

Corporate Growth Management Project

Prioritizing Growth Areas

Comparative Evaluation and Fact Sheet Dec 2013

PUD2013-0770 ATTACHMENT 3

Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas: Comparative

Evaluation and Fact Sheet Dec 2013

Sequenced Order 1 of 24

> MDP Alignment Score:

> > 3.32

out of



Remaining Development

Key Stats	Total	Remaining to develop	
Area	424 ha	383 ha	
Population	30,800	27,810	
Future Jobs	3,900	3,521	
Build-Out		10 yrs	
Incremental Capita •Linear Utilities •Transp, Rec, Libra Police, Fire	_	\$7M \$40M	
Development		07th	

<u>Ranking of</u> <u>Operating Impact:</u> (Cumulative Net @ yr 10)

87th percentile

Proposed Recommendations

High priority area for growth to continue.

City departments should align their capital plans appropriately to enable this area to fully build out.

Rationale

- Good future transit (LRT and BRT).
- Close to northeast employment centres with relatively good access to NE Ring Road.
- Significant infrastructure already in place.
- Skyview Ranch, Redstone and Northeast Regional Policy Plan ASP: A share common leading infrastructure

		Criteria Scoring and Comparative Evaluation										
Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)			
weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%			
Score	3.31	3.90	2.95	4.50	2.96	2.03	5.00	0	2.50			
Relative Strength												
or Weakness Deviation from mean	75%	53%	- 4%	7%	33%	12%	46%		- 9%			

Arrow symbol indicates where criteria score is significantly different than average for all developing areas (min of +/- 15%)



ork for Sequenced				F	Proposed	Recomn	ne
Growth a	Redsto	one	e	Н	igh priorit	y area for	gr
mework for Growth and Change: Sequencing of Priority Growth Areas ATT 3.pdf	Remaining D	evelo	opment		•	ed City fun Irtmental c	
e: Seque	Key Stats	Total	Remaining to develop		• •	ments sho	
encing		157 ha 10,426	76 ha 5 <i>,</i> 020	er	lable this	area to fu	шу
g of Priority	Future Jobs Build-Out	980	472 3 yrs	•	Rationale Significa	nt infrastr	uc
Grow	Incremental Capital: •Linear Utilities •Transp, Rec, Library	-	\$7M	•	Good fut	ure transi	t (l
th Are	Police, Fire	/,	\$0M	•	Close to	employm	en
as ATT 3.p	<u>Ranking of</u> <u>Operating Impact:</u> (Cumulative Net @ yr 10))	74th percentile	•		Ranch, R hare com	
	, ,				Criteria S	coring a	nd
MDP Alignment	Criteria	Access Trans		g	City- Funded Costs	Readiness to Proceed	E

endations

rowth to continue.

led infrastructure should be a priority in apital plans.

Ild align their capital plans appropriately to v build out.

- cture already in place.
- (LRT)
- nt and good access via Ring Road
- dstone and Northeast Regional Policy Plan non leading infrastructure

		Criteria Scoring and Comparative Evaluation									
Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)		
weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%		
Score	2.52	3.30	2.69	4.50	2.33	1.18	5.00	0	2.50		
Relative Strength or Weakness Deviation from mean	33%	29%	- 12%	7%	5%	- 35%	46%		- 9%		

Arrow symbol indicates where criteria score is significantly different than average for all developing areas (min of +/-15%)

Data developed and collected for comparative evaluation of city-wide growth prioritization only and may not be appropriate for other applications.

ω of 47 Score:

2.93 out of 5



Prioritizing Growth Areas: Comparative Evaluation and Fact Sheet Dec 2013

Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas: Comparative

Evaluation and Fact Sheet Dec 2013



MDP Alignment Score:

2.//

Northeast Regional Policy Plan ASP: A (Cornerstone)

Key Stats	Total			
Area	62	23 ha		
Population	3	1,945		
Future Jobs	2	2,736		
Build-Out	2	16 yrs		
Incremental Capital: •Linear Utilities •Transp, Rec, Library, Police, Fire	\$ \$	14 M 65 M		
Ranking of Operating Impact:	ne	35th ercentile		

<u>Operating Impact:</u> percentile (Cumulative Net @ yr 10)

Proposed Recommendations

High priority for policy development (underway.

The required City funded infrastructure should be a priority in future departmental capital plans.

City departments should align their capital plans appropriately to enable this area to fully build out.

Rationale

- · Significant infrastructure already in place.
- Skyview Ranch, Redstone and Northeast Regional Policy Plan ASP: A share common leading infrastructure
- Good future transit (LRT)
- Close to employment and good access via Ring Road

		Criteria Scoring and Comparative Evaluation									
Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)		
weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%		
Score	3.07	2.10	2.92	4.75	2.72	1.76	2.00	1.00	3.00		
Relative Strength or Weakness	62%	- 18%	- 5%	13%	22%	- 2%	- 41%		9%		

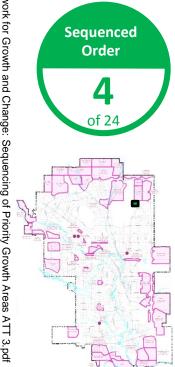
Arrow symbol indicates where criteria score is significantly different than average for all developing areas (min of +/- 15%)



Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas: Comparative

Evaluation and Fact Sheet Dec 2013



MDP Alignment Score:

3.19

out of 5

Saddleridge Savannah

Key Stats	T	otal
Area		111 ha
Population		7,926
Future Jobs		738
Build-Out		3 yrs
Incremental Capital: •Linear Utilities •Transp, Rec, Library, Police, Fire	\$ \$	4 M 25 M
Panking of		61+h

 Ranking of
 61th

 Operating Impact:
 percentile

 (Cumulative Net @ yr 10)
 percentile

Proposed Recommendations

High priority area for growth to continue.

City departments should align their capital plans appropriately to enable this area to fully build out.

Rationale

• Significant infrastructure already in place.

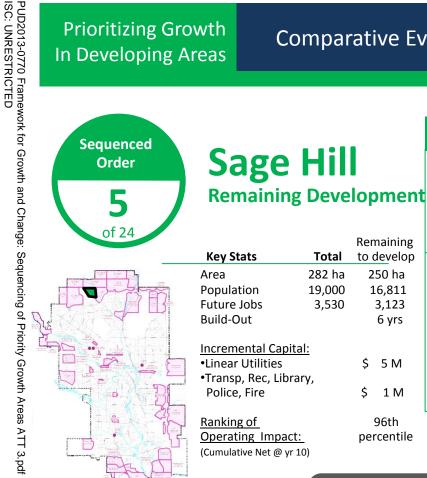
V		Criteria Scoring and Comparative Evaluation								
	Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)
	weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%
	Score out of 5	2.31	3.80	2.54	4.50	2.71	2.00	5.00	2.00	3.00
	Relative Strength or Weakness Deviation from mean	22%	49%	- 17%	7%		10%	46%		9%

Arrow symbol indicates where criteria score is significantly different than average for all developing areas (min of +/- 15%)

Data developed and collected for comparative evaluation of city-wide growth prioritization only and may not be appropriate for other applications.

5 of 47

Comparative Evaluation and Fact Sheet



MD Alignm Scor

ი 오 47

Proposed Recommendations

Remaining

to develop

250 ha

16,811

3,123

6 yrs

5 M Ś

1 M

96th

percentile

Total

282 ha

19,000

3,530

High priority area for growth to continue.

City departments should align their capital plans appropriately to enable this area to fully build out.

Rationale

Significant infrastructure already in place.

		Criteria Scoring and Comparative Evaluation									
MDP lignment	Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)	
Score:	weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%	
2 1 0	Score out of 5	3.09	3.25	3.41	4.50	2.47	1.73	5.00	0	2.50	
3.18 out of 5	Relative Strength or Weakness Deviation from mean	63%	27%	11%	7%	11%	- 4%	46%		-9%	

Arrow symbol indicates where criteria score is significantly different than average for all developing areas (min of +/-15%)

Comparative Evaluation and Fact Sheet

PUD2013-0770 F ISC: UNRESTRIC	Prioritizing Gro In Developing A		ive Eva	aluation	and Fa	ct Sheet	:		Dec	: 2013	
ramework for Growth and Chanç ;TED	Sequenced Order 6 of 24	Maho Remaining D			Proposed High priorit City depart enable this	y area for ments sho	ould align t	continue. heir capita	al plans a	ppropriat	ely to
PUD2013-0770 Framework for Growth and Change: Sequencing of Priority Growth Areas ATT 3.pdf ISC: UNRESTRICTED	of 24	Key StatsTotalArea763 haPopulation29,815Future Jobs3,587Build-OutIncrementalCapital:•Linear Utilities•Transp, Rec, Library, Police, FireRanking of Operating Impact: (Cumulative Net @ yr 10)		maining develop 31 ha 8,549 3,435 18yrs 32 M 58M 57th rcentile	Rationale • Significan • The requi 2012-14 b • Water infr	t infrastru red City fu oudget.	unded infra	structure	(water) is		' in
	MDP Alignment Score: 3.03	Criteria weighting Score out of 5	Access to Transit 15% 1.84	Capacity o Existing Infrastructur 15% 2.95	f City- Funded	Readiness to Proceed 15% 5.00	nd Compa Employment Opportunities 10% 2.14	Community Services in Place 10% 1.48	Planning in Place (Land Supply) 10% 5.00	Innovation 5% 2.00	Contigue Growti (EGS) 5% 2.50

Prioritizing Growth Areas: Comparative Evaluation and Fact Sheet Dec 2013

Contiguous Growth

> (EGS) 5% 2.50

- 9%

CALGARY

Data developed and collected for comparative evaluation of city-wide growth prioritization only and may not be appropriate for other applications.

