

## Background and Previous Council Direction

This attachment provides background and previous Council direction on this work.

### Background

On 2022 July 26, the report “Citywide Growth Strategy in the 2023-2026 Service Plans and Budget Cycle (IP2022-0545)” was brought forward to Council. The result of this report was an endorsed portfolio of citywide growth investments that warranted continued consideration in the 2023-2026 service plans and budgets prioritization process, as well as a number of other growth-related directions.

Two Motions Arising were also brought forward regarding this item, and Council directed that a Strategic Council Meeting be held on 2022 September 20 to address them. At the Strategic Council Meeting, Council combined the two Motions Arising into one decision that directed Administration to redesign the process by which new community growth is evaluated (C2022-1057) and to undertake further work regarding the attribution of costs and revenues by community in the developed areas, as part of the 2023-2026 budget discussions.

The implementation of the redesigned process was approved by Council on 2023 July 25 (IP2023-0559) and became effective on 2023 August 1. The work on the attribution of costs was addressed through the 2023-2026 service plans and budgets.

This report responds directly to a direction from C2022-1057, which directed Administration to develop a process to proactively identify and evaluate city-wide growth opportunities, and report back no later than 2023 September 30.

## Previous Council Direction

The following table summarizes recent Council direction relevant to this report.

DATE	REPORT NUMBER	DIRECTION/DESCRIPTION
2023 July 25	IP2023-0559	<p><b>Citywide Growth Strategy: New Approach to Growth Applications</b></p> <p>The report introduced the Growth Application process to evaluate new community growth proposals. To initiate the new process, Council approved three actions:</p> <ol style="list-style-type: none"> <li>1. Amend the Municipal Development Plan to introduce policy that governs the redesigned process;</li> <li>2. Amend 12 Area Structure Plans to repeal the Growth Management Overlay tool;</li> <li>3. Introduce an application fee that transitions the funding of the evaluations from a tax-supported to fee-supported process.</li> </ol>
2022 September 20	C2022-1057	<p><b>Motions Arising on IP2022-0545 Citywide Growth Strategy</b></p> <p>This report provided direction on how to proceed with reforming the new community business case process. Within a larger set of actions, the direction this report directly responds is to:</p> <p><i>“Develop a process for proactively identifying and evaluating city-wide growth opportunities, including city-initiated landowner outreach and engagement, in order to:</i></p> <ol style="list-style-type: none"> <li><i>a. better leverage existing amenities and infrastructure,</i></li> <li><i>b. manage capital and operating costs,</i></li> <li><i>c. protect natural areas,</i></li> <li><i>d. achieve other benefits, and</i></li> <li><i>e. report back no later than 2023 September 30.”</i></li> </ol>
2022 July 26	IP2022-0545	<p><b>Citywide Growth Strategy in the 2023-2026 Service Plans and Budget Cycle</b></p> <p>This report identified a portfolio of citywide growth-enabling investments that warranted further consideration in the 2023 – 2026 Service Plans and Budget process.</p> <p>There were several directions to Administration from this report, summarized in brief:</p>

DATE	REPORT NUMBER	DIRECTION/DESCRIPTION
		<ul style="list-style-type: none"> <li>• Forward infrastructure investment recommendations to the 2023-2026 budget process,</li> <li>• Remove the Growth Management Overlay for 5 business cases, and review 3 others for consideration in advance of the 2023-2026 budget,</li> <li>• Defer the 2023 Growth Monitoring Report,</li> <li>• Meet with specific applicants and Councillors,</li> <li>• Provide more information on Established Area growth and investment in Fall 2022 learning session with Council,</li> <li>• Additional direction to replace the Growth Management Overlay system, with the new growth application process, and</li> <li>• Consider resourcing and workplan updates of the new directions provided</li> </ul>

## Bylaws, Regulations, Council Policies

Growth decisions and authorities are governed by the following policies and regulations.

### **Municipal Government Act, 2020**

The Municipal Government Act guides how municipalities operate. It regulates how municipalities are funded and how they should govern and plan for growth. This includes regulating the use of financial tools to support growth and change.

### **Municipal Development Plan, 2020**

In accordance with the Municipal Government Act, Calgary's Municipal Development Plan provides the long-term strategic framework for growth and development to achieve the following seven goals: Compact Urban Form, Urban Design Excellence, Greening the City, Great Communities, Connected City, Prosperous Economy, and Strategic Growth.

Section 5 of the Municipal Development Plan provides direction on strategic growth to achieve the best possible social, environmental, and economic outcomes. The New Community Planning Guidebook (Volume 2, Part 1 of the Municipal Development Plan) contains policy guidance on the development, design, and implementation of new communities.