



Principles to Guide the Update to the User Fees and Subsidies Policy

2023 July 18

Recommendations

That the Executive Committee recommend that Council:

1. Approve the principles on page 2 of Attachment 2 to guide the update of the User Fees and Subsidies Policy.
2. Direct Administration to return directly to the 2024 February Regular Meeting of Council with the updated policy, and hear from members of the public who wish to speak to the proposed policy at that time.



Highlights

- The principles are the foundation of the policy and Council's input will guide the drafting of an updated policy for approval.
- The policy guides decisions on user fees to ensure the costs of City services are equitably shared between Calgarians' property taxes and the fees paid by individual users.
- The policy can help Council achieve its strategic direction by appropriately pricing City services.





Recommended Principles

**Cost of Service
Principle**



**Benefits
Principle**



**Resource Efficiency
Principle**



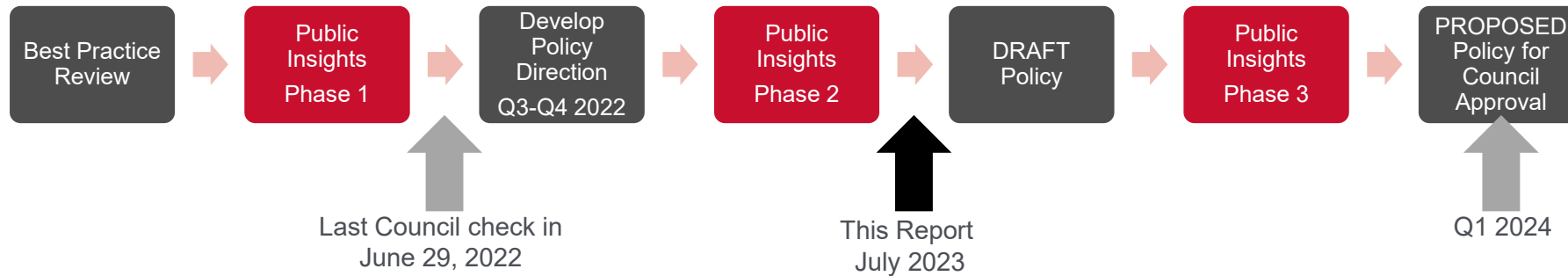
**Ability to Pay
Principle**



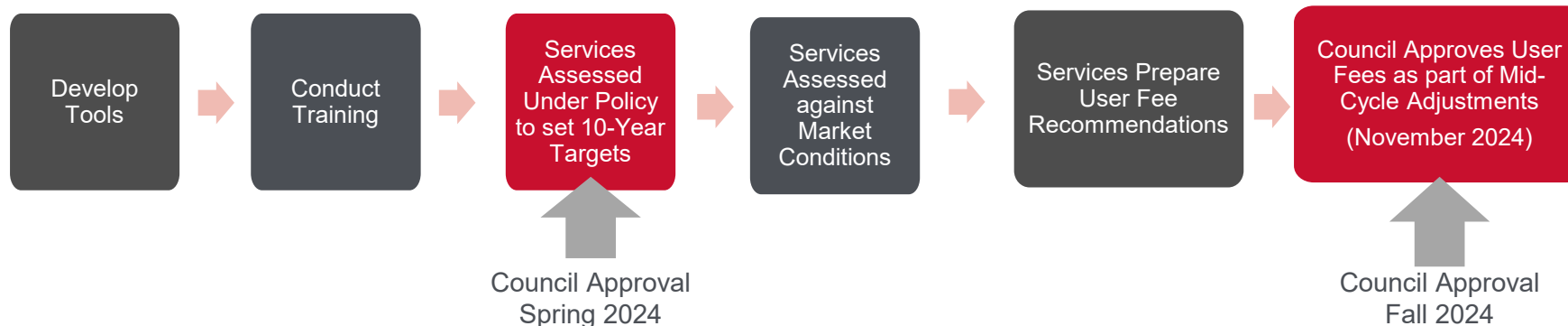


Policy Review and Implementation Timeline

Step 1: Approve Policy (2021-Q4 2023)



Step 2: Training and Implementation (2023-2024)



Step 3: Monitoring and Continuous Improvement (2025 and Beyond)

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