15%

3%

19%

- 18%

46%

- 4%

Arrow symbol indicates where criteria score is significantly different than average for all developing areas (min of +/- 15%)



out of 5

- 3%

Relative Strength

or Weakness

Deviation from mean

Comparative Evaluation and Fact Sheet

Sequenced Order	Walde Remaining D
of 24	Key Stats
	Area 1 Population 1 Future Jobs Build-Out
	Incremental Capital: •Linear Utilities •Transp, Rec, Library Police, Fire
	Ranking of Operating Impact: (Cumulative Net @ yr 10)

MDP Alignment Score:

3.00 out of 5

Walden Remaining Development

ey Stats	Total	Remaining to develop
ea	129 ha	117 ha
pulation	10,000	9,065
ture Jobs	2,000	1,813
ild-Out		3 yrs
rremental Capita near Utilities ransp, Rec, Libra olice, Fire	\$ 0 M \$ 0 M	
nking of erating Impact	<u>.</u>	91st percentile

Proposed Recommendations

High priority area for growth to continue.

Growth can continue without any immediate requirement for City capital infrastructure.

Rationale

- Significant infrastructure already in place.
- Requires no additional City capital expenditures for servicing except growth impact of on long-range transportation interchanges

	Criteria Scoring and Comparative Evaluation										
Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)		
weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%		
Score out of 5	1.00	4.40	3.06	4.50	1.82	2.03	5.00	1.00	2.50		
Relative Strength or Weakness	- 47%	72%	0%	7%	- 18%	12%	46%		- 9%		
	weighting Score out of 5 Relative Strength	Criteria weighting Score out of 5 Relative Strength or Weakness	CriteriaTransitEdsting Infrastructure 15%weighting15%15%Score out of 51.004.40Stelative Strength or Weakness Deviation from mann-47%72%	Criteria weightingTransit 15%Existing Infrastructure 15%Funded Costs 15%Score out of 51.004.403.06Relative Strength or Weakness Deviation from mean-47%72%0%	Criteria weightingTransit 15%Existing Infrastructure 15%Funded Costs 15%to Proceed 15%Score out of 51.004.403.064.50Relative Strength or Weakness Deviation from mean-47%72%0%7%	Criteria weightingTransitExisting Infrastructure 15%Funded Costs 15%to Proceed 15%Employment Opportunities 10%Score out of 51.004.403.064.501.82Relative Strength or Weakness Davisition from mean-47%72%0%7%-18%	Criteria weightingTransit 15%Existing infrastructure 15%Funded Costs 15%to Proceed 15%Employment OpportunitiesServices in Place 10%Score out of 51.004.403.064.501.822.03Relative Strength or Weakness Davisition from mean-47%72%0%7%-18%12%	Criteria weightingTransit infrastructure 15%Edsting infrastructure 15%Funded Costs 15%to Proceed 15%Employment OpportunitiesServices in Place (Land Supply) 10%Score out of 51.004.403.064.501.822.035.00Relative Strength or Weakness Daviding from many-47%72%0%7%-18%12%46%	Criteria weightingTransitExisting Infrastructure 15%Funded Costs 15%to Proceed 15%Employment OpportunitiesServices in Place 10%Place (Land Supply)Innovation 5%Score out of 51.004.403.064.501.822.035.001.00Relative Strength or Weakness-47%72%0%7%-18%12%46%		

Arrow symbol indicates where criteria score is significantly different than average for all developing areas (min of +/- 15%)

Data developed and collected for comparative evaluation of city-wide growth prioritization only and may not be appropriate for other applications.

CALGARY

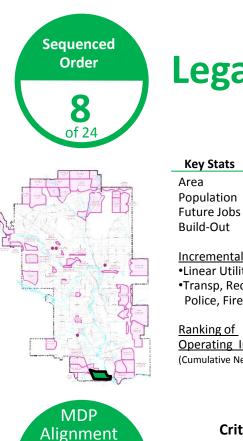
Prioritizing Growth Areas: Comparative

Evaluation and Fact Sheet Dec 2013

Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas: Comparative

Evaluation and Fact Sheet Dec 2013



Score:

2.80 out of 5

Legacy

Key Stats	T	otal		
Area	31	19 ha		
Population	15	5,719		
Future Jobs	1,963 8 yrs			
Build-Out	1	8 yrs		
Incremental Capital: •Linear Utilities •Transp, Rec, Library, Police, Fire	\$ \$	0 M 1 M		
Ranking of Operating Impact: (Cumulative Net @ vr 10)	pe	100th ercentile		

Proposed Recommendations

Growth can continue without any immediate requirement for City capital infrastructure.

The required City funded infrastructure should be a priority in future departmental capital plans.

Future funding of transportation Infrastructure may be required in conjunction with development of adjacent growth areas.

Rationale

- Significant infrastructure already in place.
- · Requires minimal additional City capital expenditures for servicing except share of long-range transportation interchanges

		Criteria Scoring and Comparative Evaluation										
Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)			
weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%			
Score	1.00	4.15	3.28	4.50	1.24	1.16	5.00	0	2.50			
Relative Strength or Weakness	- 47%	62%	7%	7%	- 44%	- 36%	46%		- 9%			

Arrow symbol indicates where criteria score is significantly different than average for all developing areas (min of +/-15%)

Data developed and collected for comparative evaluation of city-wide growth prioritization only and may not be appropriate for other applications.

ø 오 47



Order

g

of 24

MDP Alignment Score:

2.90

out of

Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas: Comparative

East Sequenced **Silverado**

Key Stats	Total
Area	226 ha
Population	8,000
Future Jobs	2,800
Build-Out	8 yrs
Incremental Capital: •Linear Utilities •Transp, Rec, Library, Police, Fire	\$36 M \$5 M
<u>Ranking of</u> <u>Operating Impact:</u> (Cumulative Net @ yr 10)	52nd percentile

Proposed Recommendations

High priority for growth (high criteria alignment) but requires resolution (and funding) to address:

- · Land acquisition around the Priddis slough
- accommodation of future traffic

Has approved policy

Required to maintain south land supply target

Rationale

- Future LRT service
- Required infrastructure also benefits adjacent growth areas
- · East Silverado, Silverado and West MacLeod share common leading infrastructure

 Linear Utilities Transp, Rec, Library Police, Fire Ranking of Operating Impact: 	\$ 36 M 7, \$ 5 M 52nd percentile	•	 Required infrastructure also benefits adjacent growth areas East Silverado, Silverado and West MacLeod share common leading infrastructure 									
(Cumulative Net @ yr 10)	•											
			Criteria Scoring and Comparative Evaluation									
Criteria	Access to Transit	Capacity of Existing Infrastructure	Funded	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)			
weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%			
Score	2.36	2.20	3.71	3.50	2.67	2.87	3.00	3.00	2.50			

Deviation from mean Arrow symbol indicates where criteria score is significantly different than average for all developing areas (min of +/- 15%)

Data developed and collected for comparative evaluation of city-wide growth prioritization only and may not be appropriate for other applications.



Corporate Growth Management Project

Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas: Comparative

Evaluation and Fact Sheet Dec 2013



MDP Alignme Score

> 2.5 out of

Proposed Recommendations

Area requires resolution (and funding) to address:

- · Land acquisition around the Priddis slough
- accommodation of future traffic

Growth has occurred with interim utility servicing but requires ultimate servicing to allow full build out.

