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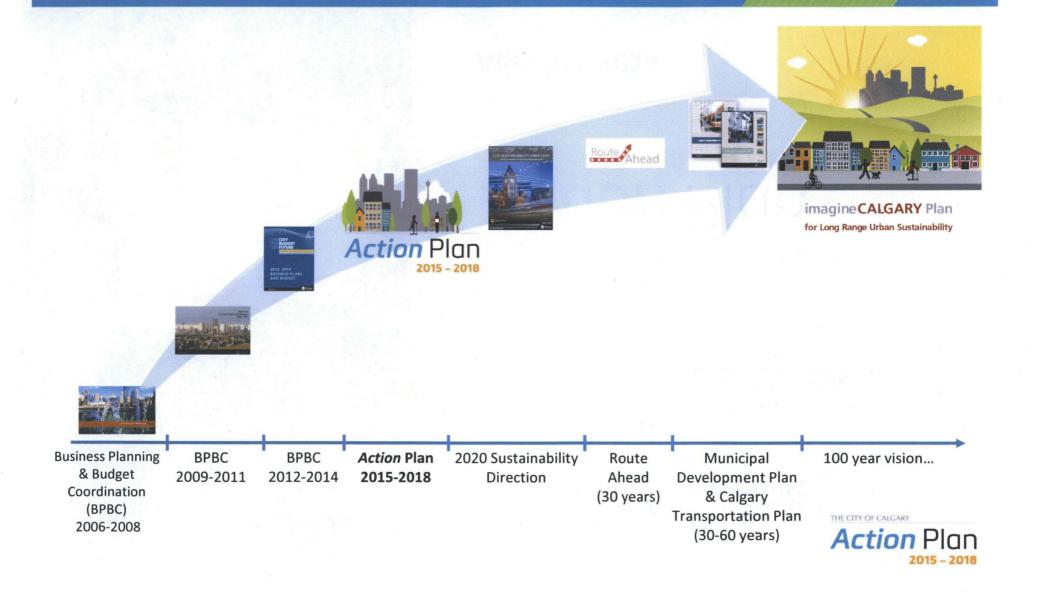
THE CITY OF CALGARY

