## CALGARY'S BUSINESS REVITALIZATION ZONES (BRZs) 2014 ANNUAL BUDGETS (SUMMARY)

| BUSINESS REVITALIZATON ZONE                        | 2014<br>BRZ LEVY \$ | 2013<br>BRZ LEVY \$ |               |
|--|---------------------|---------------------|---------------|
| Bowness BRZ  | 45,100              | 45,100              | Attachment 1A |
| The Calgary Downtown Association (A BRZ)           | 1,548,125           | 1,510,362           | Attachment 1B |
| Fourth Street South West BRZ                       | 204,500             | 204,500             | Attachment 1C |
| Inglewood BRZ                                      | 230,000             | 220,000             | Attachment 1D |
| The International Avenue BRZ                       | 246,000             | 225,000             | Attachment 1E |
| The Kensington/Louise Crossing BRZ                 | 191,300             | 191,300             | Attachment 1F |
| The Marda Loop BRZ                                 | 165,986             | 162,731             | Attachment 1G |
| Montgomery BRZ                                     | 71,000              | 79,200              | Attachment 1H |
| 17th Avenue Retail Entertainment<br>District (RED) | 484,000             | 315,000             | Attachment 1I |
| Victoria Park BRZ                                  | 342,826             | 329,696             | Attachment 1J |
| Total  | 3,528,837           | 3,282,889           |               |

### ATTACHMENT 1A

#### Bowness BRZ

### 2014 BUDGET

|                               | 2014   | 2013   | Change (INC | ./(DEC.)) |
|-------------------------------|--------|--------|-------------|-----------|
|                               | \$     | \$     | \$          | %         |
| REVENUES                      |        |        |             |           |
| BRZ Levy                      | 45,100 | 45,100 | 0           | 0%        |
| Grants                        | 0      | 0      | 0           | 0%        |
| Events Income                 | 3,500  | 2,400  | 1,100       | 46%       |
| Interest/Other Income         | 3,450  | 0      | 3,450       | N/A       |
| Total Revenues                | 52,050 | 47,500 | 4,550       | 10%       |
|                               |        |        |             |           |
| EXPENDITURES                  |        |        |             |           |
| Administration                | 12,750 | 12,500 | 250         | 2%        |
| Marketing/Communications      | 5,000  | 2,000  | 3,000       | 150%      |
| Urban Devt.& Planning         | 0      | 0      | 0           | 0%        |
| Streetscape Improvements      | 25,500 | 20,500 | 5,000       | 24%       |
| Special Projects/Events       | 8,800  | 12,500 | (3,700)     | (30%)     |
| Public Safety & Social Issues | 0      | 0      | Ó           | 0%        |
| Capital Assets                | 0      | 0      | 0           | 0%        |
| Other - BRZ Specific          | 0      | 0      | 0           | 0%        |
| Total Expenditures            | 52,050 | 47,500 | 4,550       | 10%       |

Surplus/(Deficit) 0

0

### ATTACHMENT 1B

#### The Calgary Downtown Association (A BRZ)

### 2014 BUDGET

|                                  | 2014      | 2013      | Change (INC | ./(DEC.)) |
|----------------------------------|-----------|-----------|-------------|-----------|
|                                  | \$        | \$        | \$          | %         |
| REVENUES                         |           |           |             |           |
| BRZ Levy                         | 1,548,125 | 1,510,362 | 37,763      | 3%        |
| Grants                           | 22,000    | 27,000    | (5,000)     | (19%)     |
| Events Income                    | 27,500    | 10,000    | 17,500      | 175%      |
| Interest/Other Income            | 10,000    | 10,000    | 0           | 0%        |
| Total Revenues                   | 1,607,625 | 1,557,362 | 50,263      | 3%        |
| EXPENDITURES<br>Administration * | 260,000   | 255,612   | 4,388       | 2%        |
| EXPENDITURES                     |           |           |             |           |
| Marketing/Communications         | 550,000   | 460,000   | 90,000      | 20%       |
| Urban Devt.& Planning            | 87,625    | 110,000   | (22,375)    | (20%)     |
| Streetscape Improvements         | 0         | 89,000    | (89,000)    | (100%)    |
| Special Projects/Events          | 490,000   | 475,000   | 15,000      | 3%        |
| Public Safety & Social Issues    | 220,000   | 167,750   | 52,250      | 31%       |
| Capital Assets                   | 0         | 0         | 0           | 0%        |
| Other - BRZ Specific             | 0         | 0         | 0           | 0%        |
| Total Expenditures               | 1,607,625 | 1,557,362 | 50,263      | 3%        |