Rationale

- Existing interim Sanitary and storm servicing solutions need to be replaced with ultimate infrastructure
- · East Silverado, Silverado and West MacLeod share common leading infrastructure

	1			Criteria S	Scoring a	nd Compa	rative Ev	aluation		
ent	Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)
2:	weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%
0	Score	1.50	1.70	1.53	5.00	2.67	2.42	5.00	0	2.50
9 f 5	Relative Strength or Weakness Deviation from mean	- 21%	- 33%	- 50%	19%	20%	34%	46%		- 9%

Arrow symbol indicates where criteria score is significantly different than average for all developing areas (min of +/- 15%)

Data developed and collected for comparative evaluation of city-wide growth prioritization only and may not be appropriate for other applications.

Remaining

to develop

73 ha

2,764

2 yrs

\$44 M

\$ 0 M

22nd

percentile

262

Total

208 ha

7,900

750



Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas: Comparative

Evaluation and Fact Sheet Dec 2013



MDP Alignment Score:

2.45

out of

West Macleod Area Structure Plan

Total

	ney stats		otui
	Area	6	550 ha
	Population	Z	40 <i>,</i> 500
	Future Jobs		6,600
	Build-Out		16 yrs
	Incremental Capital: •Linear Utilities •Transp, Rec, Library, Police, Fire	\$ \$	109 M 120 M
-			

Kev Stats

Ranking of30thOperating Impact:percentile(Cumulative Net @ yr 10)

Proposed Recommendations

Policy approved but still requires resolution of:

- · Land acquisition around the Priddis slough
- Accommodation of future traffic

Required to maintain south land supply target.

Alternative funding from developers being explored.

Rationale

- Future LRT service
- East Silverado, Silverado and West MacLeod share common leading infrastructure

		Criteria Scoring and Comparative Evaluation										
Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)			
weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%			
Score out of 5	1.59	0.75	2.90	5.00	2.19	1.72	3.00	2.00	2.50			
Relative Strength or Weakness Deviation from mean	- 16%	- 71%	- 5%	19%	- 2%	- 5%	- 12%		- 9%			

Arrow symbol indicates where criteria score is significantly different than average for all developing areas (min of +/- 15%)



Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas:

Comparative

Evaluation and

Fact Sheet Dec 2013

Sequenced Order 12 of 24

Ali

SE Planning Area Regional Policy Plan Cells C and D (Rangeview)

Key Stats		οται
Area	7	747 ha
Population	2	15,446
Future Jobs		3,635
Build-Out		19 yrs
Incremental Capital: •Linear Utilities •Transp, Rec, Library, Police, Fire	\$ \$	129 M 79 M

1/ - · · C+ - + -

Ranking of17thOperating Impact:percentile(Cumulative Net @ yr 10)

Proposed Recommendations

High priority for policy development (underway) and future consideration of funding for infrastructure requirements.

Currently a lower priority for immediate growth but will be required in future to maintain south serviced land supply target.

Rationale

- · Close to employment at the new south hospital
- Future site of Catholic High School

- V - Y		Criteria Scoring and Comparative Evaluation										
MDP ignment	Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)		
Score:	weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%		
2 62	Score out of 5	2.47	2.95	2.93	3.75	2.50	1.82	2.00	1.00	2.50		
2.62 out of 5	Relative Strength or Weakness Deviation from mean	%	15%	- 5%	- 11%	13%	1%	- 41%		- 9%		

Arrow symbol indicates where criteria score is significantly different than average for all developing areas (min of +/- 15%)

Comparative Evaluation and Fact Sheet



MDP Alignment Score:

2.99

out of 5

Keystone Hills Area Structure Plan

Key Stats	Total					
Area	1,084 ha					
Population	58,960					
Future Jobs	19,500					
Build-Out	25 yrs					
Incremental Capital: •Linear Utilities •Transp, Rec, Library, Police, Fire	\$ 139 M \$ 154M					
Ranking of Operating Impact: (Cumulative Net @ yr 10)	78th percentile					

Proposed Recommendations

Policy approved, currently a lower priority for immediate growth as north serviced land supply is sufficient but will be required in the future for north serviced land supply target.

Current City funds for infrastructure is better allocated to other higher priority growth areas.

Working with land developers on alternate funding to support development.

Rationale

- Good future transit (LRT and BRT)
- Adjacent employment opportunities and relatively good access via Ring Road
- Significant new infrastructure required. High costs due to large area of plan.

		Criteria Scoring and Comparative Evaluation										
Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)			
weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%			
Score	2.80	0.75	3.20	5.00	2.99	2.08	3.00	5.00	3.50			
Relative Strength or Weakness	48%	- 71%	4%	19%	34%	15%	- 12%		27%			

Arrow symbol indicates where criteria score is significantly different than average for all developing areas (min of +/- 15%)

Data developed and collected for comparative evaluation of city-wide growth prioritization only and may not be appropriate for other applications.

CALGARY

Prioritizing Growth Areas: Comparative

14 of 47

Comparative Evaluation and Fact Sheet



MDP Alignme Score:

Evanston Remaining Development

ey Stats	Total		maining develop
ea	282 ha	1	.80 ha
pulation	18,250	2	11,656
ture Jobs	3,310		2,114
ild-Out			5 yrs
cremental Capita near Utilities ransp, Rec, Libra olice, Fire		\$ \$	3 M 6M
nking of			65th

Proposed Recommendations

The required City funded ultimate infrastructure should be tied to Keystone in future departmental capital plans.

City departments should align their capital plans appropriately to enable this area to fully build out.

Rationale

- Significant infrastructure already in place. ٠
- Requires minimal additional City capital expenditures for servicing
- Has approved interim servicing until common ultimate infrastructure is built with Keystone.

	J		(Criteria S	coring a	nd Compa	rative Ev	aluation		
MDP lignment	Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)
Score:	weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%
3.07	Score	1.55	4.00	3.04	5.00	2.30	1.78	5.00	0	2.50
out of 5	Relative Strength or Weakness Deviation from mean	- 18%	56%	-1%	19%	4%	- 1%	46%		- 9%

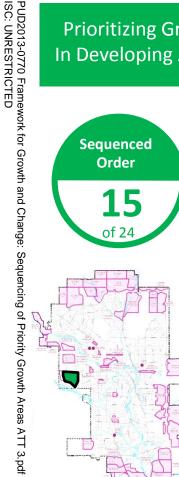
Arrow symbol indicates where criteria score is significantly different than average for all developing areas (min of +/- 15%)

Data developed and collected for comparative evaluation of city-wide growth prioritization only and may not be appropriate for other applications.

percentile



Comparative Evaluation and Fact Sheet





Key Stats	Total		maining develop
Area	282 ha	1	100 ha
Population	13,600		4,817
Future Jobs	2,252		798
Build-Out			2 yrs
Incremental Capita •Linear Utilities •Transp, Rec, Libra Police, Fire		\$ \$	1 M 0 M
Ranking of Operating Impact:	<u>.</u>	pe	83rd ercentile

(Cumulative Net @ yr 10)

Proposed Recommendations

Lower priority for future growth and allocation of City-funded growth related infrastructure in capital plans.

Has Policy in place for development.

City departments should align their capital plans appropriately to enable this area to fully build out.

Rationale

- Relatively low population and jobs
- Low infrastructure costs

H. J.			(Criteria S	coring a	nd Compa	rative Ev	valuation		
MDP Alignment	Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)
Score:	weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%
2 00	Score out of 5	1.92	3.60	4.16	2.00	1.85	2.41	5.00	0	2.50
2.80 out of 5	Relative Strength or Weakness	1%	41%	36%	- 52%	- 17%	34%	46%		- 9%
	Deviation from mean	170	41/0	3076	- 52 /0		J 4 70	40 /0		- 3/0

Arrow symbol indicates where criteria score is significantly different than average for all developing areas (min of +/-15%)

Data developed and collected for comparative evaluation of city-wide growth prioritization only and may not be appropriate for other applications.

CALGARY

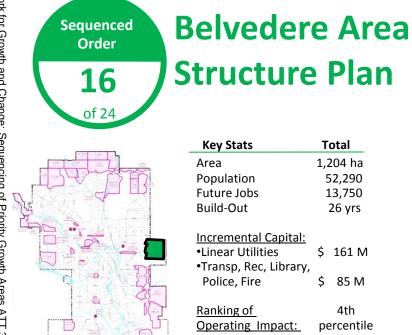
17 ç 47

Prioritizing Growth In Developing Areas

Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas: Comparative

Evaluation and Fact Sheet Dec 2013



M Alignr Sco

Key Stats	Total
Area	1,204 ha
Population	52,290
Future Jobs	13,750
Build-Out	26 yrs
Incremental Capita •Linear Utilities •Transp, Rec, Libra Police, Fire <u>Ranking of</u> <u>Operating Impact:</u> (Cumulative Net @ yr 1	\$ 161 M ry, \$ 85 M 4th _ percentile
Criteria	Access to Transit

Proposed Recommendations

Lower priority for immediate growth.