# Action Plan 2015 - 2018

April 7th, 2014

**Special Strategic Planning Meeting of Council** 

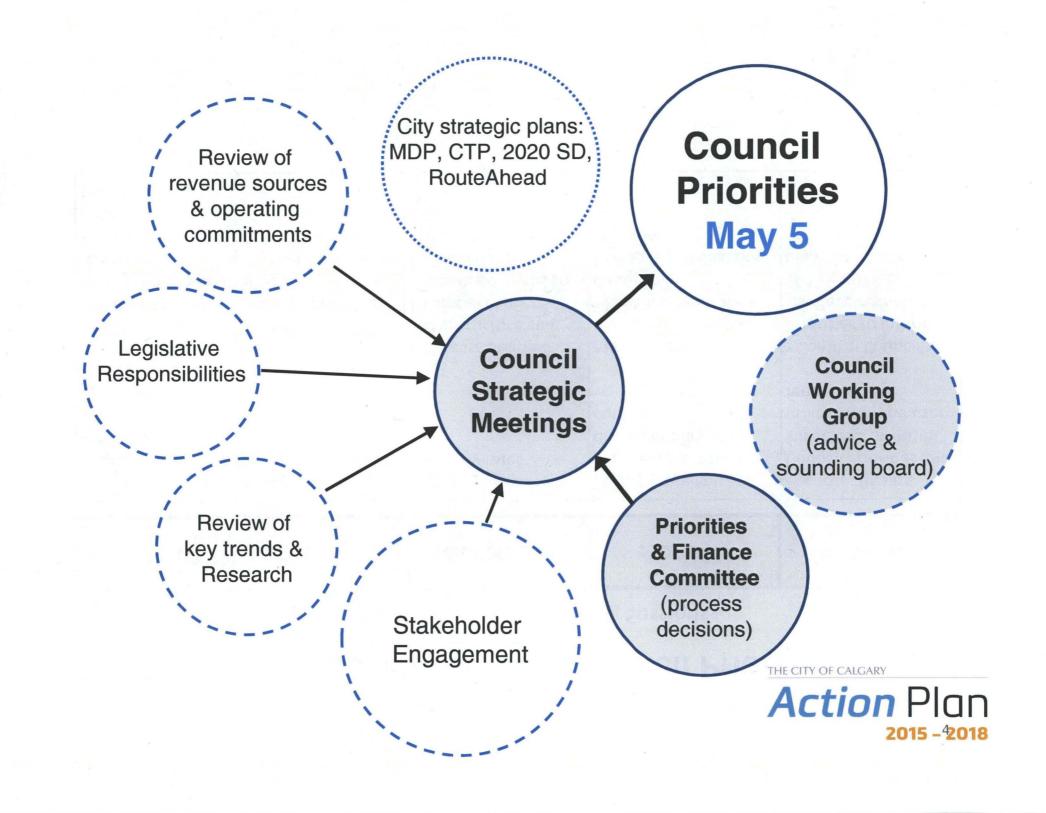
# **Calgary Planning Framework**



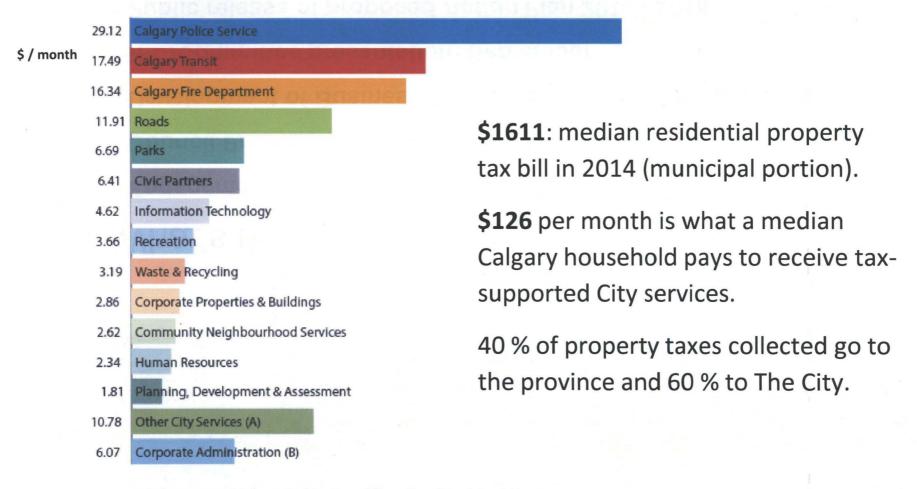
# **Timeline for development of Council Priorities**

**2014 Council Strategic Planning Sessions** 

Jan 17 <sup>th</sup> and 31 <sup>st</sup>		March 17 <sup>th</sup>	April 7 <sup>th</sup>	May 5th
Purpose: facilitate Council feedback and discussion on:	Purpose: facilitate Council's discussion of strategic objectives	Purpose: discussion of utility rates	Purpose: preliminary engagement results discussion; financial context	Purpose: finalize Council Priorities and suggested tax rates, utility rates and user fees
<ul> <li>Draft framework</li> <li>Potential strategic objectives</li> <li>Finances and options for financial scenarios</li> <li>Determine engagement question</li> </ul>	Other cities' strategic planning	<ul> <li>Discuss utilities' infrastructure and financial plans</li> <li>Continue discussion of directional statements</li> </ul>	<ul> <li>Preliminary engagement results</li> <li>Revenue Neutral discussion</li> <li>Finance and Taxation structure</li> </ul>	• Confirm Council's Priorities to inform the development of 2015 – 2018 business plans and budgets



### How your property tax dollars are spent every month



A- Infrastructure & Information Services, Office of Land Servicing & Housing, Customer Service & Communications, Animal & Bylaw Services, Public Safety Communications (911), City Auditor's Office, Transportation Planning, Transportation Infrastructure, Water Resources/Water Services, Environmental & Safety Management, Legislated Services including City Council

B - City Clerk's Office, City Manager's Office, Chief Financial Officer's Department, Law

