

CITY OF CALGARY  
**RECEIVED**  
IN COUNCIL CHAMBER

MAR 31 2014

ITEM: *Airport Authority Annual  
Report - Atkinson*

CITY CLERK'S DEPARTMENT



## **PRESENTATION TO**

# **CALGARY CITY COUNCIL**

MARCH 31, 2014



## **Agenda**

---

- ❖ **Corporate Introduction**
- ❖ **2013 @ YYC**
- ❖ **Looking Ahead - 2014**

- Airport Authority is a non-share capital Alberta corporation
- Two airports transferred:
  - **YYC** Calgary International Airport – July, 1992
  - **YBW** Springbank Airport – October, 1997
- 80 year lease (to 2072)
- All surpluses reinvested on airport (**YYC & YBW**)

### **Strong Public & Stakeholder Accountability**

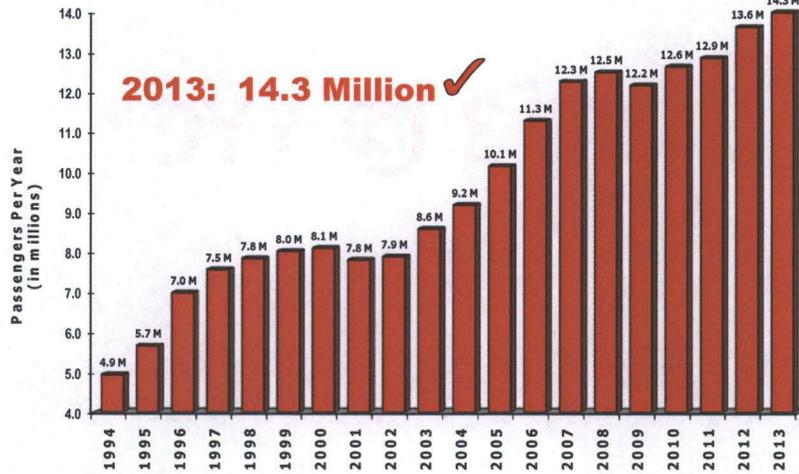
- Annual Public Meeting
- Annual Report
- Annual Meetings with Appointers
- Independent review every 5 years
- Regulatory & Canada Lease compliance
- Meetings with Key Stakeholders
  - Airlines, 3 levels of Government, Civic Groups