Current City funding for infrastructure is better allocated to other higher priority growth areas.

Recently approved policy.

Rationale

- Large population and jobs
- Large infrastructure costs
- Contingent on the Shepard Regional Drainage Plan for storm drainage east of Calgary

	~		(Criteria S	coring ar	nd Compa	rative Ev	aluation		
MDP lignment	Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)
Score:	weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%
2 65	Score	2.19	1.20	3.09	4.00	2.00	1.76	3.00	5.00	3.00
2.65 out of 5	Relative Strength or Weakness	15%	- 53%	1%	- 5%	- 10%	0%	- 12%		9%

Arrow symbol indicates where criteria score is significantly different than average for all developing areas (min of +/-15%)



Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas: Comparative

Evaluation and Fact Sheet Dec 201

Sequenced Order 17 of 24

West Regional Context Study Cell B

	Key Stats	- 19	otai
	Area	4	15 ha
_	Population	1	1,310
	Future Jobs		1,100
	Build-Out		11 yrs
And and a second s	Incremental Capital: •Linear Utilities •Transp. Box. Library	\$	22 M
	•Transp, Rec, Library, Police, Fire	\$	23 M

Kov State

Ranking of43rdOperating Impact:percentile(Cumulative Net @ yr 10)

Proposed Recommendations

Lower priority for immediate growth.

Current City funding for infrastructure is better allocated to other higher priority growth areas.

Low priority for policy development.

Rationale

- Relatively low population and jobs
- Low infrastructure costs
- West Memorial sanitary trunk requires upgrade

The second se			(Criteria S	Scoring a	nd Compa	rative Ev	valuation		
MDP Alignment	Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	innovation	Contiguous Growth (EGS)
Score:	weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%
2 50	Score	1.00	3.20	3.13	4.50	1.20	1.55	1.00	3.00	4.00
2.50 out of 5	Relative Strength or Weakness Deviation from mean	- 47%	25%	2%	7%	- 46%	- 14%	-71%		45%

Arrow symbol indicates where criteria score is significantly different than average for all developing areas (min of +/- 15%)

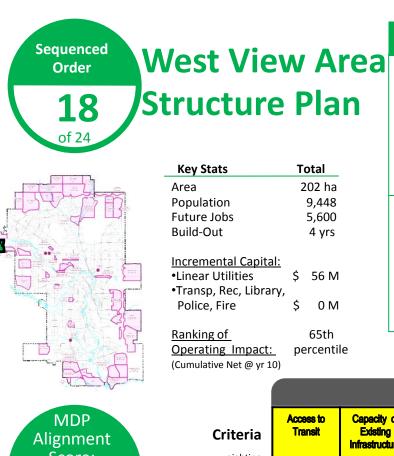
Data developed and collected for comparative evaluation of city-wide growth prioritization only and may not be appropriate for other applications.

CALGARY

Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas: Comparative

Evaluation and Fact Sheet Dec 2013



ו	Current City funding for infrastructure is better allocated to other higher priority growth areas.
	Has policy underway
	Rationale
	Small area/fast buildout
	 Relatively low population and jobs
	 Requires West Memorial Sanitary upgrade

Proposed Recommendations

Lower priority for immediate growth.

MDP Alignment Criteria Criteria Criteria	Contiguous Growth
	(EGS)
Score: weighting 15% 15% 15% 10% 10% 10% 5%	5%
Score 1.00 2.10 3.27 4.75 1.58 1.38 2.00 3.00	3.50
2.49 out of 5 Relative Strength or Weakness Deviation from mean	27%

Data developed and collected for comparative evaluation of city-wide growth prioritization only and may not be appropriate for other applications.

Corporate Growth Management Project

Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas: Comparative

Evaluation and Fact Sheet Dec 2013



MDP Alignment Score:

2.41 out of 5

Canada Olympic Park and Adjacent Lands Area Structure Plan

T - 4 - 1

	Key Stats		otai
	Area	1	.23 ha
	Population		1,000
	Future Jobs		2,550
	Build-Out		20 yrs
	Incremental Capital: •Linear Utilities •Transp, Rec, Library, Police, Fire	\$ \$	23 M 20 M
1	Fonce, The	Ļ	20 101

1/ - · · C+ - + -

Ranking of39thOperating Impact:percentile(Cumulative Net @ yr 10)

Proposed Recommendations

Lower priority for future growth and allocation of City-funded growth related infrastructure in capital plans.

Rationale

West Memorial Sanitary trunk requires upgrade

			Criteria S	scoring a	nd Compa	rative Ev	valuation		
Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)
weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%
Score	1.35	2.50	3.98	3.00	2.25	2.37	2.00	0	2.50
Relative Strength or Weakness Deviation from mean	- 29%	-2%	30%	- 29%	1%	31%	-41%		- 9%

Arrow symbol indicates where criteria score is significantly different than average for all developing areas (min of +/- 15%)

Data developed and collected for comparative evaluation of city-wide growth prioritization only and may not be appropriate for other applications.

20 of 47

Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas:

Comparative

Evaluation and

Fact Sheet Dec 201

Sequenced Order 20 of 24 Calgary West Area Structure Plan

Total

Rey Stats		Utai
Area	1	.25 ha
Population		2,940
Future Jobs		956
Build-Out		2 yrs
Incremental Capital: •Linear Utilities •Transp, Rec, Library, Police, Fire	\$ \$	23 M 0 M

Kov State

Ranking of48thOperating Impact:percentile(Cumulative Net @ yr 10)

Proposed Recommendations

Lower priority for future growth and allocation of City-funded growth related infrastructure in capital plans.

Has Policy in place for development.

Rationale

- Small area/fast buildout
- Relatively low population and jobs
- Low infrastructure costs
- · West Memorial sanitary trunk requires upgrade

		Criteria Scoring and Comparative Evaluation									
MDP Alignment	Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	innovation	Contiguous Growth (EGS)	
Score:	weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%	
2 20	Score	1.00	2.00	3.71	4.00	2.04	1.59	3.00	0	2.50	
2.39 out of 5	Relative Strength or Weakness Deviation from mean	- 47%	- 22%	21%	- 5%	- 8%	- 12%	- 12%		- 9%	

Mean Arrow symbol indicates where criteria score is significantly different than average for all developing areas (min of +/- 15%)



Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas: Comparative

Evaluation and Fact Sheet Dec 2013



MD Alignm Scor

South Shepard Area Structure Plan

ney stats		
Area Future Population Future Jobs Time to Build-Out		649 ha 27,900 5,350 16 yrs
Incremental Capital: •Linear Utilities •Transp, Rec, Library,	\$	78 M
Police, Fire	\$	88 M
<u>Ranking of</u> <u>Operating Impact:</u> (Cumulative Net @ yr 10)	pe	13th ercentile

Kev Stats

Proposed Recommendations

Lower priority for immediate growth.

Current City funding for infrastructure is better allocated to other higher priority growth areas.

Has Policy underway.

Rationale

High infrastructure costs

- V Carrier		Criteria Scoring and Comparative Evaluation									
MDP lignment	Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)	
Score:	weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%	
2 20	Score out of 5	1.00	1.90	2.85	4.00	1.73	1.46	3.00	2.00	4.00	
2.38 out of 5	Relative Strength or Weakness	- 47%	- 26%	- 7%	- 5%	- 22%	- 19%	- 12%		45%	
	Deviation from mean					thy different th			a aroad Imin		

Arrow symbol indicates where criteria score is significantly different than average for all developing areas (min of +/- 15%)



23 오 47

Prioritizing Growth In Developing Areas

Comparative Evaluation and Fact Sheet



Proposed Recommendations

Lower priority for immediate growth

City departments should align their capital plans appropriately to enable this area to fully build out.

Rationale

- Area is building out
- West LRT in place but limited additional transit service available
- Topography and fragmentation of land ownership are barriers

		Criteria Scoring and Comparative Evaluation									
MDP lignment	Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)	
Score:	weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%	
2 2 2	Score out of 5	1.00	3.55	2.31	2.50	2.68	2.31	3.00	0	2.50	
2.33 out of 5	Relative Strength or Weakness Deviation from mean	- 47%	4 39%	- 25%	- 40%	21%	28%	- 12%		- 9%	

Arrow symbol indicates where criteria score is significantly different than average for all developing areas (min of +/- 15%)

Data developed and collected for comparative evaluation of city-wide growth prioritization only and may not be appropriate for other applications.

