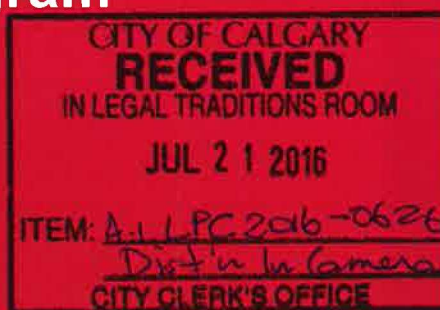


**Calgary**



Thomson Family Park

**ENMAX Legacy Parks Program  
2016 BUDGET UPDATE  
(LPC2016-0626)**



Legacy Parks Fund  
Steering Committee  
2016 July 21



## Current State

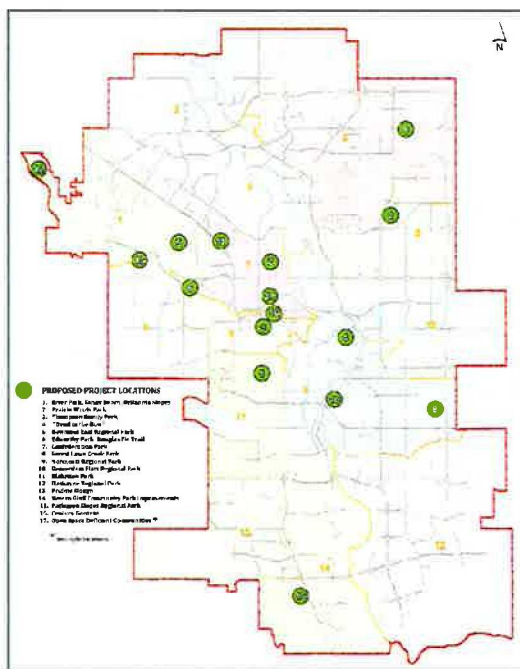
- Majority of Phase 1 & 2 projects complete
- All Tier 1 Phase 3 projects underway
- No 2016 ENMAX dividend contribution
- There are critical 2016 shortfalls that must be addressed for projects that are already underway



Prairie Winds Park



## ENMAX Parks Program 3 – Project List



Comments	Projects — Updated September 2014	Funded	Proposed Funding	Total
Fully funded	<b>River Park, Sandy Beach, Britannia Slopes</b> — final phase (Project Abstract — page 4)	\$6.9M	Fully funded	\$6.9M
Concept Plan underway	<b>Prairie Winds Park</b> — construction estimate (Project Abstract — page 5)	\$0.3M	\$11.6M	\$11.9M
Funded; concept developed	<b>Thomson Family Park</b> — redevelopment (Project Abstract — page 6)	\$2.0M	Fully funded	\$2.0M
Concept Plan initiating	<b>'Bend in the Bow'</b> — implementation, phase 1 (Project Abstract — page 7)	\$0.3M	\$2.1M	\$2.4M
To be timed with Water Resources	<b>Bowmont East Regional Park</b> (Project Abstract — page 8)	\$2.5M	\$3.86M	\$6.36M
Geotechnical work needed	<b>Douglas Fir Trail</b> — rehabilitation/safety work (Project Abstract — page 9)		\$2.26M	\$2.26M
Park lifecycle	<b>Confederation Park</b> — plan refresh (Project Abstract — page 10)		\$1.1M	\$1.1M
OLSH timing with Parks	<b>Forest Lawn Creek Park</b> — site development (Project Abstract — page 11)		\$1.7M	\$1.7M
Timing with developer	<b>Northeast Regional Park</b> (cityscape community) (Project Abstract — page 12)		\$2.74M	\$2.74M
Timing with flood repair work	<b>Beaverdam Flats Regional Park</b> (Project Abstract — page 13)		\$0.5M	\$0.5M
Time with TOD development	<b>Blakiston Park</b> — design + construction (Project Abstract — page 14)		\$2.85M	\$2.85M
Greenway tie-in	<b>Edworthy Park</b> — construction (Project Abstract — page 15)		\$2.1M	\$2.1M
Phase 1 site work	<b>Haskayne Regional Park</b> — site work (Project Abstract — page 16)		\$8.8M	\$8.8M
Time with adjacent developments	<b>Priddis Slough</b> — park planning + development (Project Abstract — page 17)		\$1.55M	\$1.55M
Community Innovation work	<b>Bow to Bluff Park</b> — improvements (Project Abstract — page 18)		\$5.92M	\$5.92M
Draft plan completed	<b>Paskapoo Slopes Park</b> — development (Project Abstract — page 19)		\$2.93M	\$2.93M
Communities with limited open space	<b>Local Open Space Acquisition Fund</b> (Project Abstract — page 20)		\$3.0M	\$3.0M
Developer timing	<b>Century Gardens</b> (Abstract — page 21)		\$9.69M	\$9.69M
	Unallocated		\$0.3M	\$0.3M
		<b>\$12M</b>	<b>\$63M</b>	<b>\$75M</b>



# Project Assessments

1

## Risk Assessment

Assessment of legal obligations, risk to City reputation, and current commitments and financial situation.

