



## MINUTES

**SPECIAL STRATEGIC PLANNING MEETING OF COUNCIL  
RE: INVESTING IN MOBILITY: TRANSIT CORRIDOR COST/BENEFIT ANALYSIS AND  
DEVELOPMENT OF COUNCIL'S STRATEGIC DIRECTION FOR THE BUSINESS PLANS  
AND BUDGETS (ACTION PLAN 2015-2018)**

**HELD 2014 JANUARY 31 AT 9:30 AM  
IN THE COUNCIL CHAMBER**

**PRESENT:**

Mayor N. Nenshi  
Councillor G.C. Carra  
Councillor A. Chabot  
Councillor S. Chu  
Councillor D. Colley-Urguhart  
Councillor P. Demong  
Councillor D. Farrell  
Councillor R. Jones  
Councillor S. Keating  
Councillor J. Magliocca  
Councillor B. Pincott  
Councillor R. Pootmans  
Councillor W. Sutherland  
Councillor E. Woolley

**ALSO PRESENT:**

Acting City Manager M. Logan  
Acting Chief Financial Officer B. Koay  
Acting General Manager D. Morgan  
General Manager R. Stanley  
Acting City Clerk B. Hilford

This meeting was conducted in accordance with the Procedure Bylaw 44M2006, as amended.

1. OPENING PRAYER

Mayor Nenshi gave the opening prayer at today's meeting.

INTRODUCTION

Mayor Nenshi introduced today's meeting by providing an overview of the topics on the Agenda as follows:

- Discussion on Transit Corridor Prioritization and Funding
- Directing Administration on next steps for Southeast Transitway Funding and Financing
- Consider Strategic Direction for 2015-2018

Moved by Councillor Colley-Urquhart, Seconded by Councillor Carra, that the custom of Members standing while addressing Council be waived for the duration of this meeting.

CARRIED

2. ITEMS FROM ADMINISTRATION AND COMMITTEES

2.1 TRANSIT CORRIDOR PRIORITIZATION AND FUNDING UPDATE (VERBAL),  
C2014-0081

DISTRIBUTION

At the request of Administration, and with the concurrence of the Mayor, the Acting City Clerk distributed copies of a Powerpoint presentation entitled "C2014-0081: Transit Corridor Funding and Prioritization", dated 2014 January 31, with respect to Report C2014-0081.

PRESENTATION

Eric MacNaughton and Chris Jordan provided Council with a presentation, with respect to Report C2014-0081, as follows:

- Timeline of Council Direction on Rapid Transit Corridors
- Rapid Transit Corridors
- Updated Prioritization
- New Funding Proposal
- Funding to Implementation
- Terminology: Transitways vs. BRT
- Infrastructure Timeline: In-Street Bus Rapid Transit and Transitways

- Next Steps for Southeast Transitway
- Status of Project Planning/Design
- Potential Schedule
- Operating Cost Implications
- Recommendations

ADOPT, Moved by Councillor Keating, Seconded by Councillor Carra, that with respect to the Verbal Report, C2014-0081, the Administration Recommendations contained in the distribution entitled "C2014-0081: Transit Corridor Funding and Prioritization" be adopted, **after amendment**, as follows:

That Council:

1. Direct Administration to allocate remaining GreenTRIP funds, and City matching **Municipal Sustainability Initiative** funds, to the following transit projects:
  - Southwest Transitway
  - 17 Avenue SE Transitway
  - South Crosstown BRT
  - North Crosstown BRT
  - NW-HUB (West Campus Mobility Phase 1)
  - West LRT Land (as required)
2. **Rank** the Green Line Transitway as **the highest transportation** priority for potential Building Canada Fund (BCF) funding, and report back to the SPC on Transportation and Transit in Q3 2014 as part of the Green Line Fund detailed workplan report.

CARRIED

2.2 SOUTHEAST TRANSITWAY INNOVATIVE FUNDING AND FINANCING REPORT,  
C2014-0082

DISTRIBUTION

At the request of Administration, and with the concurrence of the Mayor, the Acting City Clerk distributed copies of a Powerpoint presentation entitled "C2014-0082: Southeast Transitway Funding & Financing Report", dated 2014 January 31, with respect to Report C2014-0082.

PRESENTATION

Eric MacNaughton and Mario Iacobacci provided Council with a presentation with respect to Report C2014-0082, as follows:

- Notice of Motion NM2013-08
- Workshop Process and Stakeholder Mix
- Summary Report
- Funding vs. Financing
- Financing Options Summary
- Funding Tools Summary
- Future Stakeholder Engagement
- Risk Assessment and Next Steps
- Recommendations

## INTRODUCTION

Mayor Nenshi introduced Mr. Jeff Wilson, Member of the Legislative Assembly for Calgary-Shaw, in attendance in the public gallery. The Mayor welcomed Mr. Wilson and thanked him for attending today.

## RECESS

Council recessed at 12:06 p.m. to reconvene at 1:20 p.m.

Council reconvened at 1:25 p.m. with Mayor Nenshi in the Chair.