Remaining

to develop

122 ha

6,272

20 yrs

\$ 22 M

\$ 23 M

26th

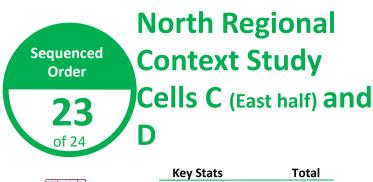
percentile

43

CALGARY

Prioritizing Growth Areas:

Comparative Evaluation and Fact Sheet



Rey Stats		otai
Area	Q	958 ha
Population	Ę	52,200
Future Jobs		6,606
Build-Out		25 yrs
Incremental Capital:		
 Linear Utilities 	\$	131 N

 Linear Utilities 	Ş	131 M
Transp, Rec, Library,		
Police, Fire	\$	86 M

Ranking of9thOperating Impact:percentile(Cumulative Net @ yr 10)

Proposed Recommendations

Lower priority for immediate growth.

Current City funding for infrastructure is better allocated to other higher priority growth areas.

Low priority for policy development.

Rationale

- Large infrastructure costs
- Sage Hill, Evanston and Keystone should build out first

	-			Criteria S	coring a	nd Compa	rative Ev	valuation		
1DP nment	Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)
ore:	weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%
20	Score	2.50	0.60	2.94	4.50	2.60	1.20	1.00	2.00	2.50
.29 at of 5	Relative Strength or Weakness Deviation from mean	32%	- 77%	- 4%	7%	17%	- 34%	- 71%		- 9%

Arrow symbol indicates where criteria score is significantly different than average for all developing areas (min of +/- 15%)

Data developed and collected for comparative evaluation of city-wide growth prioritization only and may not be appropriate for other applications.

Sco

out

PUD2013-0770 Framework for Growth and Change: Sequencing of Priority Growth Areas ATT 3.pdf ISC: UNRESTRICTED

24 of 47





Comparative Evaluation and Fact Sheet

Sequenced Order 24



Area Future Population Future Jobs Time to Build-Out	812 ha 42,932 8,100 19 yrs
Incremental Capital: •Linear Utilities •Transp, Rec, Library, Police, Fire	\$ 196 M \$ 89 M
Ranking of	zero

Key Stats

Operating Impact: (Cumulative Net @ yr 10)

Proposed Recommendations

Lower priority for immediate growth.

Current City funding for infrastructure is better allocated to other higher priority growth areas.

Low priority for policy development and transportation issues require clarity (Southwest Ring Road)

Rationale

- High infrastructure costs
- Few nearby services

				Criteria S	scoring a	nd Compa	rative Ev	aluation		
MDP Alignment	Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)
Score:	weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%
1 00	Score	2.11	0.50	2.87	3.50	1.71	1.37	1.00	2.00	2.50
1.98 out of 5	Relative Strength or Weakness Deviation from mean	11%	- 80%	- 6%	- 17%	- 23%	- 24%	-71%		- 9%

Arrow symbol indicates where criteria score is significantly different than average for all developing areas (min of +/- 15%)

Data developed and collected for comparative evaluation of city-wide growth prioritization only and may not be appropriate for other applications.

percentile

25 ç 47

Comparative Evaluation and Fact Sheet



Centre City Plan
(including Beltline)

Proposed Recommendations

High priority for developed area growth.

Key Stats

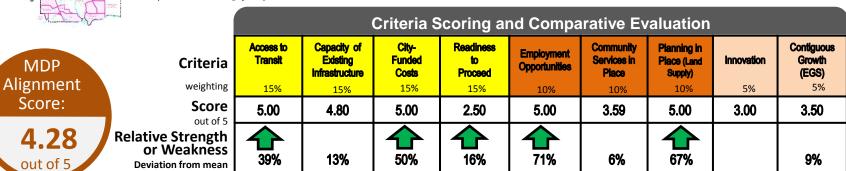
Area Future Population Future Jobs Time to Build-Out	393 ha 40,000 112,000 50 yrs
Incremental Capital: Linear Utilities	\$ TBD
Transp, Rec, Libraries, Fire, Police	\$ TBD
Ranking of	TBD

Ranking of Operating Impact: (Cumulative Net @ yr 10)

Rationale

- Excellent existing transit service
- Significant infrastructure already in place.
- High number of jobs in area

No adjacent residential communities



Arrow symbol indicates where criteria score is significantly different than average for all developed areas (min of +/- 15%)

Data developed and collected for comparative evaluation of city-wide growth prioritization only and may not be appropriate for other applications.



Prioritizing Growth Areas:

Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas: Comparative

Evaluation and Fact Sheet Dec 2013

Sequenced Order 2 Of 15

Alig

Chinook Station Area Plan

Кеу	Stats

Area	97 ha
Future Population	7,300
Future Jobs	19,000
Time to Build-Out	20 yrs
Incremental Capital: Linear Utilities Transp, Rec, Libraries, Fire, Police	\$ 0 M \$ 42 M
Ranking of	77th
Operating Impact:	percentile

(Cumulative Net @ yr 10)

Proposed Recommendations

High priority for developed area growth.

Should be a priority for any City-funded growth related infrastructure required.

Rationale

- Excellent existing transit service
- Significant infrastructure already in place.
- High number of jobs in area

- No adjacent residential communities
- Large redevelopment application at the Mall

			(Criteria S	coring a	nd Compa	rative Ev	aluation		
MDP	Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)
lignment	weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%
Score:	Score	4.10	4.75	4.13	4.00	2.82	2.95	4.00	3.00	3.00
3.82 out of 5	Relative Strength or Weakness Deviation from mean	14%	12%	24%	86%	- 4%	- 13%	33%		- 6%

Arrow symbol indicates where criteria score is significantly different than average for all developed areas (min of +/- 15%)

Data developed and collected for comparative evaluation of city-wide growth prioritization only and may not be appropriate for other applications.

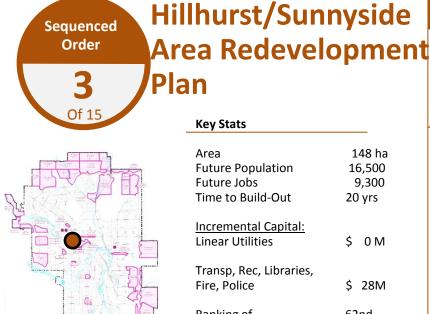


27 of 47

Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas: Comparative

Evaluation and Fact Sheet Dec 2013



an	
Key Stats	
Area Future Population Future Jobs Time to Build-Out	148 ha 16,500 9,300 20 yrs
Incremental Capital: Linear Utilities	\$ 0 M
Transp, Rec, Libraries, Fire, Police	\$ 28M
Ranking of Operating Impact: (Cumulative Net @ vr 10)	62nd percentile

Proposed Recommendations

High priority for developed area growth.

Should be a priority for any City-funded growth related infrastructure required.

Rationale

- Significant market interest
- Excellent existing transit service
- Low infrastructure costs
- Near downtown for employment
- West Memorial sanitary trunk requires upgrade

The	Criteria Scoring and Comparative Evaluation										
MDP	Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)	
Alignment	weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%	
Score:	Score	3.70	4.30	3.29	2.50	4.79	3.79	3.00	4.00	3.50	
3.60	out of 5 Relative Strength or Weakness	3%	1%	- 1%	16%	64%	12%	0%		9%	
out of 5	Deviation from mean	570	170	- 170	1070	U+170	1270	070		J/0	

Arrow symbol indicates where criteria score is significantly different than average for all developed areas (min of +/- 15%)



No Ca

Prioritizing Growth In Developed Areas

Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas: Comparative

Evaluation and Fact Sheet Dec 2013

Sequenced Order 4 Of 15

	Of 15		
		5	
L			

Plan

Key Stats

Area Future Population Future Jobs Time to Build-Out	28 ha 4,300 4,700 25 yrs
Incremental Capital: Linear Utilities Transp. Rec, Libraries,	\$5M
Fire, Police	\$ 31 M
<u>Ranking of</u> Operating Impact: (Cumulative Net @ yr 10)	46th percentile

Brentwood Station

Area Redevelopment

Proposed Recommendations

High priority for developed area growth.

Should be a priority for any City-funded growth related infrastructure required.