2

## Project Classification

Projects classified into three tiers.



# Tier 1A: High Priority Projects

Project	Proposed Legacy Cash Flow					Totals
	2016	2017	2018	2019	2020	
<b>Tier 1A: High Priority Projects (underway)</b>	<b>16,382</b>	<b>11,728</b>	-	-	-	<b>28,110</b>
<b>Bearspaw/Haskayne</b> - <i>Project 1 of 3 (park amenities)</i>	786	-	-	-	-	786
<b>Bearspaw/Haskayne</b> - <i>Project 2 of 3 (building)</i>	2,500	2,500	-	-	-	5,000
<b>Bend in the Bow</b> - <i>Project 1 of 2 (IBS improvements)</i>	-	-	-	-	-	-
<b>Bow to Bluff</b> - <i>Project 1 of 2 (detailed design)</i>	200	-	-	-	-	200
<b>Bowmont East Regional Park</b> - <i>Project 1 of 2 (site reclamation)</i>	585	1,250	-	-	-	1,835
<b>Clearwater</b> - <i>Project 1 of 2 (wetland development)</i>	-	-	-	-	-	-
<b>Memorial Drive</b> - <i>(in construction)</i>	1,000	-	-	-	-	1,000
<b>Confederation Park</b> – <i>(Canada 150)</i>	250	579	-	-	-	829
<b>Douglas Fir Trail</b> - <i>Project 1 of 2 (detailed design)</i>	168	-	-	-	-	168
<b>Forest Lawn Creek Park</b> - <i>Project 1 of 2 (detailed design)</i>	-	-	-	-	-	-
<b>Prairie Winds Park</b> - <i>(in construction)</i>	4,588	6,399	-	-	-	10,987
<b>River Park, Sandy Beach, Britannia Slopes</b> <i>(in construction)</i>	4,651	1,000	-	-	-	5,651
<b>Thomson Family Park</b> - <i>(in construction)</i>	1,654	-	-	-	-	1,654





# Tier 1B: High Priority Projects

Project	Proposed Legacy Cash Flow					Totals
	2016	2017	2018	2019	2020	
<b>Tier 1B: High Priority Project (tender ready to award)</b>	-	<b>1,345</b>	<b>1,500</b>	-	-	<b>2,845</b>
<b>Blakiston Park – (tender ready to award)</b>	-	1,345	1,500	-	-	2,845

## Rationale for Classification

- Within Brentwood Transit Oriented Development (TOD)
- Commitments made to the community to have construction completed in 2017
- Tender is currently ready to be awarded
- Legacy is leveraging other external sources





# Tier 2: Medium Priority Projects

Project	Proposed Legacy Cash Flow					Totals
	2016	2017	2018	2019	2020	
<b>Tier 2: Medium Priority Projects</b>	756	9,271	17,065	8,969	-	<b>36,061</b>
<b>Bearspaw/Haskayne</b> - Project 3 of 3 (waterfront)	-	3,000	2,797	-	-	5,797
<b>Bow to Bluff</b> - Project 2 of 2 (construction)	-	1,460	2,160	2,100	-	5,720
<b>Bowmont East Regional Park</b> - Project 2 of 2 (park amenities)	-	-	3,110	1,700	-	4,810
<b>Century Gardents</b> – (cannot be phased)	500	1,000	3,990	4,169	-	9,659
<b>Douglas Fir Trail</b> - Project 2 of 2 (construction)	-	795	1,270	-	-	2,065
<b>Edworthy Park</b> – (engagement not yet commenced)	100	936	1,060	-	-	2,096
<b>Forest Lawn Creek Park</b> - Project 2 of 2 (construction)	-	1,126	308	-	-	1,434
<b>Paskapoo Slopes</b> – (engagement not yet commenced)	-	636	1,290	1,000	-	2,926
<b>Priddis Slough</b> – (land based not yet secured)	156	318	1,080	-	-	1,554



## Tier 3: Future Priority Projects

Project	Proposed Legacy Cash Flow					Totals
	2016	2017	2018	2019	2020	
<b>Tier 3: Future Priority Projects</b>	<b>249</b>	<b>1,780</b>	<b>918</b>	<b>4,696</b>	<b>1,325</b>	<b>8,968</b>
<b>Clearwater</b> - Project 2 of 2 (park amenities)	249	450	-	-	-	699
<b>Beaverdam Flats Regional Park</b>	-	500	-	-	-	500
<b>Bend in the Bow</b> – Project 2 of 2 (Pearce Estates Park Improvements)	-	830	540	661	-	2,031
<b>Local Open Space Acquisition Fund</b>	-	-	-	3,000	-	3,000
<b>North East Regional Parks (Cityscape)</b>	-	-	378	1,035	1,325	2,738