## Surplus/(Deficit) 0 0

\* includes 10% consolidated business tax

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## ATTACHMENT 1C

#### Fourth Street South West BRZ

|                               | 2014    | 2013    | Change (INC | ./(DEC.)) |
|-------------------------------|---------|---------|-------------|-----------|
|                               | \$      | \$      | \$          | %         |
| REVENUES                      |         |         |             |           |
| BRZ Levy                      | 204,500 | 204,500 | 0           | 0%        |
| Grants                        | 0       | 0       | 0           | 0%        |
| Events Income                 | 0       | 0       | 0           | 0%        |
| Interest/Other Income         | 0       | 0       | 0           | 0%        |
| Total Revenues                | 204,500 | 204,500 | 0           | 0%        |
| EXPENDITURES                  |         |         |             |           |
| EXPENDITURES                  |         |         |             |           |
| Administration                | 92,600  | 97,000  | (4,400)     | (5%)      |
| Marketing/Communications      | 39,500  | 21,000  | 18,500      | 88%       |
| Urban Devt.& Planning         | 10,000  | 10,000  | 0           | 0%        |
| Streetscape Improvements      | 45,000  | 48,000  | (3,000)     | (6%)      |
| Special Projects/Events       | 17,000  | 27,500  | (10,500)    | (38%)     |
| Public Safety & Social Issues | 0       | 0       | 0           | 0%        |
| Capital Assets                | 0       | 0       | 0           | 0%        |
| Other - BRZ Specific          | 400     | 1,000   | (600)       | (60%)     |
| Total Expenditures            | 204,500 | 204,500 | 0           | 0%        |

## ATTACHMENT 1D

#### Inglewood BRZ

|                               | 2014    | 2013    | Change (INC | ./(DEC.)) |
|-------------------------------|---------|---------|-------------|-----------|
|                               | \$      | \$      | \$          | %         |
| REVENUES                      |         |         |             |           |
| BRZ Levy                      | 230,000 | 220,000 | 10,000      | 5%        |
| Grants                        | 0       | 0       | 0           | 0%        |
| Events Income                 | 0       | 0       | 0           | 0%        |
| Interest/Other Income         | 0       | 0       | 0           | 0%        |
| Total Revenues                | 230,000 | 220,000 | 10,000      | 5%        |
| Administration                | 10,500  | 10,500  | 0           | 0%        |
| EXPENDITURES                  |         |         |             |           |
| Marketing/Communications      | 61,000  | 56,000  | 5,000       | 9%        |
| Urban Devt.& Planning         | 0       | 0       | 0           | 0%        |
| Streetscape Improvements      | 43,500  | 43,500  | 0           | 0%        |
| Special Projects/Events       | 55,000  | 55,000  | 0           | 0%        |
| Public Safety & Social Issues | 0       | 0       | 0           | 0%        |
| Capital Assets                | 0       | 0       | 0           | 0%        |
| Other - BRZ Specific          | 60,000  | 55,000  | 5,000       | 9%        |
| Total Expenditures            | 230,000 | 220,000 | 10,000      | 5%        |

| Surplus/(Deficit) | 0 | 0 |
|-------------------|---|---|
|-------------------|---|---|