Rationale

- •Significant market interest
- Excellent existing transit service
- Low infrastructure costs
- Significant redevelopment has begun
- West Memorial sanitary trunk requires upgrade

V La V	97 			Criteria S	coring a	nd Compa	rative Ev	valuation		
MDP	Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)
Alignment	weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%
Score:	Score	4.24	4.10	3.25	3.50	2.27	3.62	4.00	0	3.00
3.40 out of 5	Relative Strength or Weakness Deviation from mean	18%	- 3%	- 3%	63%	- 22%	7%	33%		- 6%

Arrow symbol indicates where criteria score is significantly different than average for all developed areas (min of +/- 15%)

Comparative Evaluation and Fact Sheet

Sequenced	16 Avenue			Pr	roposed R	ecommer	ndations						
Örder	Urban Cor Redevelop		May need incentives or re-evaluation of the density requirements to meet market concerns.										
Of 15	Area 56 ha					Rationale High priority for developed area growth relative to the MDP but lack of market interest. 							
	Future Population 28,700 Future Jobs 14,000 Time to Build-Out 20 yrs Incremental Capital: Linear Utilities Linear Utilities \$ 0 M Transp, Rec, Libraries,				 Utility infrastructure has been constructed to not hold up the start of development. 								
					 High infrastructure costs for Developed Areas but utility infrastructure in place 								
	Fire, Police Ranking of Operating Impact	1	48 M 00th entile		 No market interest with existing density requirements West Memorial sanitary trunk requires upgrade 								
(Cumulative Net @ yr 10)					riteria Scoring and Comparative Evaluation								
MDP Alignment	Criteria weighting	Access to Transit	Capacity of Existing Infrastructure 15%	City- Funded Costs 15%	Readiness to Proceed 15%	Employment Opportunities	Community Services in Place 10%	Planning in Place (Land Supply) 10%	Innovation	Contiguous Growth (EGS) 5%			
Score:	Score out of 5	4.50	4.50	3.59	2.00	3.48	3.44	2.00	0	3.00			
3.23	Relative Strength or Weakness	25%	6%	9%	_ 7%		_ 1%			- 6%			

8%

- 7%

19% Arrow symbol indicates where criteria score is significantly different than average for all developed areas (min of +/- 15%)

- 33%

- 1%

Data developed and collected for comparative evaluation of city-wide growth prioritization only and may not be appropriate for other applications.

6%

25%

- 6%

Prioritizing Growth Areas: Comparative Evaluation and Fact Sheet Dec 2013

out of 5

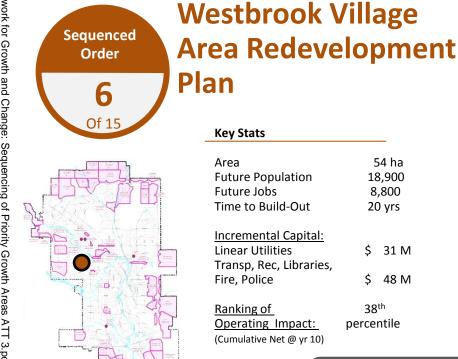
Deviation from mean

30 of 47

31 of 47

Prioritizing Growth In Developed Areas

Comparative Evaluation and Fact Sheet



Proposed Recommendations

Lower priority for developed area growth of TOD's.

Should be considered a priority after Chinook and Brentwood TOD's for any City-funded growth related infrastructure if market interest is being shown.

Rationale

- Existing LRT service
- High infrastructure costs for a Developed Area

			Criteria Scoring and Comparative Evaluation								
MDP	Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)	
Alignment	weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%	
Score:	Score	3.74	3.00	3.15	3.50	2.10	3.69	4.00	0	3.00	
3.14 out of 5	Relative Strength or Weakness Deviation from mean	4%	- 29%	- 5%	63%	- 28%	9%	33%		- 6%	

Arrow symbol indicates where criteria score is significantly different than average for all developed areas (min of +/- 15%)



Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas: Comparative

Sequenced Order

Of 1

West Village **Area Redevelopment** Plan

Key Stats

Future Jobs

Future Population

Time to Build-Out

Incremental Capital: Linear Utilities

Area

Proposed Recommendations

Lower priority for developed area growth.

Should be considered against other general redevelopment if market interest starts being shown.

Rationale

- Excellent existing transit service
- Near downtown for employment
- Extremely high infrastructure costs for Developed Areas

	Transp, Rec, Libra		311 M		Near downtown for employment Extremely high infrastructure costs for Developed Areas						
	Ranking of Operating Impac (Cumulative Net @ yr		entile	• [)		ign innasti			veloped	Aleas	uation
				Criteria S	Scoring a	nd Compa	arative Ev	valuation			and Fa
MDP	Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)	act Sh
Alignment	weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%	e e
Score:	Score	3.89	2.50	2.42	1.50	5.00	2.91	5.00	0	4.00)t D
3.04 out of 5	Relative Strength or Weakness Deviation from mean	8%	- 41%	- 27%	- 30%	71%	- 14%	67%		25%	ec 201

Arrow symbol indicates where criteria score is significantly different than average for all developed areas (min of +/- 15%)

Data developed and collected for comparative evaluation of city-wide growth prioritization only and may not be appropriate for other applications.

17 ha

12,900

9,000

30 yrs

\$ 7 M



Corporate Growth Management Project

Comparative Evaluation and Fact Sheet

Sequenced Order An An Are Of 15

MDP Alignmen Score:

2.98 out of 5



Key Stats

Area Future Population Future Jobs Time to Build-Out	81 ha 12,300 7,200 20 yrs
Incremental Capital: Linear Utilities Transp, Rec, Libraries, Fire, Police	\$ 0 M \$ 39M
<u>Ranking of</u> <u>Operating Impact:</u> (Cumulative Net @ yr 10)	85th percentile

Proposed Recommendations

Lower priority for developed area growth of TOD's.

Should be considered after Chinook and Brentwood TOD's for any City-funded growth related infrastructure required have been allocated and if market interest is being shown.

Rationale

• High infrastructure costs for Developed Areas

			Criteria Scoring and Comparative Evaluation									
	Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)	act Sh	
nt	weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%	ē	
	Score	4.19	5.00	3.55	0.50	2.45	3.47	2.00	1.00	3.00]ĕ	
3	out of 5 Relative Strength or Weakness Deviation from mean	17%	18%	7%	- 77%	- 16%	2%	- 33%		- 6%)ec 2013	

Arrow symbol indicates where criteria score is significantly different than average for all developed areas (min of +/- 15%)

Data developed and collected for comparative evaluation of city-wide growth prioritization only and may not be appropriate for other applications.



Prioritizing Growth Areas: Comparative Evaluation

ar

Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas: Comparative

Sequenced Order g

Banff Trail Area Redevelopment Plan

Key Stats

Area Future Population Future Jobs Time to Build-Out	28 ha 3,250 2,400 30 yrs
Incremental Capital: Linear Utilities Transp, Rec, Libraries, Fire, Police	\$0M \$11M
Ranking of	62nd

Proposed Recommendations

Lower priority for developed area growth of TOD's

Should be considered a priority after Chinook and Brentwood TOD's for any City-funded growth related infrastructure required if market interest is being shown

Rationale

- Good existing transit service
- Low infrastructure costs
- · West Memorial sanitary trunk requires upgrade

	Transp, Rec, Libra Fire, Police Ranking of Operating Impact (Cumulative Net @ yr	\$ 62 <u>ct:</u> perce	5 11 M 2nd entile			ructure cost orial sanitar		⊧quires up	grade		Evaluation an	
			Criteria Scoring and Comparative Evaluation									
MDP	Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)	Fact Sh	
Alignment	weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%	<u>آه</u>	
Score:	Score	3.82	3.60	3.76	2.00	2.77	3.55	2.00	0	3.00		
2.96 out of 5	Relative Strength or Weakness Deviation from mean	6%	- 15%	13%	- 7%	- 5%	5%	- 33%		- 6%	ec 201:	

Arrow symbol indicates where criteria score is significantly different than average for all developed areas (min of +/- 15%)

Data developed and collected for comparative evaluation of city-wide growth prioritization only and may not be appropriate for other applications.



Corporate Growth Management Project

Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas: Comparative

Evaluation

ىە

Southeast 17 Corridor Land Use and Urban **Design Concept**

N Aligr Sc

out

Area	100 ha					
Future Population	16,900					
Future Jobs	10,800					
Time to Build-Out	20 yrs					
Incremental Capital:						
Linear Utilities	\$5M					
Transp, Rec, Libraries,						
Fire, Police	\$ 46 M					
Ranking of	92nd					
Operating Impact:	percentile					

(Cumulative Net @ yr 10)

Key Stats

Proposed Recommendations

Lower priority for developed area growth in corridors relative to 16th Avenue Corridor and a lack of market interest.

May need incentives or re-evaluation of the density requirements to meet market concerns.

