendations for the 2016 Crime Prevention Investment Plan allocations.

## PREVIOUS COUNCIL DIRECTION / POLICY

On 2005 November 07, Council approved and adopted the People-Places-Partnerships Crime Prevention Investment Plan as outlined in CPS2005-67. Since that time Council has received annual reports on CPIP from Administration. Further, on 2014 May 12, CPS2014-0378 was approved by Council, adding \$66 thousand in one-time operating budget to CPIP for 2014, funded from the Fiscal Sustainability Reserve (FSR), and directing Administration to bring forward any ongoing funding requests through the 2015-2018 Action Plan process. Subsequently, on 2014 December 5 through the Action Plan process, 70 thousand in base funding was added to operating budget Program 004, increasing the overall CPIP operating budget to \$676 thousand.

## **BACKGROUND**

Created by Council and administered through Animal and Bylaw Services (ABS), the Crime Prevention Investment Plan (CPIP) provides seed funding for agencies with innovative solutions for addressing criminal activity in Calgary communities. CPIP's seed funding mandate has been instrumental in fostering the development of new and one-of-a-kind community-based prevention and crime reduction initiatives. Programs typically move through the seed funding cycle over a four year period, prior to transitioning to long-term funding sources.

Through the CPIP funding review process, successful recipients are required to provide reports on financials, information on contributions from other sources, performance measures, significant learnings, project conclusions, along with next steps to further address the crime prevention and associated community standards issues.

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# INVESTIGATION: ALTERNATIVES AND ANALYSIS 2014 CPIP Programs: Highlights and Impact

The programs and initiatives supported by CPIP in 2014 within its three areas of focus (street issues; children, youth and families; and community capacity building) have had many positive impacts, leading to enhanced public safety and maintenance of community standards in Calgary communities. Attachment 1 contains additional highlights as well as detailed information on the outcomes of each 2014 CPIP program.

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### **Street Issues**

1. Alpha House – Downtown Outreach Addictions Partnership (DOAP) Team

A mobile outreach team that transports individuals at-risk of requiring police or medical intervention to appropriate service locations (e.g. shelters, health centres and addiction treatment programs). This proactive intervention approach serves to prevent criminal activity by diverting individuals away from ongoing criminal involvement and interactions with law enforcement and into appropriate supports.

2014 Highlights and Impact:

- o Approximately 20,000 transports with referrals were completed by the DOAP team
- o Social Return on Investment: Every dollar invested in DOAP yields \$9.43 in social value.
- 2. Calgary Drug Treatment Court Employment & Advancement Program
  This program connects individuals who have completed the residential treatment component of
  the Calgary Drug Treatment Court program with safe, supervised employment opportunities;
  serving to mitigate the risk of continued justice involvement.
  2014 Highlights and Impact:
  - o 2,832 hours of subsidized employment provided to participants.

# Children, Youth and Families

3. John Howard Society – Child & Youth Empowerment Strategy (CYES)

This initiative provides crime prevention education and support services for youth involved (or at-risk for involvement) in the criminal justice system. Participants are given the opportunity to develop skills necessary to make positive life choices and effectively handle conflict situations. 2014 Highlights and Impact:

- o 104 at-risk youth and/or their families received direct service
- 1.648 hours of direct client service provided to these youth and/or their families
- 4. HomeFront Society Domestic Conflict Response Team (DCRT)

A collaborative justice program that provides a community response to domestic violence by addressing the needs of families before violence escalates and leads to criminal justice involvement. A HomeFront domestic court caseworker is part of a team that includes the CPS Domestic Conflict Unit, a probation officer, Crown prosecutor, and legal counsel. 2014 Highlights and Impact:

- o 749 community/home visits made
- 502 referrals to appropriate support resources in the community
- Funds leveraged in the community: \$696K.
- 5. Boys and Girls Clubs of Calgary 828-HOPE

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A centralized referral service that provides crisis intervention services for youth in need of housing, and those without food or adequate clothing. The program offers front-line law enforcement personnel a means to secure immediate support for vulnerable youth they encounter on the street and helps to divert youth from turning to criminal activity to meet their basic needs.

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# 2014 Highlights and Impact:

o 224 meetings conducted with clients, and 547 calls, emails and texts received.

# 6. Sheldon Kennedy Child Advocacy Centre (CAC) - Child Life Specialist

This program provides co-located, integrated health and enforcement services to better respond to individual needs of child victims of abuse and their families. CAC focuses on minimizing trauma and assisting victims with court preparation in order to increase the effectiveness of criminal investigations and interviews, subsequently holding perpetrators accountable for their actions and reducing future victimization.

# 2014 Highlights and Impact:

- 2,565 visits to the child space at the Centre by children and youth impacted by child abuse
- The Child Life Specialist prepared 41 children for sexual and physical abuse exams.

# 7. Boys and Girls Clubs of Calgary – Up-the-Wall Program

This restorative justice program developed and delivered an arts-based intervention program to youth aged 12-17 charged with graffiti-related offences, with the goal of reducing recidivism and escalation into other criminal activities.