# 2013 @ YYC

# The Stats . . .



**Passengers per Year  
1994 to 2013**



**Top 2 Destinations in 2013**

**Domestic**

- 1. Vancouver
- 2. Toronto

**U.S.A.**

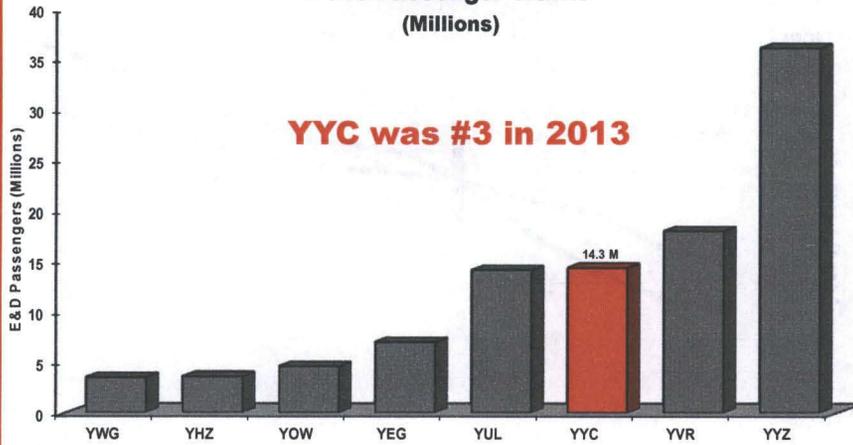
- 1. Houston
- 2. Phoenix

**International**

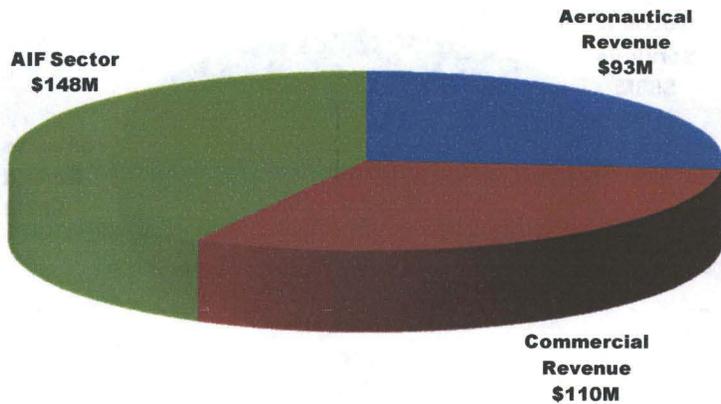
- 1. London
- 2. Frankfurt



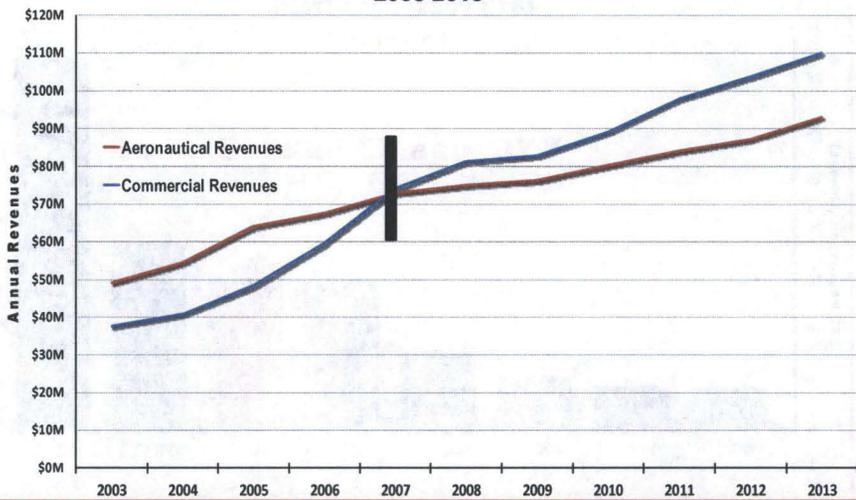
**Major Canadian Airports  
2013 Passenger Traffic  
(Millions)**



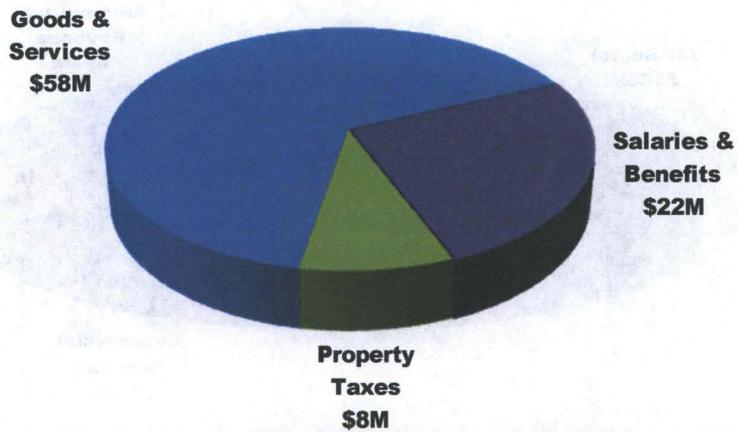
**2013 Total Revenues  
\$351M**



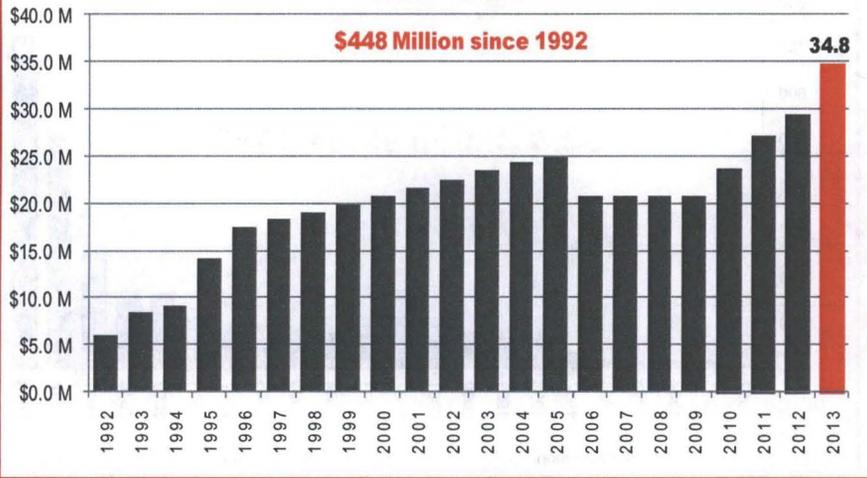
**Aeronautical & Commercial Revenues  
2003-2013**



