

CITY OF CALGARY
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MAR 31 2014

ITEM: *Airport Authority Annual
Report - Atkinson*

CITY CLERK'S DEPARTMENT



PRESENTATION TO

CALGARY CITY COUNCIL

MARCH 31, 2014



Agenda

- ❖ **Corporate Introduction**
- ❖ **2013 @ YYC**
- ❖ **Looking Ahead - 2014**

- ➔ Airport Authority is a non-share capital Alberta corporation
- ➔ Two airports transferred:
 - **YYC** Calgary International Airport – July, 1992
 - **YBW** Springbank Airport – October, 1997
- ➔ 80 year lease (to 2072)
- ➔ All surpluses reinvested on airport (**YYC & YBW**)

Strong Public & Stakeholder Accountability

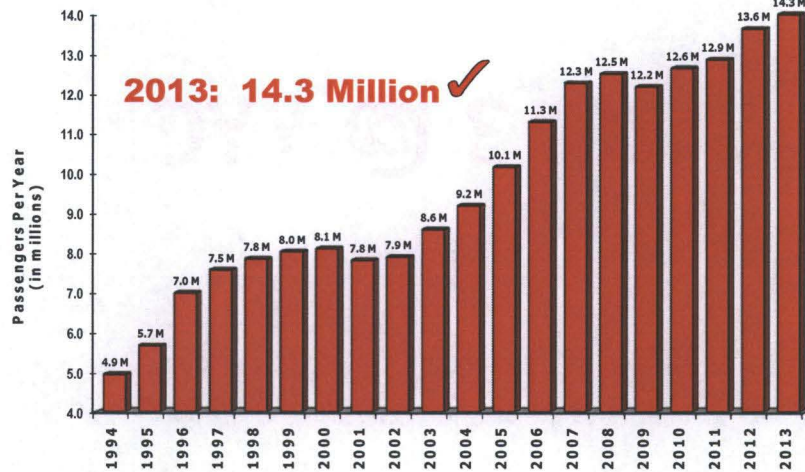
- ➔ Annual Public Meeting
- ➔ Annual Report
- ➔ Annual Meetings with Appointers
- ➔ Independent review every 5 years
- ➔ Regulatory & Canada Lease compliance
- ➔ Meetings with Key Stakeholders
 - Airlines, 3 levels of Government, Civic Groups

2013 @ YYC

The Stats . . .



**Passengers per Year
1994 to 2013**



Top 2 Destinations in 2013

Domestic

1. Vancouver
2. Toronto

U.S.A.