## ATTACHMENT 1E

#### The International Avenue BRZ

|  | 2014  | 2013   | Change<br>(INC./(DEC.))                                |   |
|--|---|--|--|---|
|  | \$  | \$   | \$   | %   |
| REVENUES   |   |  |  |   |
| BRZ Levy   | 246,000   | 225,000  | 21,000   | 9%  |
| Grants   | 69,000  | 69,000   | 0  | 0%  |
| Events Income  | 10,000  | 5,000  | 5,000  | 100%  |
| Associate Fees/Sponsorships  | 56,500  | 0  | 56,500   | N/A   |
| Rental Income  | 35,000  | 0  | 35,000   | N/A   |
| Interest/Other Income  | 60,000  | 50,000   | 10,000   | 20%   |
| Total Revenues   | 476,500   | 349,000  | 127,500  | 37%   |
| Total Nevenues   | 470,000   | ,  |  |   |
| EXPENDITURES   | 410,000   | ,  |  |   |
|  | 69,500  | 58,000   | 11,500   | 20%   |
| EXPENDITURES<br>Administration   |   |  |  |   |
| EXPENDITURES<br>Administration   | 69,500  | 58,000   | 11,500   | 16%   |
| <b>EXPENDITURES</b><br>Administration<br>Marketing/Communications<br>Urban Devt.& Planning   | 69,500<br>72,000  | 58,000<br>62,000   | 11,500<br>10,000                                       | 16%<br>15%  |
| EXPENDITURES<br>Administration<br>Marketing/Communications<br>Urban Devt.& Planning<br>Streetscape Improvements  | 69,500<br>72,000<br>47,000                                | 58,000<br>62,000<br>41,000                               | 11,500<br>10,000<br>6,000                              | 16%<br>15%<br>6%                                    |
| <b>EXPENDITURES</b><br>Administration<br>Marketing/Communications<br>Urban Devt.& Planning<br>Streetscape Improvements<br>Special Projects/Events                                  | 69,500<br>72,000<br>47,000<br>94,500                      | 58,000<br>62,000<br>41,000<br>89,000                     | 11,500<br>10,000<br>6,000<br>5,500                     | 16%<br>15%<br>6%<br>133%                            |
| <b>EXPENDITURES</b><br>Administration<br>Marketing/Communications  | 69,500<br>72,000<br>47,000<br>94,500<br>114,000           | 58,000<br>62,000<br>41,000<br>89,000<br>49,000           | 11,500<br>10,000<br>6,000<br>5,500<br>65,000           | 16%<br>15%<br>6%<br>133%<br>36%                     |
| <b>EXPENDITURES</b><br>Administration<br>Marketing/Communications<br>Urban Devt.& Planning<br>Streetscape Improvements<br>Special Projects/Events<br>Public Safety & Social Issues | 69,500<br>72,000<br>47,000<br>94,500<br>114,000<br>54,500 | 58,000<br>62,000<br>41,000<br>89,000<br>49,000<br>40,000 | 11,500<br>10,000<br>6,000<br>5,500<br>65,000<br>14,500 | 20%<br>16%<br>15%<br>6%<br>133%<br>36%<br>0%<br>N/A |

| Surplus/(Deficit) | 0 | 0 |
|-------------------|---|---|

## ATTACHMENT 1F

#### The Kensington/Louise Crossing BRZ

|                                | 2014    | 2013    | Change (INC | :./(DEC.)) |
|--------------------------------|---------|---------|-------------|------------|
|                                | \$      | \$      | \$          | %          |
| REVENUES                       |         |         |             |            |
| BRZ Levy                       | 191,300 | 191,300 | 0           | 0%         |
| Grants                         | 0       | 0       | 0           | 0%         |
| Events Income                  | 0       | 0       | 0           | 0%         |
| Interest/Other Income          | 0       | 0       | 0           | 0%         |
| Total Revenues                 | 191,300 | 191,300 | 0           | 0%         |
| EXPENDITURES<br>Administration | 36,950  | 43,950  | (7,000)     | (16%)      |
|                                | 36.950  | 43,950  | (7.000)     | (16%)      |
| Marketing/Communications       | 47,625  | 46,000  | 1,625       | 4%         |
| Urban Devt.& Planning          | 0       | 0       | 0           | 0%         |
| Streetscape Improvements       | 46,075  | 49,000  | (2,925)     | (6%)       |
| Special Projects/Events        | 23,750  | 26,300  | (2,550)     | (10%)      |
| Public Safety & Social Issues  | 0       | 0       | 0           | 0%         |
| Capital Assets                 | 0       | 0       | 0           | 0%         |
| Other - BRZ Specific           | 36,900  | 26,050  | 10,850      | 42%        |
| Total Expenditures             | 191,300 | 191,300 | 0           | 0%         |

| Surplus/(Deficit) | 0 | 0 |
|-------------------|---|---|
|-------------------|---|---|