**2013 Operating Expenses  
\$88M**

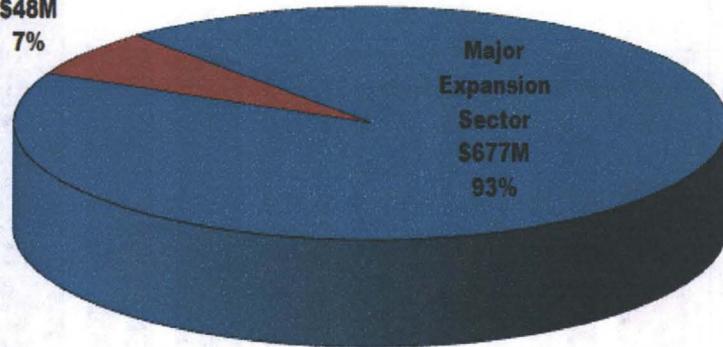


**Federal Rent  
1992 - 2013**



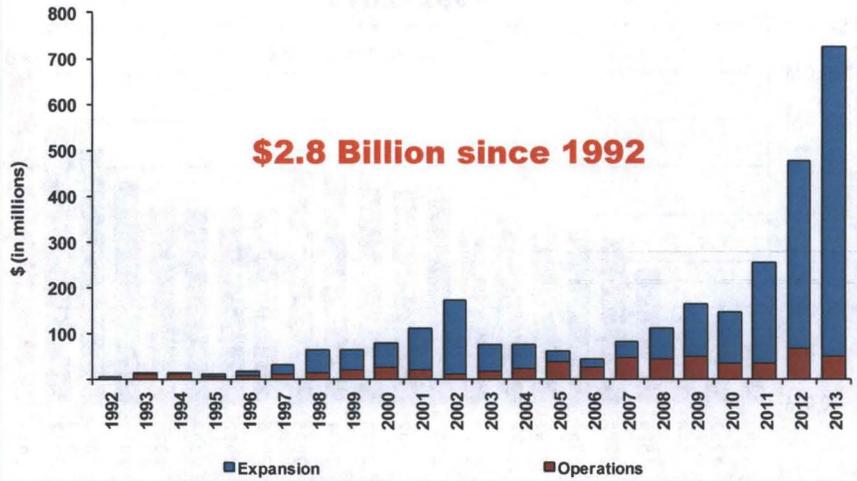
**Capital Investment 2013  
\$725 Million**