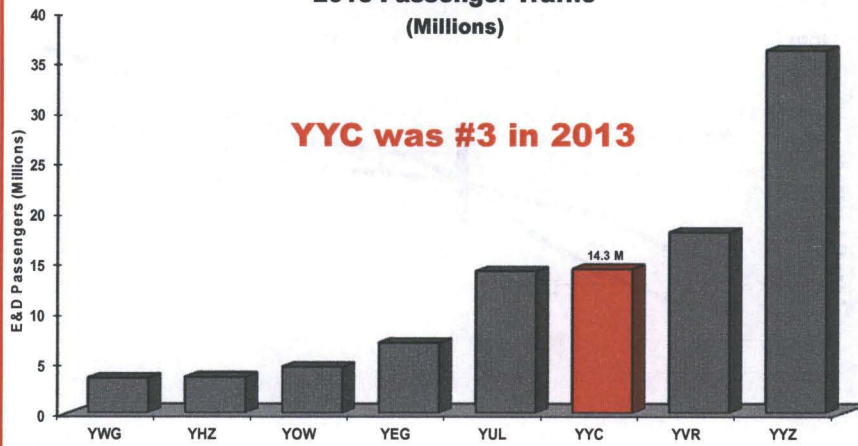
1. Houston
2. Phoenix

International

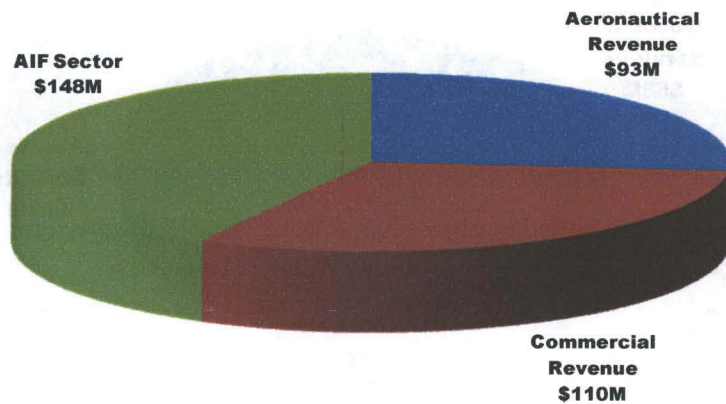
1. London
2. Frankfurt



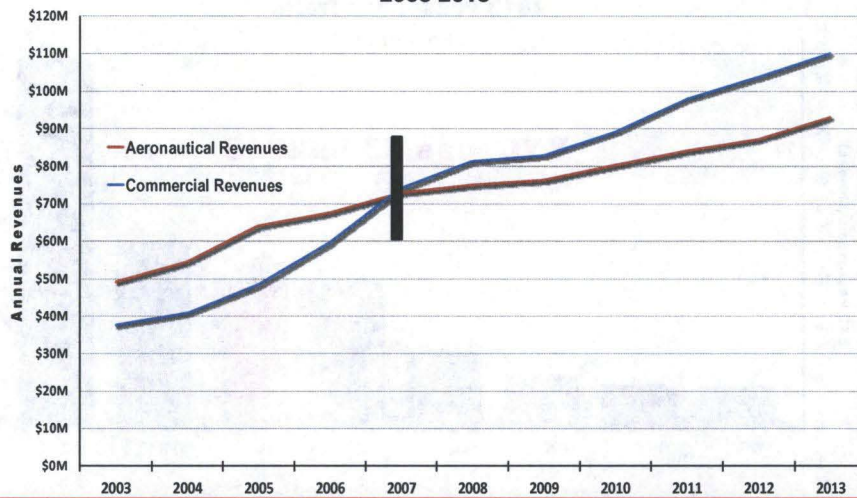
**Major Canadian Airports
2013 Passenger Traffic
(Millions)**



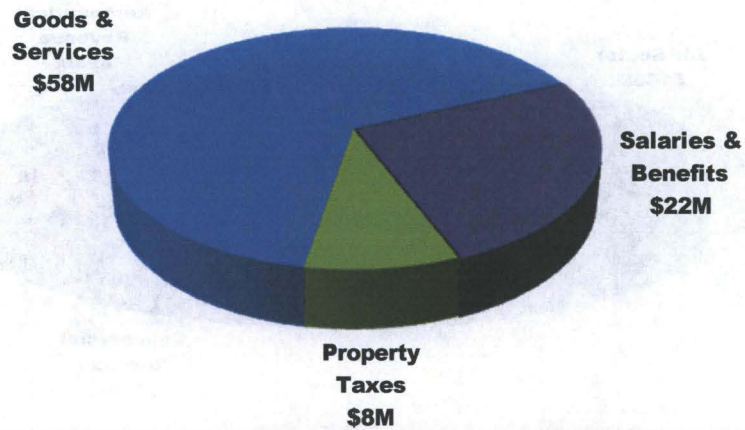
**2013 Total Revenues
\$351M**



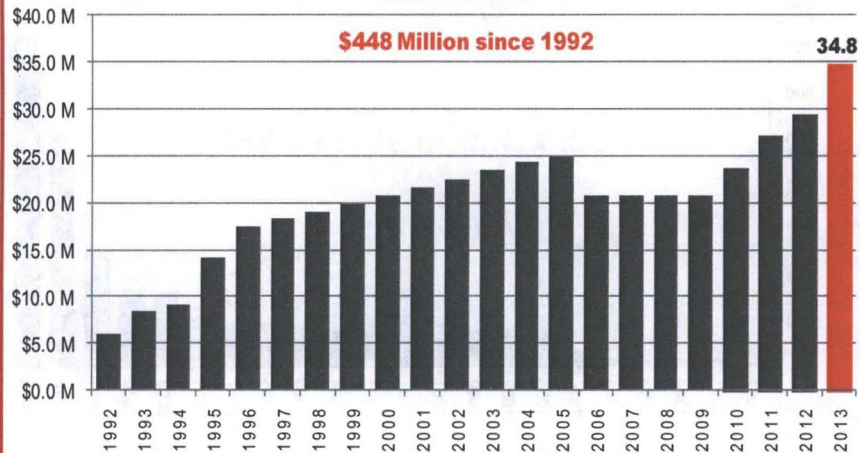
Aeronautical & Commercial Revenues 2003-2013



