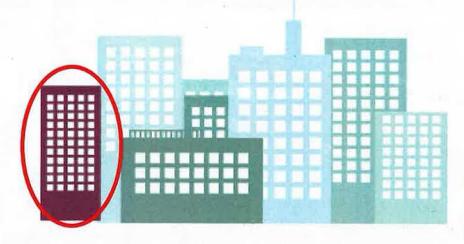




Managing projected growth

Challenge



Projected requirement of 1350 conventional workspaces by 2020, requiring an increase to the real estate portfolio.

Council direction (LASC2011-66)

DILL THE OF SECTION



Avoid future real estate costs

Avoid 750 conventional workstations by 2020

Grow without growing by working flexibly in the space we already have.



2016 Key Achievements

Corporate Avoidance of Real-Estate Workspace Costs

✓ As of 2016, TW has contributed to the avoidance of 900 conventional workstations, well ahead of it's target of 750 by 2020

✓ Avoided \$8 million in potential lease costs

Business Unit Assigned Workstation Reductions

- ✓ Information Technology (IT) avoided 216 workstations to date
- √ 11% reduction in square footage, with further reduction of 17% anticipated

900 750



2016 Key Achievements

Municipal Building Flexwork Hub

- ✓ More than 50 staff members utilize the hub each day, averaging approximately 1400 visits per month
- ✓ TW is developing a Corporate Flexwork Hub Strategy that will support employee productivity, reduce our environmental footprint; attract and retain staff, along with continued real estate savings

3-1-1 Early Adopter Project

- ✓ Approximately 9% of staff teleworking
- ✓ Increased 3-1-1's capacity to respond quickly and effectively during peak periods and in the event of emergency situations



2016-2017 Key Ongoing Initiatives



Workplace App and Boardroom Strategy

- ✓ Recognizes boardrooms as a shared Corporate asset
- ✓ The app and associated strategy will:
 - Reduced time to find, book and set-up spaces
 - Increased utilization rates
 - Security and safety push notifications



Roads Early Adopter Project



- ✓ Target 40% mobility
- ✓ Inclusion of Corporate Flexwork Hub and citizen facing permit counter in Manchester Building E
- ✓ Lifecycle Replacement Coordination



Moving Forward



- ✓ Partnering on an ongoing basis with over 13 business units
- ✓ Transit from an interim program to being embedded into FM operations
- ✓ Develop a Workplace Solutions Delivery Model that will integrate accommodation planning, change management and IT
- ✓ FM will report back on transition and continued efforts



Recommendation

Direct Administration to report back to Council through Land and Asset Strategy Committee with a Tomorrow's Workplace program update and closure report no later than Q4 2017