**Operations Sector  
\$48M  
7%**

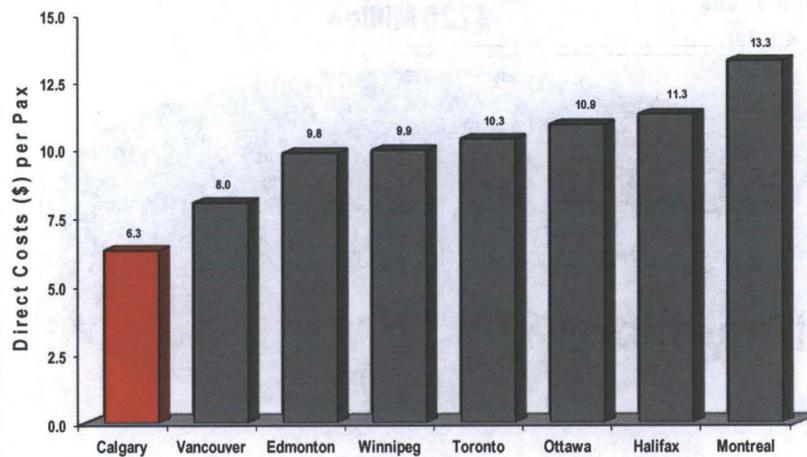


**Major Expansion Sector  
\$677M  
93%**

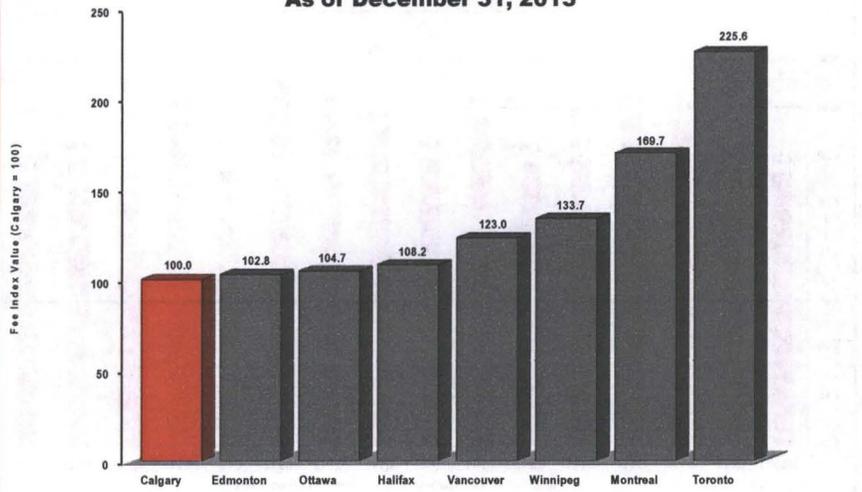
**Capital Investments  
1992 - 2013**



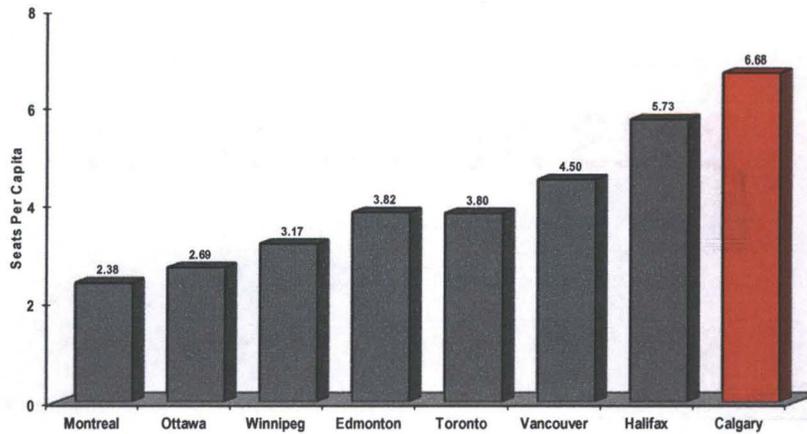
**Direct Operating Costs Per Passenger  
December 31, 2012**



**Aviation Fee Comparison  
As of December 31, 2013**

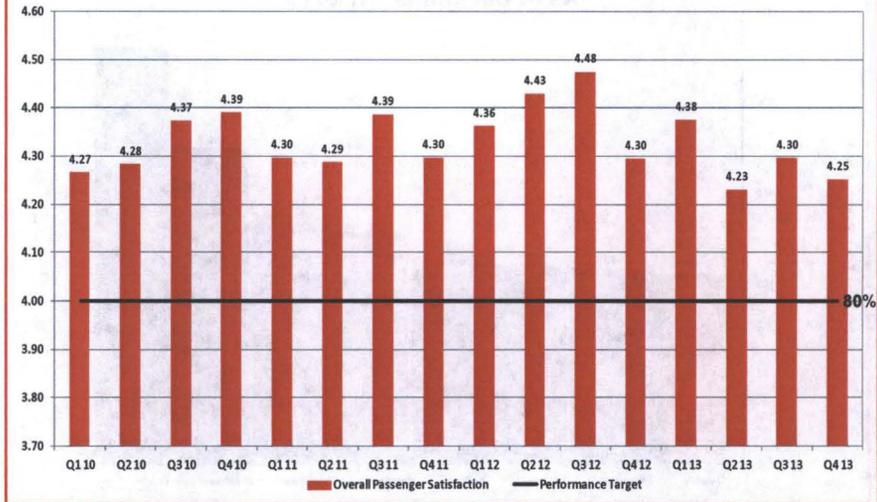


**Airline Seats Per Capita  
December 31, 2013**



\*Population statistics based on Stats Canada 2012 census estimate for the included metropolitan areas

**Airport Service Quality (ASQ) Survey**  
Q1 2010 - Q4 2013



**2013 Activities . . .**

## New 2014 – 2018 Strategic Plan

**GR W  
THE HUB**

The Authority completed a new 2014-18 Strategic Plan “**Grow The Hub**” with four key corporate objectives:

- Safe, secure and efficient operations
- Capacity, connectivity and passenger experience
- Commercial growth and development
- Investing in our people

“PRINCIPLES”

AGILE  
COLLABORATIVE  
OWNERSHIP  
PASSIONATE  
MINDFUL

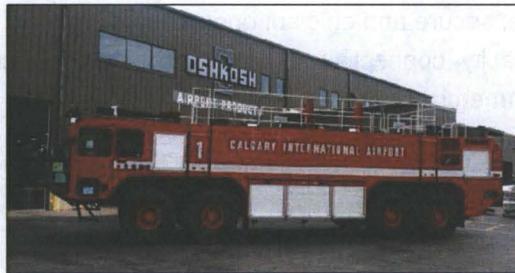
## Safety First

We achieved a 97% result on a comprehensive external corporate safety audit.