2013 Operating Expenses \$88M

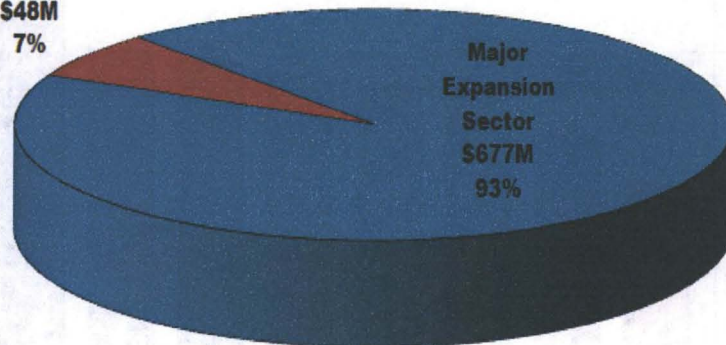


Federal Rent 1992 - 2013



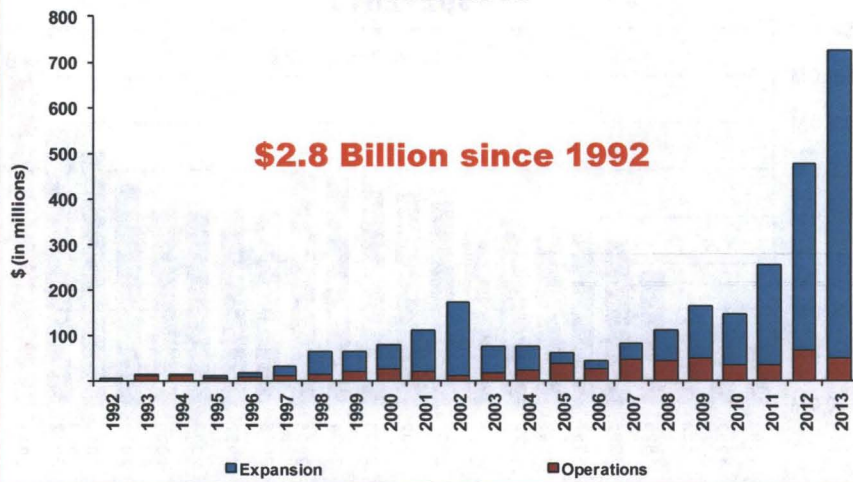
Capital Investment 2013 \$725 Million

**Operations
Sector
\$48M
7%**

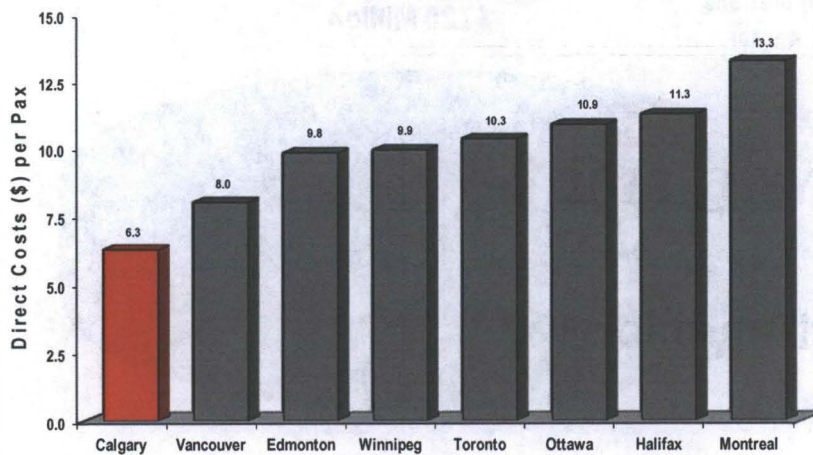


**Major
Expansion
Sector
\$677M
93%**

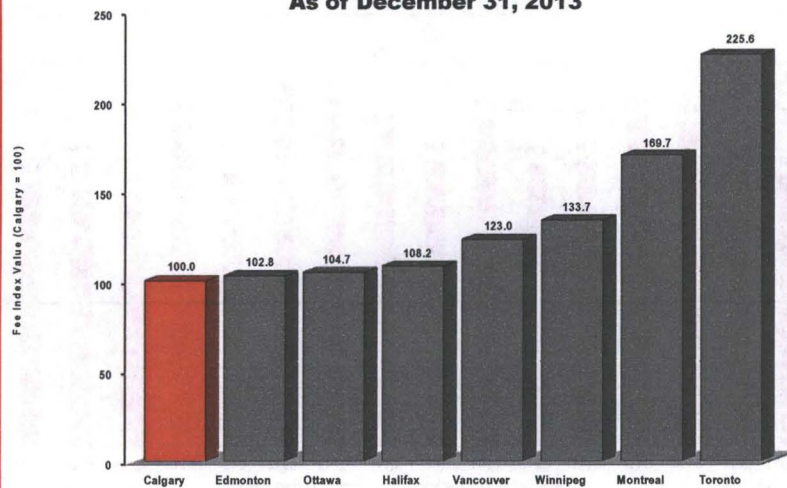
Capital Investments 1992 - 2013



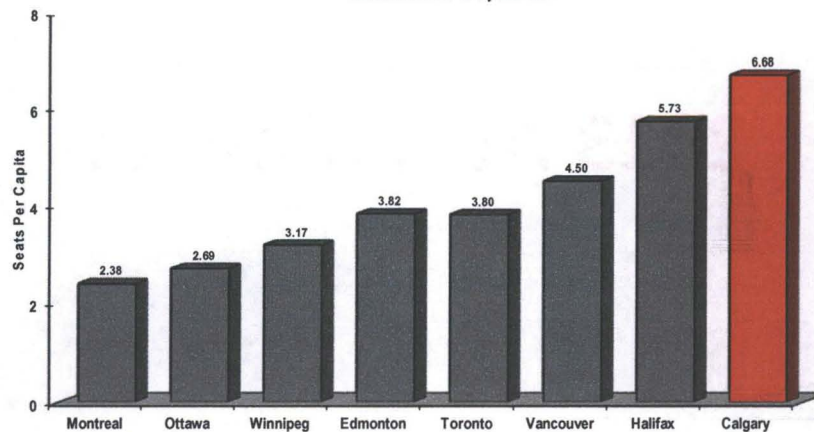
Direct Operating Costs Per Passenger December 31, 2012



Aviation Fee Comparison As of December 31, 2013

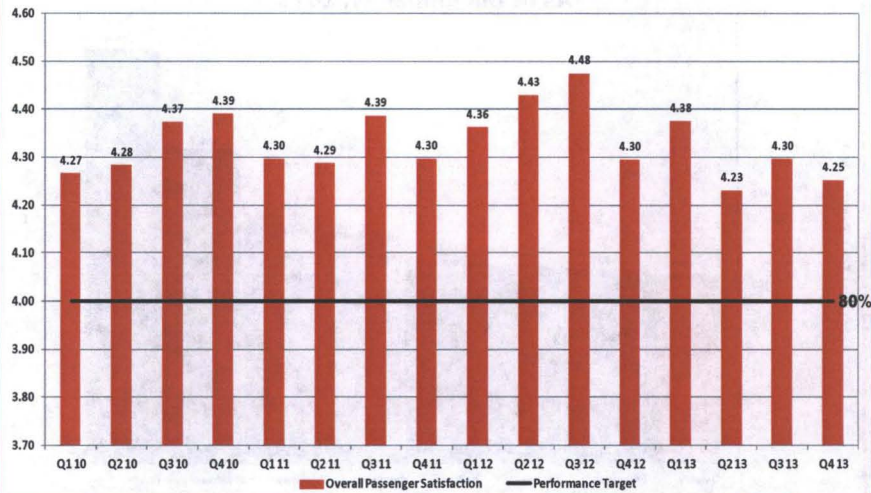


Airline Seats Per Capita December 31, 2013



*Population statistics based on Stats Canada 2012 census estimate for the included metropolitan areas

Airport Service Quality (ASQ) Survey
Q1 2010 - Q4 2013



2013 Activities . . .

New 2014 – 2018 Strategic Plan

The Authority completed a new 2014-18 Strategic Plan “**Grow The Hub**” with four key corporate objectives:

- Safe, secure and efficient operations
- Capacity, connectivity and passenger experience
- Commercial growth and development
- Investing in our people

**GR W
THE HUB**

YYC

“PRINCIPLES”

**AGILE
COLLABORATIVE
OWNERSHIP
PASSIONATE
MINDFUL**

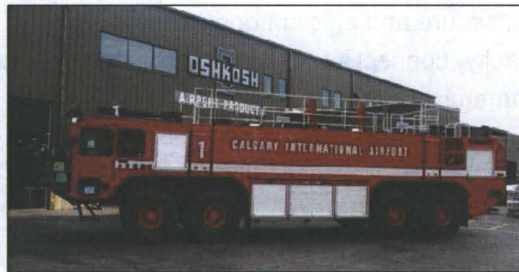
Safety First

We achieved a 97% result on a comprehensive external corporate safety audit.