## RECEIVE FOR CORPORATE RECORD

The Acting City Clerk received a Report entitled "City of Calgary, Southeast Transitway, Alternative Financing and Funding Workshop Summary Report", prepared by AECOM Canada Ltd., and dated January 2014, for the Corporate Record, with respect to Report C2014-0082.

AMENDMENT, Moved by Councillor Demong, Seconded by Councillor Colley-Urquhart, that the Administration Recommendation contained in Report C2014-0082, be amended by deleting the words "27 potential funding or revenue sharing mechanisms, or other methods" following the words "direct Administration to evaluate the full range of" and by substituting with the words "potential funding mechanisms / revenue sharing methods, including, but not limited to those listed in the report entitled "Southeast Transitway Alternative Financing and Funding Workshop Summary Report", prepared by AECOM Canada Ltd., dated 2014 January".

ROLL CALL VOTE:

For:

A. Chabot, S. Chu, D. Colley-Urquhart, P. Demong, R. Jones, N. Nenshi

Against:

J. Magliocca, B. Pincott, R. Pootmans, W. Sutherland, E. Woolley, G-C. Carra, D. Farrell, S. Keating

MOTION LOST

ADOPT, Moved by Councillor Keating, Seconded by Councillor Carra, that the Administration Recommendation contained in Report C2014-0082, be adopted, **after amendment**, as follows:

That Council direct Administration to evaluate the full range of 27 potential funding **or revenue sharing** mechanisms, **or other methods**, using best practice evaluation criteria, to identify which mechanisms are best suited to fund the future transition to the Green Line LRT, and the remainder of the unfunded list in Investing in Mobility, and report back to the SPC on Transportation and Transit no later than 2015 **January**.

ROLL CALL VOTE:

For:

D. Farrell, R. Jones, S. Keating, J. Magliocca, B. Pincott, R. Pootmans, E. Woolley, G-C. Carra, S. Chu, N. Nenshi

Against:

D. Colley-Urquhart, P. Demong, W. Sutherland, A. Chabot

CARRIED

3. IN CAMERA ITEMS

IN CAMERA, Moved by Councillor Colley-Urquhart, Seconded by Councillor Farrell, that, in accordance with Section 197 of the *Municipal Government Act*, and Sections 23(1)(b) and 24(1)(b) of the *Freedom of Information and Protection of Privacy Act*, Council now move into the Committee of the Whole, In Camera, at 2:39 p.m., in the Corporate Boardroom to consider Report VR2014-0016.

CARRIED

Committee of the Whole recessed in camera and reconvened in the Council Chamber at 4:09 p.m. with Mayor Nenshi in the Chair.

RISE AND REPORT, Moved by Councillor Chabot, that the Committee of the Whole rise and report to Council.

CARRIED

3.1 DEVELOPMENT OF COUNCIL'S STRATEGIC DIRECTION FOR 2015-2018  
(VERBAL), VR2014-0016

DISTRIBUTION

At the request of Administration, and with the concurrence of the Mayor, the Acting City Clerk distributed copies, In Camera, of four confidential documents, with respect to Verbal Report VR2014-0016, and further, that the distributions shall remain confidential under Sections 23(1)(b) and 24(1)(b) of the *Freedom of Information and Protection of Privacy Act*:

DISTRIBUTION

At the request of Administration, and with the concurrence of the Mayor, the Acting City Clerk distributed copies, In Camera, of a booklet entitled "Action Plan 2015-2018, Budget Kit" with respect to Verbal Report VR2014-0016.

## RECOGNITION

On behalf of Members of Council, Councillor Colley-Urquhart thanked Administration and the staff from the Mayor's Office for their tremendous work in providing Council with information on the Action Plan 2015-2018 in such a timely manner.

ADOPT, Moved by Councillor Farrell, Seconded by Councillor Chabot, that with respect to Verbal Report VR2014-0016, the following be adopted:

That Council:

1. Receive Report, Development of Council's Strategic Direction for 2015-2018 (Verbal), and the in camera presentation for information; and
2. Keep the Verbal Report, In Camera discussions, presentation and distributions confidential under Sections 23(1)(b) and 24(1)(b) of the *Freedom of Information and Protection of Privacy Act* until the 2015 – 2018 business plans and budgets are approved by Council.

CARRIED

#### 4. URGENT BUSINESS

No Urgent Business was received at today's Meeting.

#### 5. URGENT BUSINESS IN CAMERA

No Urgent Business, In Camera was received at today's Meeting.

#### 6. EXCUSING ABSENCE OF MEMBERS

EXCUSE, Moved by Councillor Jones, Seconded by Councillor Pincott, that Councillor Stevenson be excused from attendance at today's Meeting by reason of other Council business.

CARRIED

7. ADJOURNMENT

ADJOURN, Moved by Councillor Jones, Seconded by Councillor Pootmans, that this meeting adjourn at 4:11 p.m.

CARRIED

CONFIRMED BY COUNCIL ON

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MAYOR

\_\_\_\_\_  
ACTING CITY CLERK

UNCONFIRMED