## Safety First

We acquired two state-of-the-art Emergency Response vehicles, completed the associated operator training and successfully completed response time trials to new Runway 17L-35R



## Safety First

The Calgary Airport Authority was recognized for its Automated External Defibrillation ('AED') program with a citizen's recognition award after on-site EMS staff used one of YYC's twenty-five AEDs to save the life of a passenger.



## Runway Development Project



- ✓ Accelerated construction program in 2013
- ✓ Major activation and operational readiness preparations
- ✓ Final construction completion by May 2014

## New Control Tower – Opened May 2013

Plus:

- ✓ New multi-lateration ground radar system (all vehicles & aircraft tagged)
- ✓ New Category III ILS being tested for parallel runway



## International Facilities Project

- ✓ 99% contractually committed
- ✓ Over 4 million person-hours to date
  - 1,600 workers on-site daily
- ✓ Retail program to be finalized by June 2014
- ✓ Hotel fit-ups commence shortly



## Secure Airside Passenger Corridor

- ✓ Under development
- ✓ 3 modes of post-security transit



Expansion  
Section  
6A77B

## Airport Operations & Development

A very complex project, the re-numbering of the YBW and YYC airfields was flawlessly executed and resulted in 'new' runways 17R-35L, 11-29 and 08-26



## Airport Operations & Development

A new Aircraft Visual Docking and Guidance System was installed at the bridgeheads to allow aircraft to dock and unload passengers without ground crews.



## Airport Operations & Development

We acquired a new fleet of 'Sno-Mauler' winter maintenance equipment and successfully integrated those into our airfield winter storm response procedures



## Airport Operations & Development



New WestJet  
Encore Facility

Airfield Maintenance Facility  
Re-Development is underway



## Airport Operations & Development

New non-stop passenger destinations established during 2013 included:

- Miami – Seasonal (WestJet)
- Fort St. John – Year round (WS – Encore)
- Nanaimo – Year round (WS – Encore)
- Brandon – Year round (WS – Encore)
- Red Deer – Year round (AC – Air Georgian)
- Prince George – Year round (AC – CMA)
- Atlanta – Seasonal (Delta)



Increased frequency to:

- Tokyo
- Amsterdam
- Many United States & holiday destinations

## Air Cargo

- ✓ Cargolux added a 3<sup>rd</sup> weekly flight to Luxembourg
- ✓ UPS increased payload 23%
- ✓ Fedex completed 28,000 sq.ft. addition



## Retail Development



A number of renovated and new retail services were completed as part of the air terminal shopping mall



## New Land Development



Sunwest Aviation completed a new 150,000 f2 hangar and charter terminal in Deerfoot North

North West Geomatics completed a new hangar and office totaling 40,000 f2 in Deerfoot North



## New Land Development



Millionair undertook development of their Phase I (59,000 f2 of hangar, offices & charter terminal) & Phase II (53,000 f2 of hangar and office) in Deerfoot North

Air Partners moved into a new 40,000 f2 office, hangar, and Charter facility in Deerfoot North



## YYC Crew

✓ 'Top 60' Employer in Alberta



✓ New 5 Year Collective Agreement

## Adding Value to our Community

- ✓ White Hat Volunteer Program
  - 375 strong / 365 days per year



**“Within the first few minutes after arriving in Canada, I felt welcome”**

## Adding Value to our Community



**Chair-Leaders event to support barrier-free access**

### Mayor's Environmental Expo



## Adding Value to our Community

### Participate in City's First Responder 'Disaster Alley'



### Monthly dinner @ Mustard Seed



## Moving Ahead in 2014. . .

Parallel Runway

- Complete construction, commissioning, activation and operational readiness

❖ Operational Start-Up

Saturday, June 28<sup>th</sup> @ 1400L

Total 2014 Investment Program

- \$630 million
  - Major Expansion \$ 525
  - Restoration & re-development \$ 105

## Calgary International Airport

→→ **GROWING THE HUB** →→

✓ **24,000 On-airport jobs**

✓ **\$6 billion value-added GDP**

**A VITAL COMPONENT OF THE CALGARY ECONOMY**

# THANK YOU



**YYC**™ CALGARY  
AIRPORT  
AUTHORITY