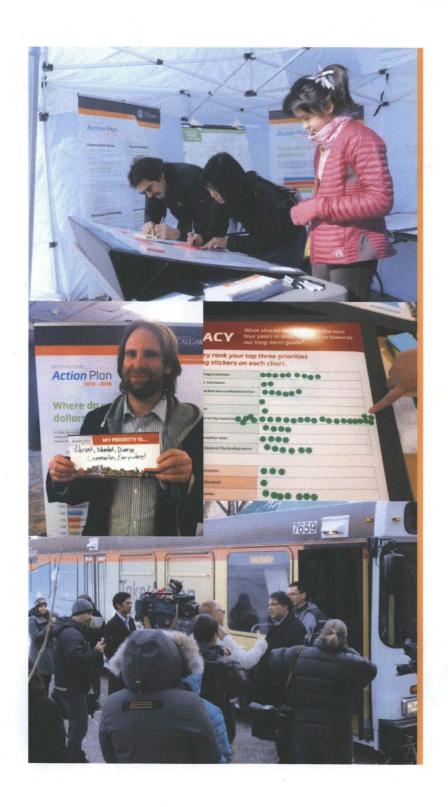






### What's next?

- Engagement results: April 28
- Council Priorities, suggested rates & fees: May 5th
- Development of Business Plans & Budgets: June-September
- •SPC/Committee presentation: September October
- Public release of proposed Action Plan 2015 2018
- Council deliberations: November 24 December 5



