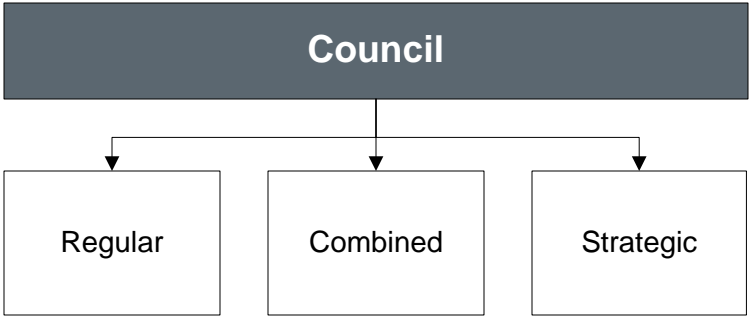
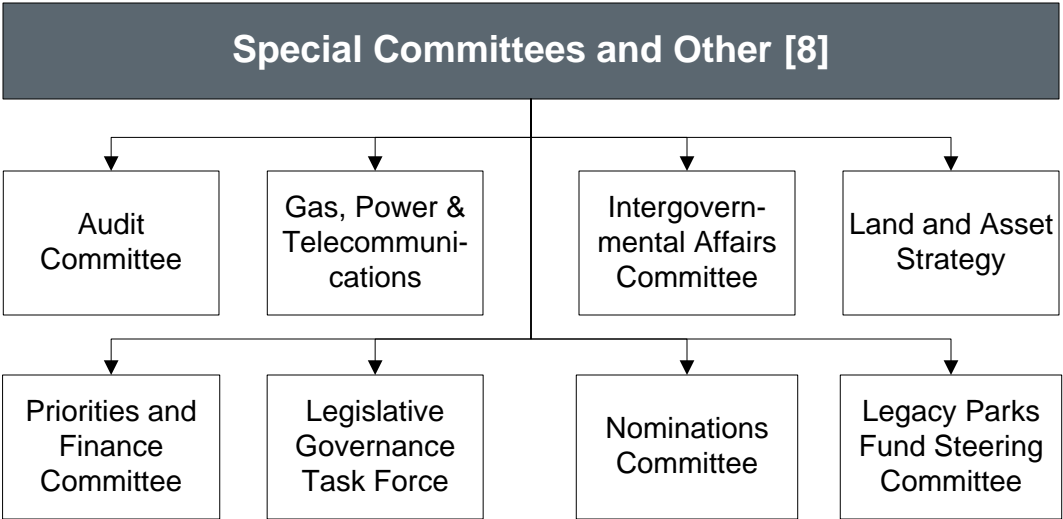
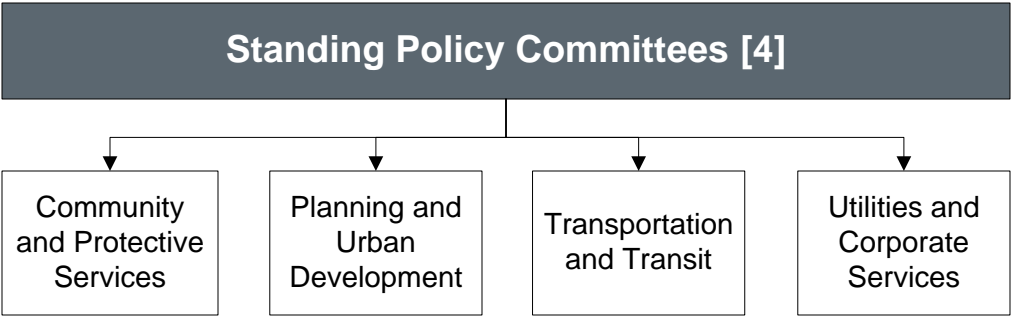