### ATTACHMENT 1G

#### The Marda Loop BRZ

|   | 2014                                     | 2013                                    | Change<br>(INC./(DEC.))                   |                                   |
|---|--|---|---|-----------------------------------|
|   | \$                                       | \$                                      | \$  | %                                 |
| REVENUES  |  |   |   |                                   |
| BRZ Levy  | 165,986                                  | 162,731                                 | 3,255                                     | 2%                                |
| Grants  | 0  | 0                                       | 0   | 0%                                |
| Events Income   | 58,500                                   | 55,500                                  | 3,000                                     | 5%                                |
| Interest/Other Income   | 3,000                                    | 3,000                                   | 0   | 0%                                |
| Total Revenues  | 227,486                                  | 221,231                                 | 6,255                                     | 3%                                |
| EXPENDITURES  |  |   |   |                                   |
| EXPENDITURES  |  |   |   |                                   |
| EXPENDITURES<br>Administration  | 114,700                                  | 133,850                                 | (19,150)                                  | (14%)                             |
|   | 114,700<br>32,800                        | 133,850<br>11,900                       | (19,150)<br>20,900                        | (14%)<br>176%                     |
| Administration  |  |   |   |                                   |
| Administration<br>Marketing/Communications  | 32,800                                   | 11,900                                  | 20,900                                    | 176%                              |
| Administration<br>Marketing/Communications<br>Urban Devt.& Planning   | 32,800<br>3,000                          | 11,900<br>5,000                         | 20,900<br>(2,000)                         | 176%<br>(40%)                     |
| Administration<br>Marketing/Communications<br>Urban Devt.& Planning<br>Streetscape Improvements   | 32,800<br>3,000<br>18,000                | 11,900<br>5,000<br>8,000                | 20,900<br>(2,000)<br>10,000               | 176%<br>(40%)<br>125%             |
| Administration<br>Marketing/Communications<br>Urban Devt.& Planning<br>Streetscape Improvements<br>Special Projects/Events                                  | 32,800<br>3,000<br>18,000<br>56,700      | 11,900<br>5,000<br>8,000<br>51,850      | 20,900<br>(2,000)<br>10,000<br>4,850      | 176%<br>(40%)<br>125%<br>9%       |
| Administration<br>Marketing/Communications<br>Urban Devt.& Planning<br>Streetscape Improvements<br>Special Projects/Events<br>Public Safety & Social Issues | 32,800<br>3,000<br>18,000<br>56,700<br>0 | 11,900<br>5,000<br>8,000<br>51,850<br>0 | 20,900<br>(2,000)<br>10,000<br>4,850<br>0 | 176%<br>(40%)<br>125%<br>9%<br>0% |

| Surplus/(Deficit) | 0 | 0 |
|-------------------|---|---|
| Surplus/(Deficit) | 0 |   |

## ATTACHMENT 1H

#### Montgomery BRZ

|   | 2014                            | 2013                                | Change<br>(INC./(DEC.))    |  |
|---|---------------------------------|-------------------------------------|----------------------------|--|
|   | \$                              | \$                                  | \$                         | %  |
| REVENUES  |                                 |                                     |                            |  |
| BRZ Levy  | 71,000                          | 79,200                              | (8,200)                    | (10%)  |
| Grants  | 0                               | 0                                   | 0                          | 0%   |
| Events Income   | 0                               | 0                                   | 0                          | 0%   |
| Interest/Other Income   | 0                               | 0                                   | 0                          | 0%   |
| Total Revenues  | 71,000                          | 79,200                              | (8,200)                    | (10%)  |
| Administration  | 51,000                          | E1 200                              | (300)                      | 14013  |
| EXPENDITURES  |                                 |                                     |                            |  |
|   | 31000                           | 51,500                              |                            | (1%)   |
|   |                                 | 51,300<br>10,900                    |                            |  |
| Marketing/Communications  | 10,000<br>0                     | 10,900<br>0                         | (900)                      | (8%)   |
| Marketing/Communications<br>Urban Devt.& Planning   | 10,000                          |                                     | (900)                      | (8%)<br>0%   |
| Marketing/Communications<br>Urban Devt.& Planning<br>Streetscape Improvements   | 10,000<br>0                     | 10,900<br>0                         | (900)<br>0                 | (8%)<br>0%<br>(17%)                                  |
| Marketing/Communications<br>Urban Devt.& Planning   | 10,000<br>0<br>10,000           | 10,900<br>0                         | (900)<br>0                 | (8%)<br>0%<br>(17%)<br>0%                            |
| Marketing/Communications<br>Urban Devt.& Planning<br>Streetscape Improvements<br>Special Projects/Events                                  | 10,000<br>0<br>10,000<br>0      | 10,900<br>0<br>12,000<br>0          | (900)<br>0<br>(2,000)<br>0 | (8%)<br>0%<br>(17%)<br>0%<br>N/A                     |
| Marketing/Communications<br>Urban Devt.& Planning<br>Streetscape Improvements<br>Special Projects/Events<br>Public Safety & Social Issues | 10,000<br>0<br>10,000<br>0<br>0 | 10,900<br>0<br>12,000<br>0<br>5,000 | (900)<br>0<br>(2,000)<br>0 | (1%)<br>(8%)<br>0%<br>(17%)<br>0%<br>N/A<br>0%<br>0% |