Safety First

We acquired two state-of-the-art Emergency Response vehicles, completed the associated operator training and successfully completed response time trials to new Runway 17L-35R



Safety First

The Calgary Airport Authority was recognized for its Automated External Defibrillation ('AED') program with a citizen's recognition award after on-site EMS staff used one of YYC's twenty-five AEDs to save the life of a passenger.



Runway Development Project



- ✓ Accelerated construction program in 2013
- ✓ Major activation and operational readiness preparations
- ✓ Final construction completion by May 2014

New Control Tower – Opened May 2013

Plus:

- ✓ New multi-lateration ground radar system (all vehicles & aircraft tagged)
- ✓ New Category III ILS being tested for parallel runway



International Facilities Project

- ✓ 99% contractually committed
- ✓ Over 4 million person-hours to date
 - 1,600 workers on-site daily
- ✓ Retail program to be finalized by June 2014
- ✓ Hotel fit-ups commence shortly



Secure Airside Passenger Corridor

- ✓ Under development
- ✓ 3 modes of post-security transit



Airport Operations & Development

A very complex project, the re-numbering of the YBW and YYC airfields was flawlessly executed and resulted in 'new' runways 17R-35L, 11-29 and 08-26



Airport Operations & Development

A new Aircraft Visual Docking and Guidance System was installed at the bridgeheads to allow aircraft to dock and unload passengers without ground crews.



Airport Operations & Development

We acquired a new fleet of 'Sno-Mauler' winter maintenance equipment and successfully integrated those into our airfield winter storm response procedures



Airport Operations & Development



New WestJet
Encore Facility

Airfield Maintenance Facility
Re-Development is underway



Airport Operations & Development

New non-stop passenger destinations established during 2013 included:

- Miami – Seasonal (WestJet)
- Fort St. John – Year round (WS – Encore)
- Nanaimo – Year round (WS – Encore)
- Brandon – Year round (WS – Encore)
- Red Deer – Year round (AC – Air Georgian)
- Prince George – Year round (AC – CMA)
- Atlanta – Seasonal (Delta)



Increased frequency to:

- Tokyo
- Amsterdam
- Many United States & holiday destinations

Air Cargo

- ✓ Cargolux added a 3rd weekly flight to Luxembourg
- ✓ UPS increased payload 23%
- ✓ Fedex completed 28,000 sq.ft. addition



Retail Development



A number of renovated and new retail services were completed as part of the air terminal shopping mall



New Land Development



Sunwest Aviation completed a new 150,000 f2 hangar and charter terminal in Deerfoot North

North West Geomatics completed a new hangar and office totaling 40,000 f2 in Deerfoot North



New Land Development



Millionair undertook development of their Phase I (59,000 f2 of hangar, offices & charter terminal) & Phase II (53,000 f2 of hangar and office) in Deerfoot North

Air Partners moved into a new 40,000 f2 office, hangar, and Charter facility in Deerfoot North



YYC Crew

✓ 'Top 60' Employer in Alberta



✓ New 5 Year Collective Agreement

Adding Value to our Community

- ✓ White Hat Volunteer Program
 - 375 strong / 365 days per year



“Within the first few minutes after arriving in Canada, I felt welcome”

Adding Value to our Community



Chair-Leaders event to support barrier-free access

Mayor's Environmental Expo



Adding Value to our Community

Monthly dinner @ Mustard Seed

**Participate in City's First
Responder 'Disaster Alley'**



Moving Ahead in 2014. . .

☐ Parallel Runway

- Complete construction, commissioning, activation and operational readiness

❖ Operational Start-Up

Saturday, June 28th @ 1400L

☐ Total 2014 Investment Program

- \$630 million
 - Major Expansion \$ 525
 - Restoration & re-development \$ 105

Calgary International Airport

➔➔ **GROWING THE HUB** ➔➔

✓ **24,000 On-airport jobs**

✓ **\$6 billion value-added GDP**

A VITAL COMPONENT OF THE CALGARY ECONOMY

THANK YOU



YYCTM CALGARY
AIRPORT
AUTHORITY