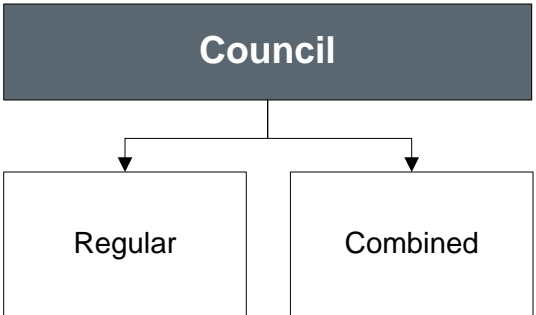
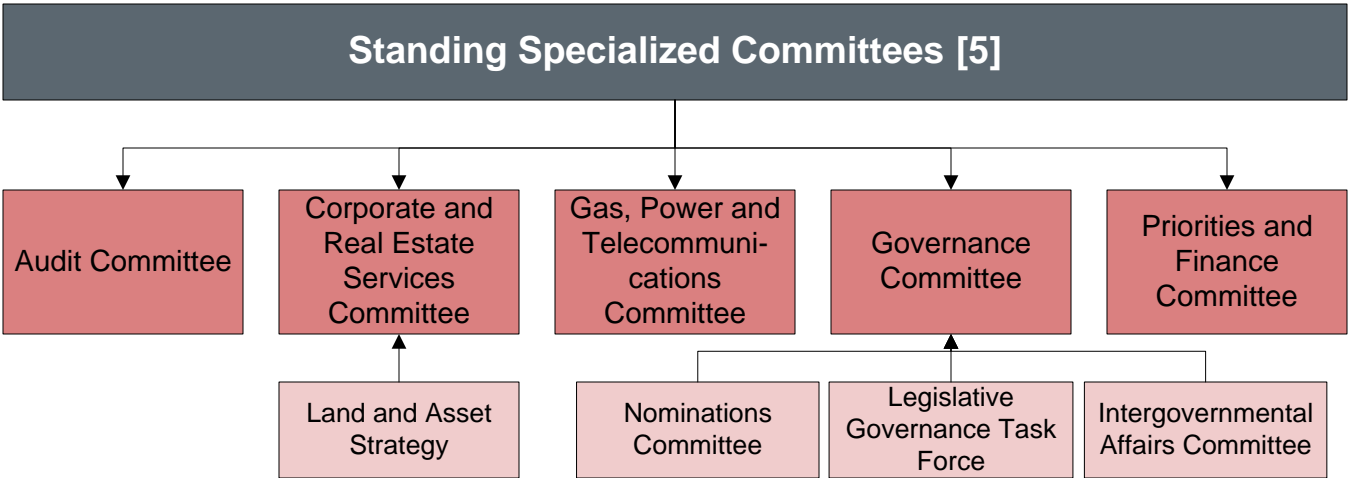
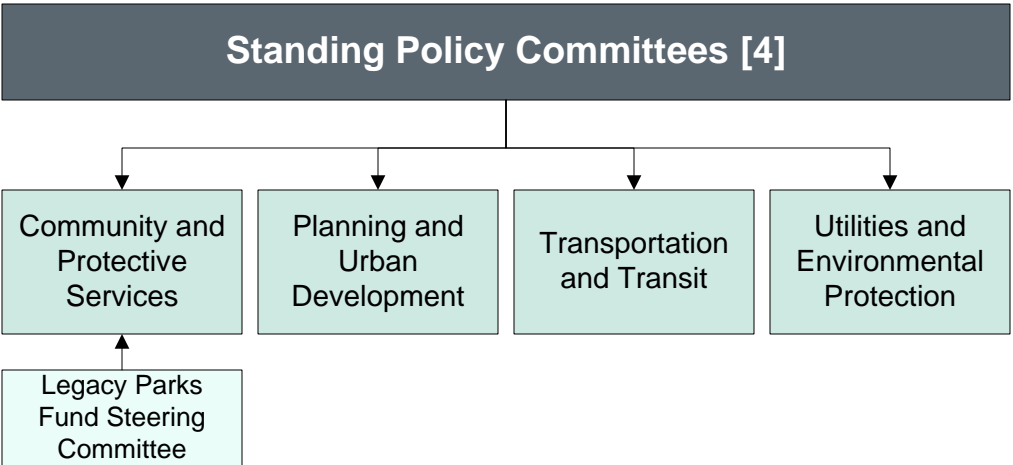