Rationale

- High infrastructure costs for Developed Areas
- No market interest with existing density requirements
- · Fragmented ownership may inhibit redevelopment opportunities

The for			(Criteria S	Scoring a	nd Compa	arative Ev	valuation		
DP	Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)
ment	weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%
re:	Score	3.97	4.30	3.52	2.00	2.08	3.08	2.00	0	3.00
94 of 5	out of 5 Relative Strength or Weakness Deviation from mean	11%	1%	6%	- 7%	- 29%	- 9%	-33%		- 6%

Arrow symbol indicates where criteria score is significantly different than average for all developed areas (min of +/- 15%)

Data developed and collected for comparative evaluation of city-wide growth prioritization only and may not be appropriate for other applications.

З 오 47

DATA VERIFICATION PENDING



Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas: Comparative

Sequenced Order

Marda Loop **Area Redevelopment** Plan

Key Stats

Area Future Population Future Jobs Time to Build-Out	12 ha 6,400 2,300 20 yrs
Incremental Capital: Linear Utilities Transp, Rec, Libraries, Fire, Police	\$ 0 M \$ 12 M
Ranking of	31st

Proposed Recommendations

Lower priority for developed area growth.

Should be considered against other general redevelopment areas for infrastructure investment.

Should be considered against other general redevelopment if market interest starts being shown.

Rationale

- Low infrastructure costs
- Some market interest is being shown with applications.

	Transp, Rec, Libra Fire, Police <u>Ranking of</u> <u>Operating Impac</u> (Cumulative Net @ yr	\$ 3: <u>t:</u> perce	Low infrastructure costs Low infrastructure costs Some market interest is being shown with application Some market interest is being shown with application								Evaluation a
HALL -			1			nd Compa	1	valuation			nd Fa
MDP	Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)	ict Sh
Alignment	weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%	lee
Score:	Score	2.55	4.75	3.18	2.25	2.47	3.12	3.00	0	3.00	t D
2.92 out of 5	Relative Strength or Weakness Deviation from mean	- 29%	12%	- 4%	5%	- 16%	- 8%	0 %		- 6%	ec 201:

Arrow symbol indicates where criteria score is significantly different than average for all developed areas (min of +/- 15%)



Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas: Comparative

Sequenced Order 12

Of 1

SSCAP – Stadium **Shopping Centre**

Key Stats

Area Future Population Future Jobs Time to Build-Out	5 ha 4,325 800 20 yrs
Incremental Capital: Linear Utilities Transp, Rec, Libraries, Fire, Police	\$3M \$10M
<u>Ranking of</u> Operating Impact: (Cumulative Net @ yr 10)	23rd percentile

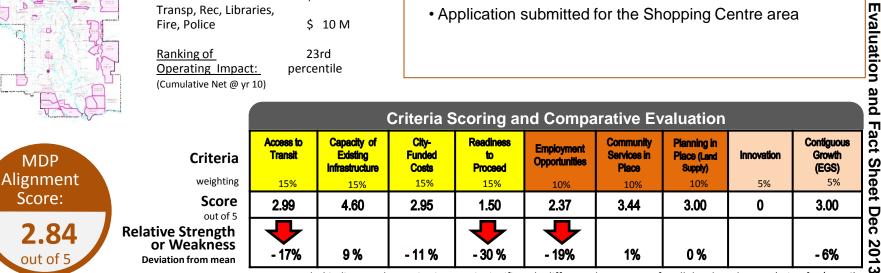
Proposed Recommendations

Lower priority for developed area growth.

Should be considered against other general redevelopment.

Rationale

- Significant infrastructure already in place.
- Application submitted for the Shopping Centre area



Arrow symbol indicates where criteria score is significantly different than average for all developed areas (min of +/- 15%)



Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas: Comparative

Evaluation

ar

Sequenced Order 13 Of 15

> MDP Alignment Score:

> > 2.76 out of 5

Fish Creek / Lacombe Station Area

Key Stats

Area	70 ha
Future Population	5,400
Future Jobs	5,400
Time to Build-Out	30 yrs
Incremental Capital: Linear Utilities Transp, Rec, Libraries, Fire, Police	\$0M \$18M
Ranking of	54th
Operating Impact:	percentile

(Cumulative Net @ yr 10)

Proposed Recommendations

Lower priority for developed area growth of TOD's.

Should be considered after Chinook and Brentwood TOD's for any City-funded growth related infrastructure required have been allocated and if market interest is being shown.

Rationale

• Significant infrastructure already in place.

1		Criteria Scoring and Comparative Evaluation								
Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)	act Sh
weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%	lē
Score	3.27	4.35	3.59	1.25	1.64	3.52	2.00	0	3.50	et D
Relative Strength or Weakness Deviation from mean	- 9%	3%	8%	- 42%	- 44%	4%	- 33%		9%	ec 2013

Arrow symbol indicates where criteria score is significantly different than average for all developed areas (min of +/- 15%)



Comparative Evaluation and Fact Sheet

Sequenced Order 14 Of 15

MDP Alignme Score:

out of !

Midnapore 2 Area Structure Plan Amendment

Key Stats

Area Future Population Future Jobs Time to Build-Out	52 ha 3,043 76 20 yrs
Incremental Capital: Linear Utilities Transp, Rec, Libraries, Fire, Police	\$ 0 M \$ 12 M
<u>Ranking of</u> <u>Operating Impact:</u> (Cumulative Net @ yr 10)	8th percentile

Proposed Recommendations

Lower priority for developed area growth.

Should be considered against other general redevelopment if market interest starts being shown.

Rationale

• Significant infrastructure already in place.

				Criteria S	coring a	nd Compa	rative Ev	aluation) d F
	Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)	act Sh
nt	weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%	Тe
	Score	2.25	4.75	2.39	1.50	1.64	3.33	2.00	0	3.50]₽
1 5	out of 5 Relative Strength or Weakness Deviation from mean	- 38%	12%	- 28%	- 30%	- 44%	- 2%	- 33%		9%)ec 2013

Arrow symbol indicates where criteria score is significantly different than average for all developed areas (min of +/- 15%)

Data developed and collected for comparative evaluation of city-wide growth prioritization only and may not be appropriate for other applications.



Prioritizing Growth Areas: Comparative Evaluation

ar

Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas: Comparative

Evaluation

Sequenced Order 50 Avenu 15 Redevelo

50 Avenue Area Redevelopment Plan

Key Stats

Area	12 ha
Future Population	1,000
Future Jobs	450
Time to Build-Out	30 yrs
Incremental Capital: Linear Utilities Transp, Rec, Libraries, Fire, Police	\$0M \$9M
Ranking of	15 th
Operating Impact:	percentile

(Cumulative Net @ yr 10)

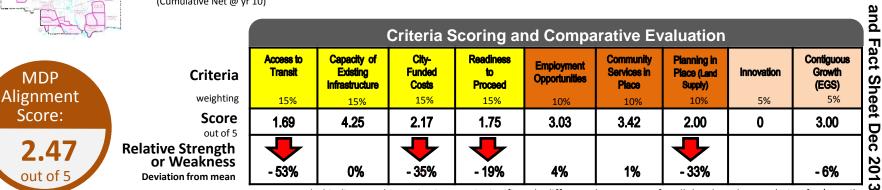
Proposed Recommendations

Lower priority for developed area growth in corridors relative to 16th Avenue Corridor, community opposition, and a lack of market interest.

Should be considered against other general redevelopment if market interest starts being shown.

Rationale

- Community opposition strong
- · Significant infrastructure already in place.



Arrow symbol indicates where criteria score is significantly different than average for all developed areas (min of +/- 15%)

Data developed and collected for comparative evaluation of city-wide growth prioritization only and may not be appropriate for other applications.



Corporate Growth Management Project

Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas:

Comparative

Evaluation

Sequenced Order 1 Of 7



MDP

Alignment

Score:

3.64

out of 5

Aurora Business Park Area Structure Plan

Key Stats

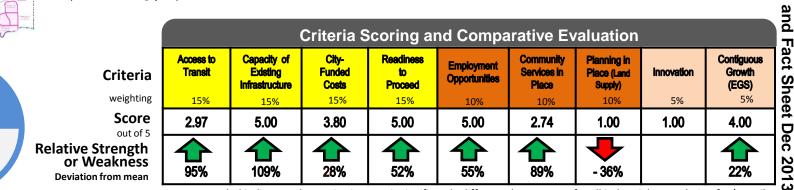
Area Future Population Future Jobs Time to Build-Out	142 ha 0 7,280 30 yrs
Incremental Capital: Linear Utilities Transp, Rec, Libraries, Fire, Police	\$0M \$22M
Ranking of Operating Impact: (Cumulative Net @ yr 10)	100th percentile

Proposed Recommendations

High priority for industrial/commercial area growth and allocation of City-funded growth related infrastructure.

