

2024 Federal and Provincial Budget Recommendations

PURPOSE

The purpose of this report is to provide recommendations to the Intergovernmental Affairs Committee and Council regarding The City of Calgary's 2024 federal and provincial budget submissions.

PREVIOUS COUNCIL DIRECTION

Each year, The City of Calgary prepares written submissions for the pre-budget consultation processes to both the federal and provincial governments. Despite not having formal Council direction, the Intergovernmental Relations team leads this work on behalf of Administration to support the Mayor.

RECOMMENDATIONS:

That the Intergovernmental Affairs Committee recommends:

1. That Council direct Administration to prepare a federal budget submission to the Government of Canada's Deputy Prime Minister and Minister of Finance, and request Mayor Gondek to sign and submit on behalf of Council.
2. That Council direct Administration to prepare a provincial budget submission to the Government of Alberta's Minister of Finance, and request Mayor Gondek to sign and submit on behalf of Council.
3. Forward this report to the July 25 Public Hearing Council as an item of urgent business.

RECOMMENDATION OF THE INTERGOVERNMENTAL AFFAIRS COMMITTEE, 2023 JULY 24:

That Council:

1. Direct Administration to prepare a federal budget submission to the Government of Canada's Deputy Prime Minister and Minister of Finance, and request Mayor Gondek to sign and submit on behalf of Council; and
2. Direct Administration to prepare a provincial budget submission to the Government of Alberta's Minister of Finance, and request Mayor Gondek to sign and submit on behalf of Council.

CITY MANAGER/GENERAL MANAGER COMMENTS

General Manager Chris Arthurs concurs with this report and its recommendations.

HIGHLIGHTS

- Decisions made at the federal and provincial levels have significant impact on The City and Calgarians. The pre-budget consultation process is crucial for The City to signal key areas to the other levels of government where working together will maximize benefits for residents.

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- The proposed pre-budget submissions for 2024 focus on key City funding priorities, identify areas for collaboration or partnership, and align with shared interests and priorities in keeping with Resilient Calgary: Council's Strategic Direction 2023-2026.
- By positioning itself to collaborate with other orders of government and offer opportunities to leverage investment, The City enables more funding to create better outcomes that matter to Calgarians and support the well-being of our city.
- The Intergovernmental Relations team engaged with business units and subject matter experts across The Corporation to inform details included in the recommended submissions.

DISCUSSION

Each year, The City participates in pre-budget engagement with the other orders of government, allowing The City to highlight opportunities to achieve shared objectives through investment and partnership.

The deadline to submit budget recommendations to the Government of Canada is 2023 August 4. While the Government of Alberta does not have a set deadline, submitting ahead of budget deliberations will give The City the best opportunity for success. The letters are not identical, but complimentary, focusing on City priorities that align best with each government's jurisdictional mandate.

The following funding priorities have been identified in one or both letters, all dollar amounts refer to federal and/or provincial contributions:

1. Economic Resilience

Recommendation Value	Projects Involved	Top Priority Alignment
Infrastructure \$571 million contribution	<ul style="list-style-type: none"> • Blue Line Extension • Airport Connector • MAX 301 • Fieldhouse 	Transit, Downtown, and Land Use
Downtown Strategy \$263.5 million contribution	<ul style="list-style-type: none"> • Downtown Incentive Program • Olympic Plaza • Arts Commons 	Downtown and Land Use

2. Social Resilience

Recommendation Value	Projects Involved	Top Priority Alignment
Affordable Housing \$380 million	<ul style="list-style-type: none"> • Housing Accelerator Fund 	Land Use
Social Programs \$54 million contribution	<ul style="list-style-type: none"> • Community Safety Investment Framework • Family and Community Support Services 	Downtown

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	<ul style="list-style-type: none"> Community Outreach Team and Mobile Crisis Response Low Income Transit Pass 	
Community Emergency Preparedness \$916,000 annually	<ul style="list-style-type: none"> Canada Task Force 2 	Not Applicable

3. Climate Resilience

Recommendation Value	Projects Involved	Top Priority Alignment
Mitigation and Adaptation Projects \$974 million	<ul style="list-style-type: none"> Disaster Mitigation and Adaptation Fund Futures Fund Canada Nature Fund Energy Incentive Programs 	Downtown and Land Use

Priorities highlighted in each letter were determined through the following advocacy principles:

- 1. Draw from existing commitments:** Rather than calls for net-new investments, The City will submit recommendations focused on how existing programs can be structured or allocated to advance City priorities.
- 2. Demonstrate our own commitment:** By signalling priorities through investments and drawing the connections to shared objectives, The City creates an attractive environment where other orders of government can leverage current investments and create a partnership.
- 3. Offer solutions:** Rather than appealing to other orders of government for investments to solve local problems, The City will align its goals with other orders of government's and come to the table with solutions to these shared challenges, demonstrating local successes where appropriate.
- 4. Move investments quickly:** Recommendations for investments in tested local programs or projects will ensure funding can move into the community quickly, benefitting Calgarians and appealing to other orders of government.
- 5. Achieve multiple outcomes:** Programs and projects that achieve multiple outcomes with a single investment will have a better chance of seeing leveraged investment from the federal or provincial governments.
- 6. Be replicable elsewhere:** Ideas and approaches that can be duplicated in other jurisdictions are more likely to be viewed favourably and result in a positive outcome when being considered for investment.

EXTERNAL ENGAGEMENT AND COMMUNICATION

- Public engagement was undertaken Public/interested parties were informed

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- Dialogue with interested parties was undertaken Public communication or engagement was not required

This work was informed by cross-corporate dialogue.

IMPLICATIONS

Social

Strategic partnerships with other orders of government will assist The City in improving social services such as affordable housing, mental health and addictions support, and investment for low-income transit passes while ensuring these areas and others are viewed through a reconciliation lens.

Environmental

Priorities identified in the submissions will have a positive impact on Calgary's environmental resilience including flood mitigation and transit projects, in addition to policy advocacy addressing building codes.

Economic

Our ability to strengthen and diversify Calgary's economy will hinge on support from the other orders of government. That support needs to include key priority areas such as the downtown strategy and infrastructure investments.

Service and Financial Implications

No anticipated financial impact

RISK

Annual budget submissions are one tool that The City uses for advocacy, and Intergovernmental Relations will continue to support further advocacy with both orders of government to advance City Priorities. If the report recommendations are not approved, The City risks missing opportunities to secure available funding by not submitting recommendations and requests for financial support through this process.

ATTACHMENTS

1. 2024 Federal Budget Submission
2. 2024 Provincial Budget Submission
3. Presentation

Department Circulation

General Manager/Director	Department	Approve/Consult/Inform
Chris Arthurs	People, Innovation and Collaboration Services	Approve
Les Tochor	Corporate Planning and Financial Services	Inform

**People, Innovation and Collaboration Services Report to
Intergovernmental Affairs Committee
2023 July 24**

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Michael Thompson	Infrastructure Services	Inform
Stuart Dalgleish	Planning and Development Services	Inform

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