# CURRENT GOVERNANCE MODEL



# ALTERNATIVE TWO: FUTURE STATE GOVERNANCE MODEL



**Membership**  
“Membership includes Members of Council only.”  
([Council Policy on Governance and Appointments of Boards, Commissions and Committees CP2016-03](#), Schedule A, page 20)

**Committees Role in Public Addressing Council**  
“A SPC must hear from a person(s) making a direct request to be heard by that Committee...”  
([City of Calgary Procedure Bylaw 44M2006](#), Section 100(2))

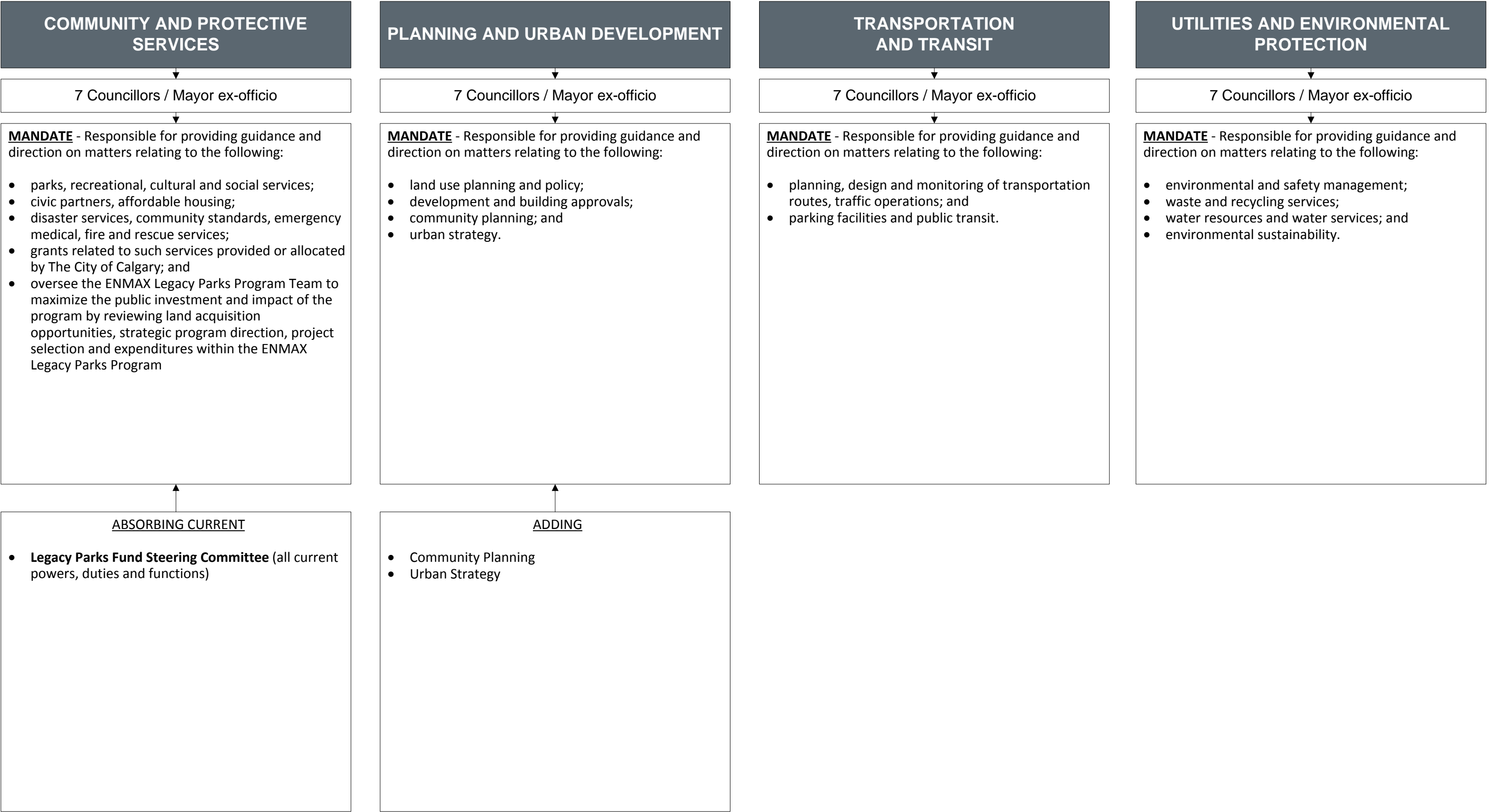
**Powers, Duties and Functions**  
“(1) to make new or revised policy proposals;  
(2) to make final decisions within existing Council policy;  
(3) to receive reports for information;  
(4) to create and be responsible for sub-committees and their Terms of Reference; and  
(5) to incorporate the community sustainability strategy into its deliberations.”  
([City of Calgary Procedure Bylaw 44M2006](#), Section 11)

**Membership**  
“Membership is primarily Members of Council, but may include Public Members and/or Administration Members.”  
([Council Policy on Governance and Appointments of Boards, Commissions and Committees CP2016-03](#), Schedule A, page 20)

**Committees Role in Public Addressing Council**  
“...other Committees may hear from a person(s) making a direct request to be heard by that Committee.”  
([City of Calgary Procedure Bylaw 44M2006](#), Section 100(2))

**Powers, Duties and Functions**  
“Recommends action to Council on a special set of Council issues. ”  
([Council Policy on Governance and Appointments of Boards, Commissions and Committees CP2016-03](#), Schedule A, page 20)

ALTERNATIVE TWO: FUTURE STATE STANDING POLICY COMMITTEES



ALTERNATIVE TWO: FUTURE STATE STANDING SPECIALIZED COMMITTEES