THE CITY OF CALGARY

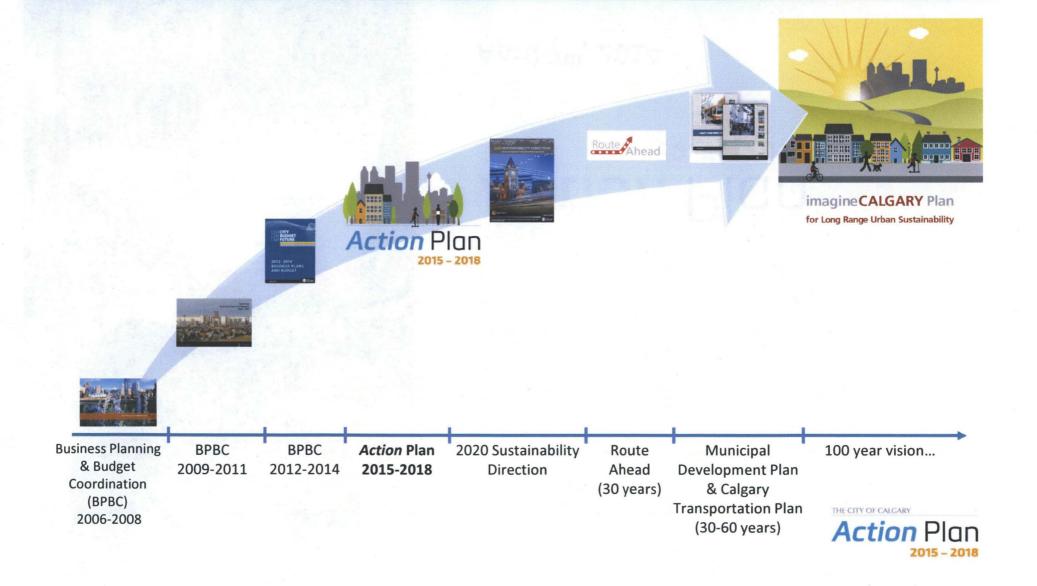
# **Action** Plan

2015 - 2018

April 7<sup>th</sup>, 2014

**Special Strategic Planning Meeting of Council** 

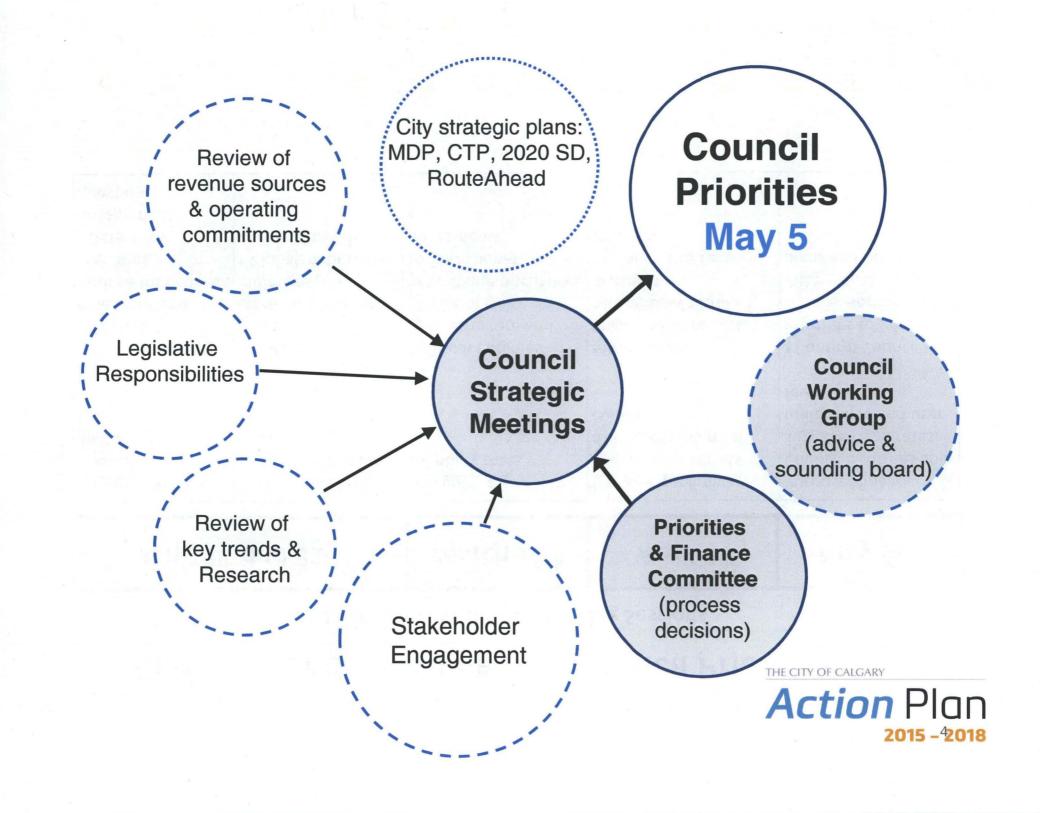
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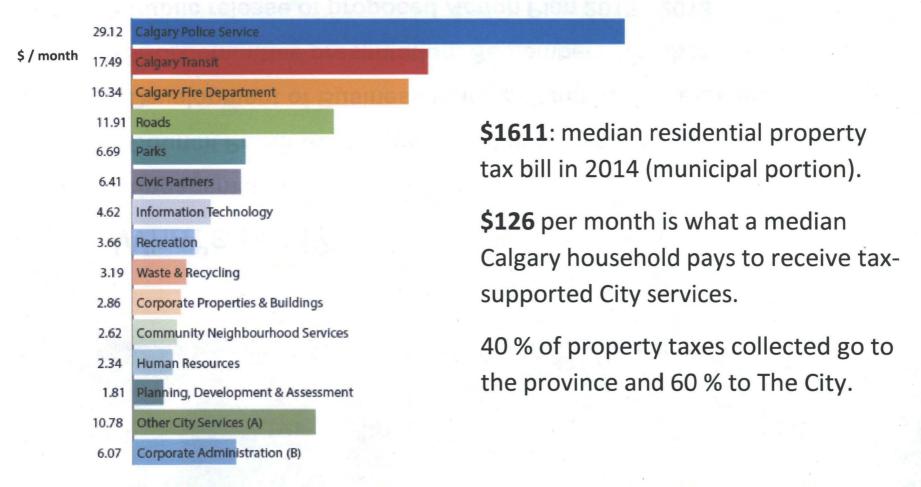
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<ul> <li>Draft framework</li> <li>Potential strategic objectives</li> <li>Finances and options for financial scenarios</li> <li>Determine engagement question</li> </ul>	Review:  Other cities' strategic planning initiatives Global, national and local trends	<ul> <li>Discuss utilities' infrastructure and financial plans</li> <li>Continue discussion of directional statements</li> </ul>	<ul> <li>Preliminary engagement results</li> <li>Revenue Neutral discussion</li> <li>Finance and Taxation structure</li> </ul>	• Confirm Council's Priorities to inform the development of 2015 – 2018 business plans and budgets



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