## 2014 Highlights and Impact:

- o 15 youth went through the program of which 10 successfully completed it
- o Youth were engaged and developed a strong awareness of the impact of their actions
- 100 per cent of youth surveyed three months post program reported a positive attitude towards law enforcement personnel.

## **Community Building**

8. Federation of Calgary Communities – Building Safe Communities (BSC) Initiative
This program fosters the development of community engagement and community partnerships
around crime prevention and neighbourhood safety, providing education, resources and tools to
community associations on crime prevention.

## 2014 Highlights and Impact:

- Virtual Resource Centre received over 3,500 internet hits by the public
- o BSC communities developed 16 action plans in 2014
- BSC hosted 4 Partners in Crime Prevention Workshops that engaged close to 200 Calgarians.

## 9. 12 Communities Safety Initiative – 12CSI

A collaborative community initiative to reduce crime and social disorder in the greater Forest Lawn area with a focus on community level initiatives, crime specific initiatives and youth related issues.

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# 2014 Highlights and Impact:

- Community Action Team conducted eight community safety walks
- o Through the Aboriginal Initiative, six prevention-based projects/events were held
- Funds leveraged in the community: \$112K.

# **Continual Program Enhancement**

Administration is focused on continual enhancement of the CPIP funding process to support the ability of new grassroots initiatives to participate in the fund, and to identify opportunities for overall program development and streamlining. Recent improvements on this front include the transition of the application process online and the completion of a dedicated website; enhancing community awareness of CPIP opportunities; streamlining reporting processes; and enhancing accountability and transparency by making program goals, outcomes and leveraging amounts available online. Further, commencing in 2015, recipients will also be participating in information sharing sessions hosted by ABS to foster the development of best practices, networking and collaboration.

## 2015 Recommended Programs

For 2015, three new programs have been incorporated into CPIP joining eight existing programs, as one program, *Up the Wall* did not reapply for 2015. The new programs include: the *Chinatown Safety Project* through the Calgary Chinese Community Services Association, the Servants Anonymous Society *Vitality Employment Program*, and the HIV Community Link *Shift Prostitution Outreach Program*.

### Chinatown Safety Project

This project will focus on supporting crime prevention efforts within the seniors' community, focusing on preventing fraud, violence and other crime through education and awareness efforts. Programming will be supported through the leveraging of community partners including the Better Business Bureau and youth volunteers.

## Vitality Employment Program

Through the Servants Anonymous Society of Calgary, this program will provide a continuum of services to support women seeking to exit the sex trade and the associated cycles of violence and criminal activity. Supports will include immediate stabilization, employment training, support to pursue further education, as well as long-term support in the community.

# Shift Prostitution Outreach Program

The Shift program focuses on intensive outreach for a variety of vulnerable populations, including: street sex workers, online sex workers, young adults, men, and transgender individuals. The program fills an existing gap in sex worker outreach services and focuses on reducing violence in Calgary neighbourhoods. Further, both the Shift and Vitality programs align with the Council-approved Calgary Prostitution Response Framework; supporting public safety via community-based grassroots interventions.

In addition to the three new additions to the CPIP program, eight programs from 2014 will also be continuing through the CPIP seed funding cycle. Attachment 2 outlines all proposed 2015 CPIP funding allocations.

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# Stakeholder Engagement, Research and Communication

CPIP staff work collaboratively with funding recipients to identify program objectives, partnership opportunities, performance metrics, evaluation criteria and budget requirements. Agencies report every six months on the status of program outcomes. Further, agencies are provided with funding transition support as they approach the conclusion of the CPIP seed funding cycle.

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# **Strategic Alignment**

The information in this report aligns with the following Council strategic priority:

That "Every Calgarian lives in a safe, mixed and just neighbourhood, and has the opportunity to participate in civic life."

# Social, Environmental, Economic (External) Social

CPIP funds have created partnerships among community agencies which deliver preventative education or interventional programs, enhancing the social fabric of Calgary.

### **Environmental**

Enhancing community safety and ensuring key community standards contributes to a safe and healthy environment for all Calgarians.

### **Economic (External)**

CPIP initiatives contribute to perceptions of Calgary as a vibrant, healthy, safe and caring community are critical factors in attracting and retaining businesses and residents.

## **Financial Capacity**

## **Current and Future Operating Budget:**

Through Action Plan 2015-2018, Council has approved an increase to the operating budget program 004 for CPIP; increasing the base operating budget for CPIP to \$676 thousand and providing additional opportunities to support effective crime prevention programming.

# **Current and Future Capital Budget:**

Not Applicable

### **Risk Assessment**

There are no significant risks associated with this fund. The risk of minimal return on investment is mitigated through the application review process and the mid and year-end reporting of outcomes by funded agencies.

## **REASON(S) FOR RECOMMENDATION(S):**

Since 2005, the Crime Prevention Investment Plan (CPIP) has fostered the development of Calgary-based crime prevention strategies and strong community partnerships. This report highlights the achievements of CPIP programs in 2014 and outlines the new 2015 programs and associated funding allocations.

# ATTACHMENT(S)

- 1. 2014 CPIP Funded Programs Outcomes
- 2. 2015 CPIP Proposed Funding Allocations