City Auditor's Report to Audit Committee 2023 July 19 ISC: UNRESTRICTED AC2023-0797 Page 1 of 1

Green Line Risk Management Processes Audit

RECOMMENDATION

That the Audit Committee:

- 1. Receive this report for the Corporate Record; and
- 2. Recommend that Council receive this report for the Corporate Record.

HIGHLIGHTS

- Bylaw 30M2004 (as amended) established the position of City Auditor and the powers, duties, and functions of the position. In accordance with Bylaw 30M2004 (as amended), the City Auditor reports the outcome of all audits to the Audit Committee (including Administration's response and corrective actions to be taken in regard to specific recommendations). The City Auditor is accountable to Council and subject to the oversight of Audit Committee under Bylaw 33M2020.
- What does this mean to Calgarians? The City Auditor's Office provides independent and objective audit assurance services to add value to The City of Calgary and enhance public trust.
- Why does it matter? Complex, large-scale projects such as Green Line require a
 comprehensive risk management process to ensure effective planning, minimize potential
 disruptions, and mitigate risks that can lead to cost overruns, delays, or safety concerns. By
 systematically identifying, analyzing, and addressing potential risks, project managers can
 enhance the likelihood of project success and achieve the desired outcomes.

ATTACHMENTS

- 1. Green Line Risk Management Processes Audit
- 2. Presentation

DEPARTMENT CIRCULATION

Name	Title, Department or Business Unit	Approve/Consult/Inform
Liz Ormsby	City Auditor	Approve
David Duckworth	City Manager	Inform
Les Tochor	Director, Finance/City Treasurer	Inform
Darshpreet Bhatti	Chief Executive Officer, Green Line	Inform
Gregor Neilson	Executive Director – Business Services Green Line Operations	Inform
Mark MacDonald	Deputy Director – Business Services Green Line Operations	Inform
Justin Wang	Manager Risk and Opportunity – Green Line Operations	Inform