

# Background and Previous Council Direction

## Background

At the 2022 June 7, Combined Meeting of Council, Administration was directed to develop a Housing and Affordability Task Force (Task Force). As per Notice of Motion EC2022-0638, the Task Force was to “report to Council with advice and policy recommendations relating to increasing, measuring, and managing housing affordability and affordable housing along the entire housing continuum, including a survey/review of existing programs, policies, and solutions both locally and in other relevant jurisdictions”.

Members of the Task Force were recruited through a public and transparent process and began meeting in 2022 September. A robust process ensured members reflected a wide representation across the housing continuum, including representation from equity-deserving populations and a wide array of skills and experience.

The Task Force members were evaluated through a selection committee comprising two members of Administration and two external members from The City’s Social Wellbeing Advisory Committee. Many Task Force members embodied multiple skills and lived experiences, bringing a wealth of knowledge and experience to address housing affordability. The members were selected with consideration of the following skills:

- Experience in housing and homelessness, social serving agencies, development industry, lived experience or other related experience.
- Academic knowledge and experience related to Housing.
- Understanding of Anti Racism, Equity, Diversity, and Inclusion, and Truth and Reconciliation and how it applies to housing.
- Other skills that lend well to a Task Force of this nature.

The Task Force comprised 15 individuals including 10 members from the public and five members of Administration. Between 2022 September and 2023 April, The Task Force met regularly to listen and learn from 18 different contributors who also work, live, and study along the housing continuum. This combined input has informed the Task Force’s recommendations and actions which are contained in this report.

## Previous Council Direction

Date	Report Number	Direction/Description
2022 May 17	EC2022-0638	<p>Housing and Affordability Task Force</p> <p>That Council Direct Administration to:</p> <ol style="list-style-type: none"> <li>1. a) Return to Council during the 2023-2026 budget discussions with a workplan and budget request to support the work for a report to Council by 2023 Q3 considering The development of a "Housing and Affordability Task Force," that would report to Council with advice and policy recommendations relating to increasing, measuring, and managing Housing Affordability and Affordable Housing along the entire housing continuum, including a survey/review of existing programs, policies, and solutions both locally and in other relevant jurisdictions;</li> <li>b) An exploration of models for the creation of a "Housing Security Commission" to work in collaboration with The City, supportive housing providers, non-market housing providers, Calgary Housing Company, attainable homeownership providers, emergency shelters, the provincial and federal governments, to increase equitable outcomes for Calgarians seeking safe, affordable, and supportive housing; and</li> <li>c) Address these considerations as a part of the refreshed Corporate Affordable Housing Strategy.</li> </ol> <p>2. Report back to Council by 2023 Q1 with</p> <ol style="list-style-type: none"> <li>a) A review of all City-owned parcels to ensure broad consideration for the Non-Market Land Sale, and modification of relevant corporate policies and practices, including the Non-Market Land Sale Policy, to ensure The City can capitalize on and leverage the Federal 2022 Budget commitments to Housing; and to better position The City to support the creation of more Affordable Housing; and</li> <li>b) Strategies to support non-profit and private sector efforts to better leverage the National Housing Strategy/Canada Mortgage and Housing Corporation affordable housing and missing middle programs.</li> </ol>