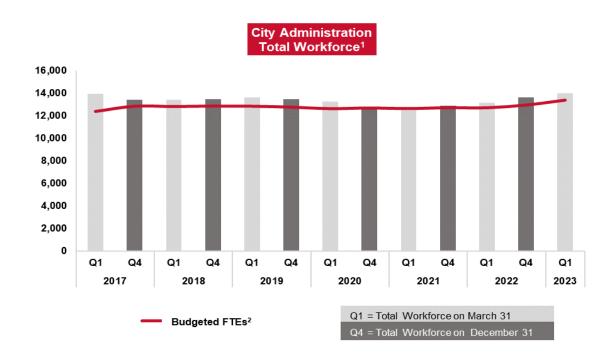


City Administration and Calgary Police Service Headcount and FTEs

March 31, 2017 - March 31, 2023

City Administration

	Headcount (excluding on-call and student)			Total Workforce ¹	Total without	Budgeted FTEs ²	Budgeted FTEs in Corporate
	Core	Temporary	Seasonal	Worklord	Seasonal	1123	Programs ³
March 31, 2017	12,497	1,311	143	13,951	13,808	12,419.4	0.0
December 31, 2017	12,410	850	168	13,428	13,260	12,867.3	0.0
March 31, 2018	12,357	809	262	13,428	13,166	12,844.3	0.0
December 31, 2018	12,547	718	221	13,486	13,265	12,883.6	0.0
March 31, 2019	12,515	799	354	13,668	13,314	12,869.7	197.8
December 31, 2019	12,490	876	143	13,509	13,366	12,789.8	49.8
March 31, 2020	12,452	549	263	13,264	13,001	12,656.6	170.0
December 31, 2020	11,965	485	183	12,633	12,450	12,715.2	126.9
March 31, 2021	11,873	445	261	12,579	12,318	12,663.1	229.0
December 31, 2021	11,863	752	294	12,909	12,615	12,742.1	208.0
March 31, 2022	11,928	815	402	13,145	12,743	12,735.6	494.0
December 31, 2022	12,535	948	183	13,666	13,483	12,971.1	324.0
March 31, 2023	12,754	989	260	14,003	13,743	13,391.1	324.0



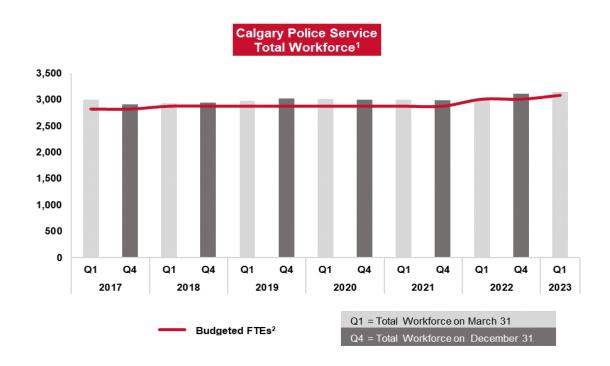


City Administration and Calgary Police Service Headcount and FTEs

March 31, 2017 - March 31, 2023

Calgary Police Service

	(excludin	Headcount g on-call and st	udent)	Total Workforce ¹	Total without Seasonal	Budgeted FTEs ²	
	Core	Temporary	Seasonal	Worklorde	Seasonal		
March 31, 2017	2,932	65	0	2,997	2,997	2,818.0	
December 31, 2017	2,858	51	0	2,909	2,909	2,818.0	
March 31, 2018	2,885	45	0	2,930	2,930	2,873.0	
December 31, 2018	2,883	61	0	2,944	2,944	2,873.0	
March 31, 2019	2,913	66	0	2,979	2,979	2,873.0	
December 31, 2019	2,974	51	0	3,025	3,025	2,873.0	
March 31, 2020	2,956	53	0	3,009	3,009	2,873.0	
December 31, 2020	2,964	38	0	3,002	3,002	2,873.0	
March 31, 2021	2,965	35	0	3,000	3,000	2,873.0	
December 31, 2021	2,945	45	0	2,990	2,990	2,873.0	
March 31, 2022	2,952	48	0	3,000	3,000	3,006.5	
December 31, 2022	3,051	55	0	3,106	3,106	3,006.5	
March 31, 2023	3,082	57	0	3,139	3,139	3,081.5	





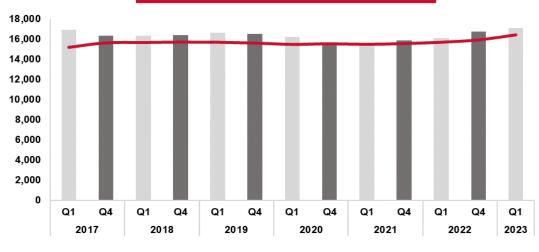
City Administration and Calgary Police Service Headcount and FTEs

March 31, 2017 - March 31, 2023

City Administration and Calgary Police Service

	Headcount (excluding on-call and student)			Total Workforce ¹	Total without	Budgeted FTEs ²	Budgeted FTEs in Corporate
	Core	Temporary	Seasonal	Worklords	Seasonal	1123	Programs ³
March 31, 2017	15,429	1,376	143	16,948	16,805	15,237.4	0.0
December 31, 2017	15,268	901	168	16,337	16,169	15,685.3	0.0
March 31, 2018	15,242	854	262	16,358	16,096	15,717.3	0.0
December 31, 2018	15,430	779	221	16,430	16,209	15,756.6	0.0
March 31, 2019	15,428	865	354	16,647	16,293	15,742.7	197.8
December 31, 2019	15,464	927	143	16,534	16,391	15,662.8	49.8
March 31, 2020	15,408	602	263	16,273	16,010	15,529.6	170.0
December 31, 2020	14,929	523	183	15,635	15,452	15,588.2	126.9
March 31, 2021	14,838	480	261	15,579	15,318	15,536.1	229.0
December 31, 2021	14,808	797	294	15,899	15,605	15,615.1	208.0
March 31, 2022	14,880	863	402	16,145	15,743	15,742.1	494.0
December 31, 2022	15,586	1,003	183	16,772	16,589	15,977.6	324.0
March 31, 2023	15,836	1,046	260	17,142	16,882	16,472.6	324.0





Budgeted FTEs2

Q1 = Total Workforce on March 31
Q4 = Total Workforce on December 31

Data excludes Civic Partners.

¹Total workforce excludes on-call and student.

²Budgeted FTEs retrieved from the Budget Control Book (Finance).

³Corporate Programs include Council approved budgeted FTEs for City Administration that are corporately centralized until the positions are filled.