| Surplus/(Deficit) | 0 | 0 |
|-------------------|---|---|
|-------------------|---|---|

#### 17th Avenue Retail Entertainment District (RED)

|                               | 2014    | 2013    | Change (INC | ./(DEC.)) |
|-------------------------------|---------|---------|-------------|-----------|
|                               | \$      | \$      | \$          | %         |
| REVENUES                      |         |         |             |           |
| BRZ Levy                      | 484,000 | 315,000 | 169,000     | 54%       |
| Grants                        | 0       | 0       | 0           | 0%        |
| Events Income                 | 0       | 0       | 0           | 0%        |
| Interest/Other Income         | 25,000  | 175,000 | (150,000)   | (86%)     |
| Total Revenues                | 509,000 | 490,000 | 19,000      | 4%        |
|                               |         |         |             |           |
| EXPENDITURES                  |         |         |             |           |
| Administration                | 98,200  | 94,200  | 4,000       | 4%        |
| Marketing/Communications      | 311,800 | 311,800 | 0           | 0%        |
| Urban Devt.& Planning         | 0       | 0       | 0           | 0%        |
| Streetscape Improvements      | 89,000  | 74,000  | 15,000      | 20%       |
| Special Projects/Events       | 10,000  | 10,000  | 0           | 0%        |
| Public Safety & Social Issues | 0       | 0       | 0           | 0%        |
| Capital Assets                | 0       | 0       | 0           | 0%        |
| Other - BRZ Specific          | 0       | 0       | 0           | 0%        |
| Total Expenditures            | 509,000 | 490,000 | 19,000      | 4%        |
|                               |         |         |             |           |
| Surplus/(Deficit)             | 0       | 0       |             |           |

#### Victoria Park BRZ

|                               | 2014    | 2013    | Change (INC | ./(DEC.)) |
|-------------------------------|---------|---------|-------------|-----------|
|                               | \$      | \$      | \$          | %         |
| REVENUES                      |         |         |             |           |
| BRZ Levy                      | 342,826 | 329,696 | 13,130      | 4%        |
| Grants                        | 10,000  | 12,500  | (2,500)     | (20%)     |
| Events Income                 | 0       | 0       | 0           | 0%        |
| Interest/Other Income         | 33,700  | 12,200  | 21,500      | 176%      |
| Total Revenues                | 386,526 | 354,396 | 32,130      | 9%        |
| Administration                | 115,400 | 114,136 | 1,264       | 1%        |
| EXPENDITURES                  | 115 100 | 111 100 | 4.004       | 40/       |
| Marketing/Communications      | 110,114 | 93,320  | 16,794      | 18%       |
| Urban Devt.& Planning         | 32,006  | 28,720  | 3,286       | 11%       |
| Streetscape Improvements      | 46,000  | 46,000  | 0           | 0%        |
| Special Projects/Events       | 30,000  | 40,000  | (10,000)    | (25%)     |
| Public Safety & Social Issues | 52,006  | 31,220  | 20,786      | 67%       |
| Capital Assets                | 1,000   | 1,000   | 0           | 0%        |
| Other - BRZ Specific          | 0       | 0       | 0           | 0%        |
| Total Expenditures            | 386,526 | 354,396 | 32,130      | 9%        |

|                   |   | and the second second |
|-------------------|---|-----------------------|
| Surplus/(Deficit) | 0 | 0                     |
|                   |   |                       |

| 2014    | 2013                     |
|---------|--------------------------|
| 322,326 | 309,196                  |
| 20,000  | 20,000                   |
| 500     | 500                      |
| 342,826 | 329,696                  |
|         | 322,326<br>20,000<br>500 |