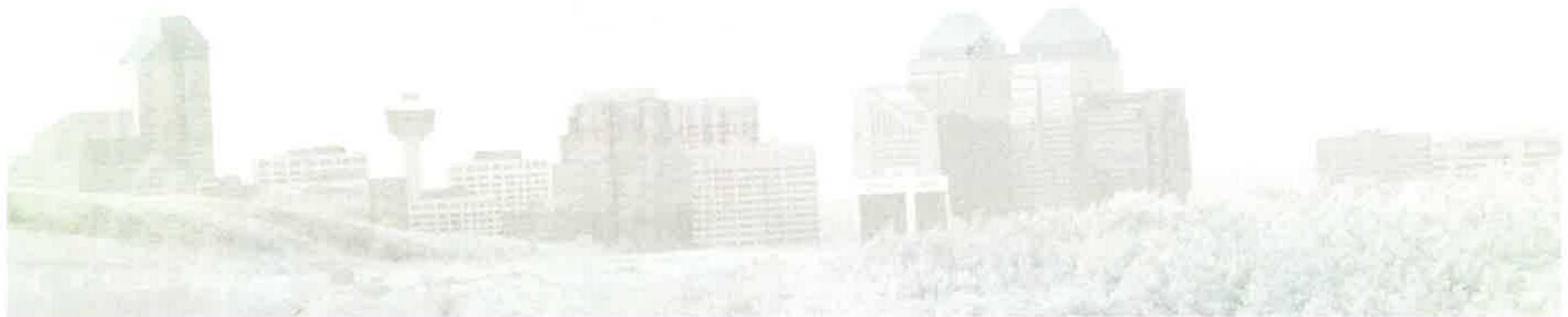






# Current Financial Assessment

Tier	Proposed Legacy Cash Flow					Totals
	2016	2017	2018	2019	2020	
Tier 1A: High Priority Projects (underway)	16,382	11,728	-	-	-	<b>28,110</b>
Tier 1B: High Priority Project (tender ready to award)	-	1,345	1,500	-	-	<b>2,845</b>
Tier 2: Medium Priority Projects	756	9,271	17,065	8,969	-	<b>36,061</b>
Tier 3: Future Priority Projects	249	1,780	918	4,696	1,325	<b>8,968</b>
<b>Total Funding Required</b>	<b>17,387</b>	<b>24,124</b>	<b>19,483</b>	<b>13,665</b>	<b>1,325</b>	<b>75,984</b>



# Mitigation Strategies

Mitigation Strategy	Total Amount ('000s)
1. Redirection of Laycock Park CIF Funding	6,678
2. Relinquish Forest Lawn Creek (redirect coverage to Pathway Lifecycle Program)	-
3. Relinquish Confederation Park (redirect coverage to Parks Infrastructure Program)	-
4. RB Bennett Payback	3,000
5. Redirection of Current Reserve Balance	18,450
<b>Total Funding Available</b>	<b>28,137</b>





# Tier 1: Funding Shortfall

Tier 1 Funding Required (2016 – 2018)	Total Funding Required ('000s)
Tier 1A: High Priority Projects (underway)	28,110
Tier 1B: High Priority Projects (tender ready to award)	2,845
<b>Total Tier 1 Funding Required</b>	<b>30,955</b>
Proposed Mitigation Strategies	Total Funding ('000s)
Redirection of Current Reserve Balance	18,450
Redirection of Laycock Park CIF Funding	6,687
RB Bennett Payback	3,000
<b>Total Mitigation Funding</b>	<b>28,137</b>
<b>Tier 1 Shortfall</b> (Leaving Tier 1B Blakiston Park Unfunded)	<b>(2,818)</b>

## LPC2016-0626 Administration Recommendation(s)

That the Legacy Parks Fund Steering Committee recommend that Council:

1. Approve the proposed mitigation strategies to redirect the current \$18 million in the Legacy Reserve Program 499-852 to the Tier 1A high priority projects;
2. Approve the following budget appropriations and funding adjustments:
  - a. Relinquish budget appropriations from Program 500-019 (Laycock Park) for \$6.7 million and redirect approved Community Investment Reserve funding to Program 499-852 (Legacy Parks); and
  - b. Relinquish \$0.5 million of budget appropriations and Legacy Reserve funding from Program 499-852 (Legacy Parks).
3. Direct Administration to explore additional funding options to address current and projected funding shortfalls for the medium and future priority projects and bring forward a proposal at the mid-cycle budget adjustments;
4. Direct Administration to cancel the current tender award for Blakiston Park;
5. Receive this report as an item of urgent business at the 2016 July 25 Council meeting; and
6. Request the Recommendations, Report remains confidential pursuant of Sections 24(1)(a)&(b) and 25(1)(c) of the Freedom of information of Protection of Privacy Act (Alberta) until Council rises and reports on this matter.