Rationale

- Low infrastructure costs
- All utility infrastructure in place
- Policy is in place



Arrow symbol indicates where criteria score is significantly different than average for all industrial areas (min of +/- 15%)

Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas: Comparative

Evaluation a

Sequenced Order 2 Of 7



MDP Alignmen Score:

out of 5

Stoney Industrial Area Structure Plan (revised)

Key Stats

Area Future Population Future Jobs Time to Build-Out	932 ha 0 16,370 20 yrs
Incremental Capital: Linear Utilities Transp, Rec, Libraries, Fire, Police	\$0M \$74M
Ranking of Operating Impact: (Cumulative Net @ yr 10)	67th percentile

Proposed Recommendations

High priority for industrial/commercial area growth and allocation of City-funded growth related infrastructure

Rationale

- · Policy is in place.
- All utility infrastructure in place

			Criteria Scoring and Comparative Evaluation Access to Capacity of City- Readiness Community Planning in Contiguous												
	Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)					
t	weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%					
	Score	1.69	4.00	3.03	4.00	3.96	1.89	1.00	0	3.50					
ノ	Relative Strength or Weakness Deviation from mean	11%	67%	2%	22%	23%	31%	- 36%		7%					

Arrow symbol indicates where criteria score is significantly different than average for all industrial areas (min of +/- 15%)



Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas:

Comparative

Evaluation

Sequenced Order 3



MDF Alignm Score

out o

South East 68 Street Industrial Area Structure Plan

Key Stats

Area Future Population Future Jobs Time to Build-Out	1,088 ha 0 13,500 20 yrs
Incremental Capital: Linear Utilities Transp, Rec, Libraries, Fire, Police	\$29 M \$115 M
Ranking of	50th

Operating Impact: percentile (Cumulative Net @ yr 10)

Proposed Recommendations

High priority for industrial/commercial area growth and allocation of City-funded growth related infrastructure

Rationale

- · Policy is in place.
- Some market interest being shown by small developments
- High infrastructure costs

	27			Criteria S	Scoring a	nd Compa	rative Ev	valuation			and F
P nent	Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)	act Sh
e:	weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%	eet
70 of 5	Score out of 5 Relative Strength or Weakness Deviation from mean	1.50 - 2%	2.60 9%	2.42 - 20%	3.50 7%	2.98 - 7%	1.28 - 12%	5.00 218%	0	4.50 37%	Dec 201

Arrow symbol indicates where criteria score is significantly different than average for all industrial areas (min of +/- 15%)

Data developed and collected for comparative evaluation of city-wide growth prioritization only and may not be appropriate for other applications.



Corporate Growth Management Project

Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas: Comparative

Evaluation a



Aligr

out

North Regional Context Study Cell H

Key Stats

Area Future Population Future Jobs Time to Build-Out	350 ha 8,016 12,234 20 yrs
Incremental Capital: Linear Utilities Transp, Rec, Libraries, Fire, Police	\$ 42 M \$ 110 M
<u>Ranking of</u> <u>Operating Impact:</u> (Cumulative Net @ yr 10)	83rd percentile

Proposed Recommendations

Lower priority for industrial/commercial area growth and allocation of City-funded growth related infrastructure.

Rationale

- Policy is required for this development of this growth area.
- Large infrastructure costs required

The former	977 ***		Criteria Scoring and Comparative Evaluation										
1DP	Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)			
nment	weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%			
ore:	Score	1.50	1.50	3.44	2.50	3.04	0.89	1.00	2.00	2.00			
03 ut of 5	out of 5 Relative Strength or Weakness Deviation from mean	- 2%	- 37%	16%	- 24%	- 5%	- 39%	- 36%		- 39%			

Arrow symbol indicates where criteria score is significantly different than average for all industrial areas (min of +/- 15%)

Data developed and collected for comparative evaluation of city-wide growth prioritization only and may not be appropriate for other applications.



Corporate Growth Management Project

45 오 47

Prioritizing Growth In Industrial Areas

Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas:

Comparative

Sequenced Order



Key Stats

Area Future Population Future Jobs Time to Build-Out	1,356 ha 0 16,840 20 yrs
Incremental Capital: Linear Utilities Transp, Rec, Libraries, Fire, Police	\$ 106 M \$ 38 M
Ranking of Operating Impact: (Cumulative Net @ yr 10)	0 percentile

Proposed Recommendations

Lower priority for industrial/commercial area growth and allocation of City-funded growth related infrastructure.

Rationale

- Policy is required for this development of this growth area.
- Large infrastructure costs required
- Impacted by the requirements of the Shepard Regional Drainage Plan (SRDP).

	Transp, Rec, Libra Fire, Police <u>Ranking of</u> <u>Operating Impac</u> (Cumulative Net @ yr	\$ <u>t:</u> perce	38 M 0 ntile		•	the requir an (SRDP)		f the She	pard Reg	ional	Evaluation
		10,		Criteria S	Scoring a	nd Compa	arative Ev	valuation			and Fa
MDP Alignment	Criteria	Access to Transit	0.95	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)	act Sh
U	weighting	<mark>15%</mark>	15%	15%	15%	10%	10%	10%	5%	5%	8
Score:	Score out of 5	1.00	0.95	2.91	3.50	1.49	1.06	1.00	0	4.00	Ē
1.81 out of 5	Relative Strength or Weakness Deviation from mean	- 34%	- 60%	- 2%	7%	- 54%	- 27%	- 36%		22%	ec 2013

Arrow symbol indicates where criteria score is significantly different than average for all industrial areas (min of +/- 15%)

Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas:

Comparative



North Regional Context Study Cell B

Key Stats

Area Future Population Future Jobs Time to Build-Out	1,037 ha 0 8,000 30 yrs					
Incremental Capital: Linear Utilities Transp, Rec, Libraries, Fire, Police	\$ 19M \$ 19M					
<u>Ranking of</u> <u>Operating Impact:</u> (Cumulative Net @ yr 10)	17th percentile					

Proposed Recommendations

Lower priority for industrial/commercial area growth and allocation of City-funded growth related infrastructure.

Rationale

- Policy is required for this development of this growth area.
- Large infrastructure costs required
- Impacted by the requirements of the Shepard Regional Drainage Plan (SRDP).

	Transp, Rec, Libra Fire, Police <u>Ranking of</u> <u>Operating Impac</u> (Cumulative Net @ yr	\$ 1 <u>t:</u> perce	7th entile	Dr	ainage Pla	the requir an (SRDP) nd Compa				ional	Evaluation and I
MDP Alignment	Criteria weighting	Access to Transit	Capacity of Existing Infrastructure 15%	City- Funded Costs 15%	Readiness to Proceed 15%	Employment Opportunities	Community Services in Place 10%	Planning in Place (Land Supply) 10%	Innovation	Contiguous Growth (EGS) 5%	Fact She
Score:	Score	1.00	1.45	2.52	2.00	4.08	1.25	1.00	0	2.50	
1.80 out of 5	out of 5 Relative Strength or Weakness Deviation from mean	-34%	- 39%	- 15%	- 39%	27%	- 14%	- 36%		- 24%	ec 201

Arrow symbol indicates where criteria score is significantly different than average for all industrial areas (min of +/- 15%)

Data developed and collected for comparative evaluation of city-wide growth prioritization only and may not be appropriate for other applications.



Corporate Growth Management Project

47 of 47

Prioritizing Growth In Industrial Areas

Comparative Evaluation and Fact Sheet

Prioritizing Growth Areas: Comparative

Evaluation

ar



MDP Alignment Score:

1.64

out of 5

North Regional Context Study Cell A

Key Stats

Area Future Population Future Jobs Time to Build-Out	525 ha 0 9,000 20 yrs			
Incremental Capital: Linear Utilities Transp, Rec, Libraries, Fire, Police	\$ 11 M \$ 23 M			
<u>Ranking of</u> <u>Operating Impact:</u> (Cumulative Net @ yr 10)	33rd percentile			

Proposed Recommendations

Lower priority for industrial/commercial area growth and allocation of City-funded growth related infrastructure.

Rationale

• Policy is required for this development of this growth area.

Criteria Scoring and Comparative Evaluation										
	Criteria	Access to Transit	Capacity of Existing Infrastructure	City- Funded Costs	Readiness to Proceed	Employment Opportunities	Community Services in Place	Planning in Place (Land Supply)	Innovation	Contiguous Growth (EGS)
Relative Str	weighting	15%	15%	15%	15%	10%	10%	10%	5%	5%
	Score	1.00	1.25	2.67	2.50	1.95	1.03	1.00	0	2.50
	Relative Strength or Weakness Deviation from mean	- 34%	- 48%	- 10%	- 24%	- 39%	- 29%	- 36%		- 24%

Arrow symbol indicates where criteria score is significantly different than average for all industrial areas (min of +/- 15%)

