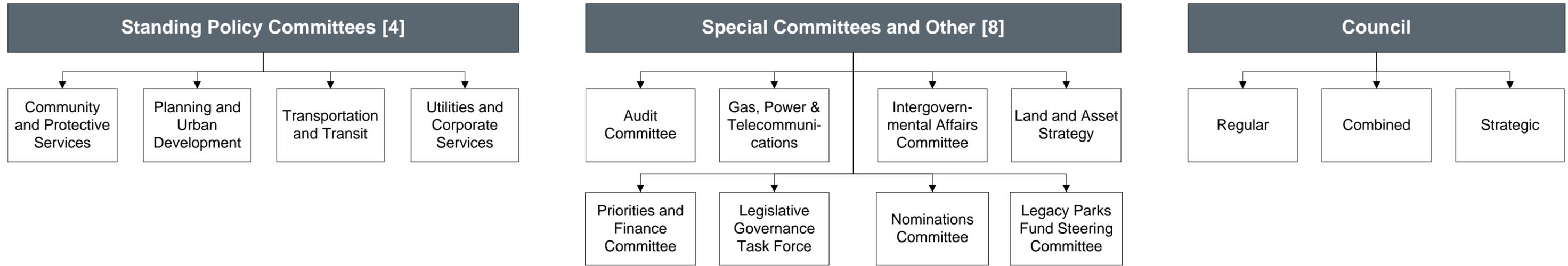
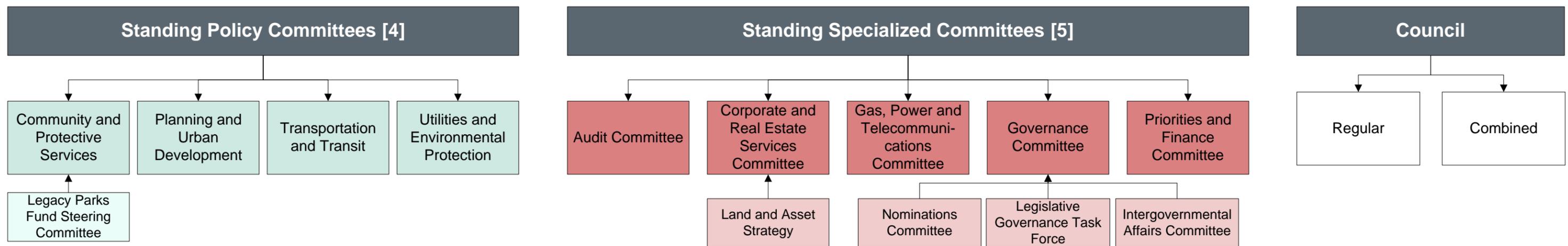


CURRENT GOVERNANCE MODEL



ALTERNATIVE TWO: FUTURE STATE GOVERNANCE MODEL



Membership

“Membership includes Members of Council only.”
[\(Council Policy on Governance and Appointments of Boards, Commissions and Committees CP2016-03, Schedule A, page 20\)](#)

Committees Role in Public Addressing Council

“A SPC must hear from a person(s) making a direct request to be heard by that Committee...”
[\(City of Calgary Procedure Bylaw 44M2006, Section 100\(2\)\)](#)

Powers, Duties and Functions

“(1) to make new or revised policy proposals;
 (2) to make final decisions within existing Council policy;
 (3) to receive reports for information;
 (4) to create and be responsible for sub-committees and their Terms of Reference; and
 (5) to incorporate the community sustainability strategy into its deliberations.”
[\(City of Calgary Procedure Bylaw 44M2006, Section 11\)](#)

Membership

“Membership is primarily Members of Council, but may include Public Members and/or Administration Members.”
[\(Council Policy on Governance and Appointments of Boards, Commissions and Committees CP2016-03, Schedule A, page 20\)](#)

Committees Role in Public Addressing Council

“...other Committees may hear from a person(s) making a direct request to be heard by that Committee.”
[\(City of Calgary Procedure Bylaw 44M2006, Section 100\(2\)\)](#)

Powers, Duties and Functions

“Recommends action to Council on a special set of Council issues.”
[\(Council Policy on Governance and Appointments of Boards, Commissions and Committees CP2016-03, Schedule A, page 20\)](#)

ALTERNATIVE TWO: FUTURE STATE STANDING POLICY COMMITTEES

COMMUNITY AND PROTECTIVE SERVICES

7 Councillors / Mayor ex-officio

MANDATE - Responsible for providing guidance and direction on matters relating to the following:

- parks, recreational, cultural and social services;
- civic partners, affordable housing;
- disaster services, community standards, emergency medical, fire and rescue services;
- grants related to such services provided or allocated by The City of Calgary; and
- oversee the ENMAX Legacy Parks Program Team to maximize the public investment and impact of the program by reviewing land acquisition opportunities, strategic program direction, project selection and expenditures within the ENMAX Legacy Parks Program

ABSORBING CURRENT

- **Legacy Parks Fund Steering Committee** (all current powers, duties and functions)

PLANNING AND URBAN DEVELOPMENT

7 Councillors / Mayor ex-officio

MANDATE - Responsible for providing guidance and direction on matters relating to the following:

- land use planning and policy;
- development and building approvals;
- community planning; and
- urban strategy.

ADDING

- Community Planning
- Urban Strategy

TRANSPORTATION AND TRANSIT

7 Councillors / Mayor ex-officio

MANDATE - Responsible for providing guidance and direction on matters relating to the following:

- planning, design and monitoring of transportation routes, traffic operations; and
- parking facilities and public transit.

UTILITIES AND ENVIRONMENTAL PROTECTION

7 Councillors / Mayor ex-officio

MANDATE - Responsible for providing guidance and direction on matters relating to the following:

- environmental and safety management;
- waste and recycling services;
- water resources and water services; and
- environmental sustainability.

ALTERNATIVE TWO: FUTURE STATE STANDING SPECIALIZED COMMITTEES

